



## **2024 TRAINING PROGRAM**

[All Courses Customizable for Physical Classroom (Lagos and Abuja), Online and In-house Training]

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	Program	Date	Course Objective	Target	Fee
1	Access Control and Crime Prevention Course	11-15 Mar 10-14 Jun 16-20 Sep 16-20 Dec	This exciting course aims to address these issues looking at topics such as access control, crime control, crime prevention through environmental design, security, theft, workplace violence and crime, fear of crime, civil disorder, white collar crime and anti-social behavior. It is designed to encourage the participants use the latest in electronic	Audience The course will be of immediate benefit to security practitioners, providing them with the knowledge and confidence to manage a successful business crime prevention program.	N250,000/ \$1,000
2	Accounts Receivable and Credit Policies Management Course	29 Jan-2 Feb 29 Apr-3 May 29 Jul-2 Aug 28 Oct-1 Nov	A sizable share of a company's working capital is tied up in Accounts Receivable (AR) and this poses a high liquidity risk. In this course, we expand your knowledge and expertise in AR. This will enable you and your organization to manage your accounts receivable effectively without compromising your credit sales. This course demonstrates practical core topics in addition to introducing Excel in managing accounts receivable. The course also features role playing and presentations by participants.	Accounts receivable department managers, credit managers, AR staff, AR and revenue accountants, credit officers, billing and collection clerks, AR specialists, and professionals in accounting, finance, operations and sales who interact with the accounts receivable and credit department.	N250,000/ \$1,000
3	Accounting and Finance for Non-Finance Managers Course	18-22 Mar 17-21 Jun 26-30 Aug 25-29 Nov	This course is designed to provide non-finance managers with a solid understanding of the financial and accounting processes that you will encounter in your everyday work. Through case studies and class discussions, you will gain the knowledge to view your company from a financial perspective and be taught accounting terms and concepts to help you manage	CEOs, Business Owners, Executive Directors, Senior Management Executives, Heads of Departments, Unit Heads and other non-finance managers with strategic decision- making responsibilities in Public and Private Sector Organizations,	N250,000/ \$1,000

			financial matters with	Institutions and	
4	Accounting	1-5 Jan	confidence.  To improve their accounting	NGOs. This course is	N250,000/
	Officers Course: Improving Accounting Skills	1-5 Apr 1-5 Jul 30 Sep-4 Oct	skills, the course aims to teach participants basic, practical accounting skills from A-Z, how to create accounting ledgers, classify and post accounting data to appropriate books, produce reports, and how to use computer software in the accounting environment.	especially designed for those who need to perform routine accounting duties such as transactional data entry, accounts payables/receivabl es, bank relations, account reconciliations, payroll, journals, bookkeeping, purchases and sales, and preparation of financial reports.	\$1,000
5	Administrative Office Management Course	8-12 Jan 8-12 Apr 8-12 Jul 7-11 Oct	In this era of dramatic change in the business world, admin office personnel have never been more challenged – more stretched – than they are today. They 're expected to do whatever it takes to keep the "train moving" amidst the confusion brought on by reengineering, restructuring, new technology and whatever changes they're up against. This course is designed to boost their image, communication professional development and job satisfaction.	Any who desires to boost their image, communication skills, professional development and job satisfaction as an indispensable star admin/office manager.	N250,000/ \$1,000
6	Advanced Accounting and Financial Analysis Skills Training	5-9 Feb 6-10 May 5-9 Aug 4-8 Nov	This workshop is designed for senior accounting personnel to further enhance their practical knowledge and skills towards the completion of annual accounts, analyzing monthly accounts and recommending practical counter-measures to management. Participants will further develop their business acumen and be able to apply financial management knowledge to work, business and professional life.	Senior Accounting Officers; Accounting & Finance Personnel; Bursars, Directors and Managers heading the Finance or Accounts department or involved in Financial Decision Making in the organization, institution,	N305,000/ \$1,200

				ministry,	
				commission or	
				agency.	
7	Advanced Accounts Payable Management Course	24 Apr-5 May 21 Oct-1 Nov	This training course extends the condensed tons of information from the Accounts Payable Management Course to get to the essentials. These include the very latest proven accounts payable (AP) techniques, accepted best practices guaranteed to improve your accuracy and SAVE MONEY, and techniques, tips and shortcuts that will help you get more done in less time.	Professionals desiring to hone their skills on "how-to's" for organizing, streamlining and managing enormous workload, crucial questions to ask about every invoice, secrets to setting up files that will hold up under scrutiny of an audit, a fail-safe system that eliminates duplicate payments and tips for getting approvals and authorizations – without getting headaches!	N425,000/ \$1,500
8	Advanced Administrative Management Training	4-8 Mar 3-7 Jun 9-13 Sep 9-13 Dec	This professional development course is designed to improve the administrative management, protocol and communication skills of participants. The 12 dynamic modules cover how to build and strengthen "people" skills; manage multiple projects, responsibilities and bosses; get more done in less time; handle administrative, logistics and financial functions; deal with various etiquette, diplomatic and protocol issues; and become an indispensable senior administrative officer or manager.	Senior Administrative, Logistics and Protocol Officers/Managers of Government Departments, Ministries, Agencies, Institutions, NGOs, and other Organizations.	N305,000/ \$1,200
9	Advanced Budgeting, Budgetary Control and Monitoring Course	15-26 Apr 14-25 Oct	manager.  Of all business activities, budgeting is one of the most important and, therefore, requires detailed attention. The course looks at the concept of responsibility centers, and the advantages	Chief and Senior Budget Officers, Accountants, Finance and Administration Managers, Internal Auditors and	N425,000/ \$1,500

			and disadvantages of budgetary control. It then goes on to look at the detail of budget construction and the use to which budgets can be put. Like all management tools, the course highlights the need for detailed information if the technique is to be used to its fullest advantage.	Management Executives responsible for Budgeting, Budgetary Control, Budget Monitoring and Audit.	
10	Advanced Budgeting, Forecasting, Cost Control and Monitoring Course	12-23 Feb 12-23 Aug 18-29 Nov	After completing this program, participants should gain an overview of the advantages & disadvantages of budgeting; an introduction to forecasting and the methods for preparing budgets; an appreciation of the uses of budgets for cost control; and an indication and explanation of the importance of budgeting, budgetary control and monitoring business.	Chief, Senior Budget Officers, Accountants, Finance and Administration Managers, Internal Auditors and Management Executives responsible for Budgeting, Budgetary Control, Budget Monitoring and Audit.	N425,000/ \$1,500
11	Advanced Communication and Media Training	20-31 May 11-22 Nov	Getting interviewed and projecting your image in the right media - print, electronic and new media services - increases your visibility, builds your brand and sets you apart from competitors. With over 20 years of experience, we understand how the industry works and what is needed. Using exemplary presentations, audio-visual aids, case studies, group exercises and practical demonstrations, we thoroughly prepare and train participants for any situation.	Senior Media Aids. Press Secretaries, Directors of Press, Corporate Communication Managers, Public Affairs Managers, Media and other Public Relations Officers and Corporate Executives in Public and Private organizations.	N425,000/ \$1,500
12	Advanced Corporate Compliance Course	27 May-7 Jun 2-13 Dec	This program will both give participants an overview of the field of "corporate compliance" — its brief history, the components of an effective compliance program, and related issues— and extended discussions into global issues such as 'Know Your Customer' (KYC) for compliance program implementation and	Chief Compliance Officers, Senior Internal Control/Audit Personnel, Legal Advisers and other executives responsible for control, ethics and compliance practices in the organization.	N425,000/ \$1,500

			sustainability. Practical examples and case studies will be provided to enable participants initiate, plan and implement global best practice compliance		
			programs for their organizations.		
13	Advanced Corporate Governance Training	6-17 May 4-15 Nov	The training offers tangible benefits for board directors committed to playing a key role in guiding their company's success. How exactly can corporate governance help board members to make a better board? You have got this rare opportunity to gain from and share knowledge with top business management facilitators.	Chairmen, Company Secretaries and members of Board of Directors & Audit Committees; Chief Audit Executives; Chief Risk Officers; Compliance Officers; Internal Auditors.	N425,000/ \$1,500
14	Advanced Corporate Tax Planning and Management Training	11-22 Mar 16-27 Sep	This course is designed to make the participants aware of the corporate tax laws applicable to their business environment and sector. Understanding the corporate tax laws and using it for tax planning is the basic objective of the course. The course is therefore designed so that the participants are aware of what business income is and when it gets taxed. It also provides participants with knowledge of the difference between tax avoidance and tax planning.	Senior Internal Control Advisors, Tax Consultants, Senior Accountants and Auditors from Corporate Organizations irrespective of country or region.	N425,000/ \$1,500
15	Advanced Cost Control and Management Training	22 Jan-2 Feb 22 Jul-2 Aug	Designed to provide participants with the opportunity to strengthen their organizational processes towards: (1) eliminating waste and creating growth capital; (2) identifying the real cost of your products and services; (3) implementing needed changes to cost accounting processes; and (4) mounting an effective cost reduction initiative.	Senior Accounting, Finance and Administrative Officers, Internal Auditors and other executives responsible for cost control, cost containment, and due diligence.	N425,000/ \$1,500
16	Advanced Credit Appraisal and Debt	15-19 Jan 15-19 Apr 15-19 Jul	Credit extension is an essential function of banks, financial and other lending	Suitable for Managers, officers and executives	N305,000/ \$1,200

	Recovery	14-18 Oct	institutions and their	involved in the	
	=		management strive to satisfy	Credit	
	Management		the legitimate credit needs of	Management	
	Training		the community it tends to	Cycle: Credit	
			serve. This training has the	Promotion/	
			objective to evaluate or	Marketing; Credit	
			appraise various techniques	Evaluation/Apprais	
			in the administration of Bank	al, Credit	
			lending from the point of	Approval/	
			disbursement to the point of	Authorization;	
			recovery. It identifies causes	Loan	
			of increased level of bad	Disbursement/Len	
			debt. The program will also	ding, Credit	
			identify reasons for bad	Collection/Debt	
			debts provisioning and	Recovery and	
			recommend appropriate	concerned with the	
			strategies that may be	effect of Bad Debt	
			appropriate in reducing	on the	
			debts write off. The training	management of	
			also has further objective of	Development	
			ascertaining credit	Banks, Mortgage	
			appraisals and the effect of	Banks,	
			bad debt provisions on	Commercial	
			income of Banks and	Banks,	
			advanced policy for	Microfinance	
			administration and	Banks, Leasing	
			management of Banks and	Companies, Thrift	
			other lending institutions.	& Credit Societies,	
			_	etc.	
17	Advanced	8-19 Apr	With the evolution of	This training is	N425,000/
	Diplomatic	7-18 Oct	globalization, protocol has	designed for	\$1,500
	Protocol and		become a highly	professionals who	
			sophisticated and strategic	require advanced	
	Etiquette Training		asset in today's business,	competency as or	
			government and diplomatic	wish to learn the	
			world. This program is a	skills necessary to	
			comprehensive training of	be an operational	
			expert instruction, guided	protocol manager.	
			exercises and coaching in		
			the fundamentals of		
			operational protocol		
			planning, V.I.P visits		
			meetings, ceremonies, and		
40	<b>A.</b> I	29 Jan-9	special events.	Conjor or	405.0007
18	Advanced	29 Jan-9 Feb	Success as a facilities	Senior or	425,000/ \$1,500
	Facilities	29 Jul-9	manager means juggling	experienced facilities	\$1,500
	Management and	Aug	competing needs and		
	Maintenance		expectations with a high level of professionalism and	managers, operations	
			a strong knowledge base.	supervisors, chief	
	Training		The course is designed to	operating officers	
			provide the technical skills	and line	
			and management techniques	supervisors who	
			participants need to increase	want to hone their	
			their effectiveness.	skills on how to	
			uleir effectiveffess.	SKIIIS OH HOW LO	

				effectively and safely manage a	
				large, complex facility, plant or estate.	
19	Advanced	26 Feb-8 Mar	This program is aimed at providing finance managers	Finance Managers, Senior	N425,000/ \$1,500
	Financial	2-13 Sep	and management executives	Management	Ψ1,000
	Management Course		with a broad balanced financial perspective that enables them to function better as managers. It integrates traditional financial analysis with the latest thinking around economic profit, value management and the Balanced Scorecard. In this way, figures come alive and are imbued with significance and meaning; finance becomes a joy! It is an interactive program that	Executives, Head of Departments/ Units and other non-finance managers with strategic decision-making responsibilities.	
			involves delegates creating their own models and managing as if in the real world. A large proportion of		
			time is spent outside of		
20	Advanced Fleet	26 Feb-8	"lecture-style" learning. Fleet management	Senior level	N425,000/
20	Management Strategies Training	Mar 17-28 Jun 2-13 Sep	addresses the problem of managing fleets of trailers, containers, trucks, cars, taxicabs, buses, vessels, locomotives and business jets. It can be daunting for fleet professionals, especially if you are new to the role, have 'acquired' the day to day running of the fleet as part of your responsibilities or are trying to adjust to the difficult economic climate. This comprehensive program presents best practices and cost savings for running an efficient and effective fleet operation.	Administrators and Managers with responsibility and experience or specialist knowledge of running a fleet of vehicles, as well as professional Fleet Managers who require an update on best practices and a crash course in effective cost and risk management associated with managing a fleet.	\$1,500
21	Advanced Human Resource	1-12 Apr 30 Sep-11 Oct	This advanced HR Business Partner training is a comprehensive course on	Senior HR Business Partners, Business Owners,	N425,000/ \$1,500
	Business Partner (HRBP)Training		human resource issues facing today's business owners, managers and	Senior Managers, HR Generalists and Support Staff	

22	Advanced Human	17-28 Jun	human resource support staff. Facilitators will demonstrate that HR staff needs to be armed with the expertise to deal with the many employee relationship issues faced in today's dynamic workforce - from recruitment planning to exit interviews. Emphasis is placed on making HR decisions that are both effective and legal. After completing the training, participants should be able to demonstrate a practical grasp of: (1) The changing role of the human resource professional as a business partner; (2) How human resource planning and the organization's strategic plan work together; among many other issues.  In this exciting conference,	desirous of making HR decisions that are both effective and legal.  Senior	N425,000/
	Resource Development (HRD) Training	25 Nov-6 Dec	we present the current results of the Chartered Institute of Personnel and Development (CIPD) survey of HR practitioners. This annual program provides a forum for experienced HR practitioners and consultants to update delegates' HR skills by: (1) Analyzing the relevance of the results with a view to reviewing their organizations' HR policies and practices in line with global HR trends. (2) Benchmarking local and international HR best practices and applying the lessons learned to their own or clients' organizations.	Professional Human Resource Managers, Directors or Consultants, Employee Benefits Administrators, Training/ Learning Managers and other corporate executives.	\$1,500
23	Advanced Human Resources for Health (HRH) Training	22 Apr-3 May 21 Oct-1 Nov	This program is designed to complement the efforts of governments at all levels and the private sector to optimize the available workforce in the provision of quality essential services towards realization of universal health coverage (UHC). The purpose of the	HRH Desk Managers in Governments at all levels and Public and Private Health Institutions, Agencies and Organizations.	N425,000/ \$1,500

24	Advanced Impact	29 Jan-9	training is to improve the performance of the health workforce by providing knowledge and skills that health care managers need for human resource planning and management. According to the World Health Organization (WHO), a strengthened health policy environment is critical to the delivery of quality health care to the population as it creates an enabling environment for the health workforce. And that health services, particularly at the primary health care level, are critical to Maternal, Newborn and Child Health (MNCH), and can be only as effective as the persons responsible for delivering them.  Two important trends are	Senior M&E	N425,000/
24	Advanced Impact Evaluation of Development Interventions Training	Feb 29 Jul-9 Aug	shaping the future of development assistance. First, developing countries are ever more able to access finance from a wider variety of sources including private ones. Second, policy makers are increasingly attuned to evidence that can make programs more effective. This means that the value proposition of development agencies, such as the African Development Bank (AfDB), increasingly depends on the ability to offer knowledge, rather than finance alone. A critical element of this knowledge is derived from evidence on the intended and unintended effects of interventions. Impact evaluation is the main means for empirically testing what actually happens when interventions are implemented. This training course is intended for a range of audiences with years of	Officers, Managers and Project Coordinators in a range of areas including health, youth work, food and agriculture, refugee work, environmental and natural resource management, education and gender.	\$1,500

	1		avanziones in implementing		
			experience in implementing impact evaluation studies.		
25	Advanced Auditing and Assurance Training	15-19 Jan 15-19 Apr 15-19 Jul 14-18 Oct	Advanced Audit & Assurance is designed to: provide you with requisite knowledge and skills, and to develop awareness of ethics, values and attitudes expected of audit professionals performing audit and assurance engagements anywhere in the world; and to engage you on current and future developments in assurance	Chief Audit Executives (CAEs), Senior Internal Auditors, Audit Managers and Quality Assurance Personnel in Oil & Gas, Banking & Finance, Telecom, Manufacturing, etc.	N305,000/ \$1,200
26	Advanced Inventory and Warehouse Logistics Management Workshop	6-17 May 4-15 Nov	engagements.  To gain an edge in today's competitive environment, your warehouse and inventory management system must be lean, mean and super-efficient. This comprehensive course will put participants at the forefront by examining those issues that are unique to the warehouse or store environment. They will learn fast, easy and cost-effective techniques being used by top warehouse/store managers around the world to get the most of warehouse space, sharpen forecasts, find optimal stock levels and achieve inventory accuracy.	Senior inventory, store/ warehouse and logistics managers, supervisors and officers desirous of making the continual changes required to keep their inventory running smoothly, eliminating outdated practices and squeezing the highest level of productivity out of employees and vendors.	N425,000/ \$1,500
27	Advanced Laboratory Quality Management Training	17-28 Jun 25 Nov-6 Dec	The course provides participants with not only broad understanding of a laboratory quality management system but covers advanced topics in the field including: (1) Facilities and safety; (2) Equipment; (3) Purchasing and inventory; (4) Sample management; (5) Quality control for quantitative, qualitative and semi quantitative procedures; (6) Audits and external quality assessment; (7) Occurrence management; (8) Documents, Records and Information	Chief Senior Laboratory Scientists, Technicians, Quality Control Analysts and Lab Managers.	N425,000/ \$1,500

			management; (9) Customer Service: (10) Organization; and Quality		
28	Advanced	12-23 Feb	improvement This advanced course	Senior	N425,000/
	Leadership Skills Training for Senior Supervisors	12-23 Aug	provides Supervisors with both useful ideas and practical tools to improve their overall management effectiveness. Mid-level and senior operations supervisors and team leaders are the driving force for improving performance, productivity, quality, and innovation in today's organizations. Whatever pressures and opportunities face them, this program will provide them with useful new skills and insights.	Supervisors and line managers who desire to hone their shop floor leadership skills.	\$1,500
29	Advanced Leadership Skills Workshop for Engineers and Project Managers	15-26 Jan 15-26 Jul	This workshop is designed to: (1) Teach skills needed to lead projects, drive innovation, and influence others in an engineering role; (2) Differentiate between leadership, 'leaderfulness' and management, and emphasize the most important leadership traits that apply to engineering responsibilities; and (3) Engage participants in exercises that assess their individual leadership abilities and provide guidance for further skills development.	Chief Engineers, Plant Managers, Software Developers, Project Leaders, Project Managers and Technical Managers who want to improve their ability to effectively lead projects and teams as well as improve their organization's innovative ability.	N425,000/ \$1,500
30	Advanced Lean Process Management Training	10-21 Jun 9-20 Dec	Although Lean process analysis has emerged as a 'best business practice' in recent years, it is organized around a culture of ideas, tools, and processes that have existed amongst the best business practitioners for hundreds of years. Lean is a continuous improvement process that focuses on the elimination of waste and delivery of higher standards of quality, speed and efficiency. Lean manufacturing, which was	Senior process analysts, operations managers, program managers, admin managers and other executives interested in Lean process analysis as a 'best business practice' in their organization.	N425,000/ \$1,500

			earlier considered as a set of tools to minimize waste and improve efficiency has transformed into a total solution to pursue business. This course covers all the Lean principles and Lean tools, together with the necessary examples to help you understand how the lean enterprise works.		
31	Advanced Logistics and Supply Chain Management Training	18-29 Mar 25 Nov-6 Dec	The Supply Chain is the backbone of any organization. A well-managed Supply Chain is critical for a business to be successful. This course introduces the key concepts and core requirements to enable a business to organize and run an efficient Logistics and Supply Chain from the supply end of goods and services to the distribution end. Successful logistics and supply chain management requires crossfunctional integration. The challenge, which is addressed in this course, is to determine how to successfully accomplish this integration.	Senior level personnel who need the tools to map a process that will best suit their business, the disciplines required to enable the process, and advice on key performance indicators (KPIs).	N425,000/ \$1,500
32	Advanced Monitoring and Evaluation Training	12-16 Feb 13-17 May 12-16 Aug 11-15 Nov	This course builds on participants' understanding and skills of how to develop sustainable and cost effective monitoring and evaluation processes and practices within their own projects, programs and organizations. It is also relevant for those trying to improve and enhance current monitoring and evaluation (M&E) systems, or supporting partners to develop and implement effective M&E. The course provides an overview of all aspects of M&E from planning to M&E and impact assessment, with a focus on ensuring that M&E contributes towards	Senior or experienced M&E Officers, Managers and Project Coordinators in public, private, international and non-governmental organizations (NGOs).	N305,000/ \$1,200

			improving organizational		
			learning and accountability.		
33	Advanced Negotiation, Mediation and Conflict Management Training	11-15 Mar 10-14 Jun 16-20 Sep 16-20 Dec	The focus of the course, which draws insight from across a range of settings, including community, commercial, and retail/consumer is to:  (1) Introduce participants to a range of issues surrounding the dynamics of disputes and to the advanced models of negotiation and mediation designed to aid their resolution. (2) Consider adjudicative forms of dispute resolution (litigation and arbitration), and discuss how these relate to mediation and negotiation. (3) Provide some invaluable negotiating advice based on tested Rules for Negotiating a Complex Deal. (4) Enable participants learn about the essential elements of negotiation, including preparation, delivery, and techniques to develop their communication skills, with the goal of creating sustainable agreements with others.	Business and political leaders, B2B sales professionals, human resources, program managers and others involved in strategic relationships and ongoing business arrangements where closing deals is often complex and complicated.	N305,000/ \$1,200
34	Advanced Office Practice and Administrative Duties Course	12-23 Feb 12-23 Aug	In this valuable conference, participants will learn new, practical skills that will enable them to manage their job and their career with new professionalism, new authority and new success. These include: Roles, Responsibilities and Skills of an Officer Professional, Office Management and Administrative Skills, Management Skills (Delegation, Motivation, Productivity), Office Space and Environment Management, Interpersonal Communication, Business Communication, Report Writing Process, E-Mail Communication, Business	Chief, Principal and Senior Administrative Officers and Assistants.	N425,000/ \$1,500

			Presentations, Stress Management, Time Management, Meeting Management, Reception and Telephone Etiquette, Event Management, Customer Service, and Records Management.		
35	Advanced Operational Risk Management in the Oil and Gas Sector	1-12 Apr 7-18 Oct	Operational risk in the oil industry may lead to environmental disasters and to heavy loss of human lives. This advanced course program uses a model to analyze and to assess the operational risk at the drilling, primary transport and refining stage of the oil supply chain. For the drilling stage, three sub-methods are discussed, one for each period of the plant life cycle (design, construction and production). For the primary transport stage, two different risk management processes are considered: the former one allows the risks resulting from processes, procedures and physical components (other than oil-pipelines) to be identified, assessed and controlled, whereas the latter one allows risks arising from the pipeline breakdowns to be faced. Finally, for the refining stage, a preliminary phase is recommended to prioritize each equipment of the refinery, and several techniques and tools are suggested.	Senior Risk Officers and Managers in any of the upstream, midstream, and downstream subsectors of the oil and gas industry.	N425,000/ \$1,500
36	Advanced Operational Risk Management Training in the Energy Sector	1-12 Apr 7-18 Oct	The program is designed to explore the practical application of operational risk models and techniques in the energy industry and how the use of advanced methodologies for operational risk management may contribute to adequate operational risk quantification and improved insurance programs. The course first provides an	Senior Risk Managers, Risk Analysts, Operations Managers, Treasury Managers, Internal Control/Complianc e Officers, Auditors, Accountants and Regulators in the	N425,000/ \$1,500

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37	Advanced	11-15 Mar	overview of the Risk Function in the broad sense – Enterprise-Wide Risk Management – followed by an explanation of operational risk concept and related methodologies, and concludes with a quantitative exercise illustrating the specific application of these methods for optimizing the insurance programs of firms in the industrial sector, particularly those in the energy industry. With the regulatory spotlight	Energy/Power sector.  The workshop is	N305,000/
	Operational Risk Modeling Course in Banks and Insurance Companies	10-14 Jun 16-20 Sep 16-20 Dec	on operational risk management, there has been ever increasing attention devoted to the quantification of operational risk. The operational risk potential devastating power has been shown by many large operational losses in some of the best known banks and insurance companies across the globe. The objectives of this training program include to:  1. Measure operational risk in financial institutions when historical data are available starting from a fixed threshold;  2. Quantify operational risk applying the Loss Distribution Approach (LDA), a frequency/severity approach widely used in the actuarial models. Risk measures like Value at Risk (VaR) and Expected Shortfall (ES) are used for determining the risk capital necessary to cover the operational risk. The dependence among the	designed to appeal to very experienced and senior bank risk modelers or analysts who have all the readily obtainable skills and who want to investigate how to quantitatively resolve complex or unusual problems that they are faced with.	\$1,200
			events in the operational risk management has been taken into account using copula functions. Extreme Value Theory (EVT) will be used to model the right tail of the severity of loss distributions. The		

			Expectation and		
			Maximization (EM) algorithm		
			will be applied to estimate		
			the parameters of the		
			frequency and severity of		
20	A 1 1 D 11	12-16 Feb	loss distributions.	Dovroll	NOOF OOO/
38	Advanced Payroll	12-16 Feb 13-17 May	This program aims to provide participants all of the	Payroll	N305,000/
	Accounting and	12-16 Aug	major accounting skills	Accountants and Administrators.	\$1,200
	Administration	11-15 Nov	including the following: (1)	Auministrators.	
	Training		Keeping financial records		
	9		and establishing, maintaining		
			and balancing various		
			accounts using manual and		
			computerized bookkeeping		
			systems. (2) Calculating and		
			preparing cheques and e-		
			payment platforms for		
			payrolls and for utility, tax		
			and other bills. (3)		
			Completing and submitting		
			tax remittance forms, workers' compensation		
			forms, pension contribution		
			forms and other government		
			documents. (4) Preparing tax		
			returns and performing other		
			personal bookkeeping		
			services. (5) Compiling		
			statistical reports,		
			statements, and summaries		
			related to pay and benefits		
			accounts. (6) Preparing and		
			balancing period-end reports		
			and reconciling issued		
			payrolls to bank statements. (7) Preparing and process		
			payroll data into payroll		
			system to accurately		
			generate payrolls.		
39	Advanced	17-28 Jun	The strengthening of	Senior	N425,000/
	Procurement,	25 Nov-6	procurement and supply	Procurement,	\$1,500
	Contract and	Dec	management processes	Purchasing &	
			especially in the public	Supply and	
	Vendor		sector is considered a key	Contract	
	Management		component of an integrated	Managers, Buyers	
	Workshop		strategy to ensure operational systems that	and other Senior Officers with	
	_		meet international standards	procurement	
			in quality, safety and	planning and	
			efficacy. Four strategic lines	management,	
			of action are emphasized in	contract and/ or	
			this workshop:(1)promotion	vendor	
			of coherent policy to ensure	management	
			a greater level of competition	responsibilities in	

			in markets; (2) implementation of cost containment strategies focusing on issues relating to pricing and intellectual property regulation; (3) strengthening of supply systems to ensure continuous availability and affordability of essential goods and services; and (4) consolidation of mechanisms for joint price negotiations and pooled procurement.	public and private sectors.	
40	Advanced Professional Training on Freedom of Information Act for FOI Desk Officers	22-26 Jan 22-26 Apr 22-26 Jul 21-25 Oct	The Freedom of Information Act 2011 (FOIA) enjoins public institutions to use modern technology to inform citizens of what is known and done by their government. Accordingly, agencies should readily and systematically post information online in advance of any public request. Providing more information online reduces the need for individual requests and may help reduce existing backlogs. This training will address all the concerns anticipated by the FOIA including the requirement that all public institutions shall keep, organize and maintain their records in a manner that make them accessible to the public and also proactively disclose certain categories of information through the use of multimedia formats (print, electronic and online media).	Legal, IT and FOI Desk Officers of Public Institutions.	N305,000/ \$1,200
41	Advanced Risk Assessment Course	18-29 Mar 28-30 Jun 28 Aug-8 Sep 25 Nov-6 Dec	Risk assessment is at the forefront of ensuring risk management, internal control and internal audit's value to its stakeholders. Effective risk assessments help ensure any of these functions is deploying its resources in a way that fulfills its mission within the organization. Hence, risk assessments are	This advanced practices course is designed for experienced operational managers, internal auditors and risk managers and analysts.	N425,000/ \$1,500

			widely used in riels		
42	Advanced Sales Management and Sales Force Administration Course	19 Feb-1 Mar 19-30 Aug	widely used in risk management, reporting audit issues, and designing internal controls. The course is designed with the special interests of participants from a wide variety of organizations and industries in view: 1. To introduce the concept of risk assessment and its role in risk management. 2. To explore the principal components of risk management. 3. To outline advanced risk assessment methodologies for use in QRA's and other scientific processes. 4. To outline a practical risk assessment process and enable participants design a plan suitable for their organizations.  Many people are promoted to the position of Sales Manager without any formal training to do the job. Indeed, the common route to promotion may be excellent performance as a	Marketing & Sales Directors, Professionals, Coordinators, Managers and Supervisors in charge of teams of	N425,000/ \$1,500
43	Advanced Secretarial Skills Training	18-22 Mar 22-26 Jul 26-30 Aug 25-29 Nov	salesperson. Managing a sales team into the future requires a special blend of knowledge and skills. The purpose of this action-packed, interactive training is to dramatically improve the odds of participants and their businesses significantly increasing their revenues and their margins in the short term.  At the end of the program, participants will be able to: (1) Gain a comprehensive knowledge of the skills and	business development officers (BDOs), marketing executives, sales officers and representatives at Headquarters, Regional, Area or Branch levels.  Chief, Principal, Senior Confidential Secretaries and	N305,000/ \$1,200
			techniques required to be an effective secretary. (2) Learn the vital skills and knowledge to improve the overall administration within their office, or organization including Effective Customer Care, Office Management, Record Management,	Personal Assistants to Chairmen, Chief Executives, Executive Secretaries, Directors-General, Executive Directors, General	

			Effective Communication, Modern Written Communication (letters/ memos/circulars/emails etc.), Meeting & Presentation Techniques, Research & Interview Skills, Negotiation Skills, MS Office Package, Stress & Time Management, and Effective Public Relations.	Managers and other top executives.	
44	Advanced Shipping Logistics and Supply Chain Management Training	8-19 Jan 8-19 Apr 8-19 Jul 7-18 Oct	The training will present a general basic to advanced knowledge of maritime logistics, challenges in the maritime-land interface and maritime freight logistics. Discuss current logistics and supply chain management issues, practices and trends, with an emphasis on how these developments can be used to increase efficiencies and reduce costs in the participant's supply chain operations – be it public or private industry. Identify opportunities for participants to further their professional development within the logistics and supply chain field such as the role of artificial intelligence, data science, internet of things, block chain, etc. Delegates will also engage in a discussion of some of the main trends in the supply chain management and how these may impact the role of transportation particularly in the maritime industry.	Senior level managers and supervisors who have responsibility for managing shipping logistics and supply chain.	N445,000/ \$1,600
45	Advanced Social Media Skills Training for Communication and Public Relations	25-29 Mar 24-28 Jun 23-27 Sep	This advanced course is a social media skills master class for anyone involved in online communication and content. It presents an alternative, strategic perspective on how social media should be managed. You will be encouraged to challenge both what you already believe and what you may have been told	Communication and Public Relations Officers in senior roles, aspiring to mastery and innovation. The course is recommended for people who are already familiar with	N305,000/ \$1,200

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46	Advonced	25 Mar-5	about what constitutes an effective approach to social media. You will learn practical techniques to harness the latest online platforms and trends for strategic impact. You will learn how to ensure that activity creates measurable value, rather than simply using tools for creating engagement.  Never before were	communication and social media tools and now want to deepen their expertise.	N425,000/
40	Advanced Treasury and Working Capital Management Training	Apr 23 Sep-4 Oct	treasurers under so much pressure to improve their efficiency and cash flow and to optimize working capital. The most important drivers for this are cost reduction, value creation and increased transparency. The course will draw on practical experience to outline the entire process of treasury and working capital management and the impact within the organization of each participant. In doing so, we will not just look at partial elements, but also maintain a broad overview. We emphatically and pragmatically involve participants and examine how new technologies such as data mining and process mining can also make a difference.	and Working Capital Managers, Finance Managers and Accountants facing the challenges of improving visibility and control, generating more liquidity based on working capital, etc.	\$1,500
47	Alumni Relations Management Course	4-8 Mar 3-7 Jun 9-13 Sep 9-13 Dec	The course provides an opportunity for participants to explore modern areas of improving alumni relations including: (1) How to create and maintain healthy alumni relations. (2) Utilizing a CRM to its full potential. (3) Maintaining a relationship on social media. (4) Creating linked social media accounts specifically for alumni. (5) Activities that encourage alumni and student to compete and interact. (6) Scheduling a diverse range of alumni events. (7) How	Alumni Relations Management staff of higher educational institutions (HEIs) desiring to ensure that its alumni body are not only a literal realization of their academic acumen but can act as effective recruitment tools and advocates for a whole lifetime.	N250,000/ \$1,000

48	Artificial	29 Jan-2	small gifts distributed at alumni events spark feelings of pride and nostalgia in the institution. (8) The role of Alumni Ambassadors.  AIBIZ offers business	Managers,	N250,000/
70	Intelligence for Business Professionals (AIBIZ) Training	Feb 29 Apr-3 May 29 Jul-2 Aug 28 Oct-1 Nov	leaders, project managers, and other stakeholders with a streamlined course and associated credential to drive their AI strategy. AIBIZ candidates will learn AI concepts, approaches to machine learning and deep learning, fundamentals of AI implementations, and the impact of AI including business use cases. Leads to CertNexus AIBIZ exam and credential.	business leaders, project managers, and decision makers who are interested in growing the business by leveraging AI.	\$1,000
49	Asset and Inventory Management Training	8-26 Apr 11-29 Nov	The course helps you learn about best practices for fixed asset and inventory management and suggest tips for implementing them in your organization. These best practices will help you to seek potential savings in your and show you how to save time in the processes. At the end of the program participants will be able to: (1) Establish an accurate baseline of fixed assets. (2) Select the right tool for the job. (3) Rely on accurate depreciation calculations. (4) Stay up to date with legislative changes. (5) Produce targeted financial reports. (6) Learn fast, easy and cost-effective techniques being used by top inventory, store or warehouse managers around the world to get the most of warehouse space, sharpen forecasts, find optimal stock levels. (7) Overcome every inventory management challenge they may face.	Corporate Accountants, Internal Auditors, CFOs, Government Asset Managers, Public Accountants and Nonprofit Executives. Inventory, Stores, Warehouse, Logistics, Depot and Distribution Managers, Supervisors, Officers and Executives in Public and Private Sector Organizations.	N575,000 \$3,600

50	Internal Audit and Control Best Practices Training	26 Feb-1 Mar 3-7 Jun 2-6 Sep 2-6 Dec	Internal Audit & Control has become a vital component for any organization. It is an independent objective assurance and consulting activity designed to add value and improve an organization's operations. 'Internal Audit & Control Best Practices' is a highly interactive training course designed to help participants acquire the knowledge and understand the Internal Controls environment and the roles of the respective stakeholders in monitoring, evaluating and implementation of internal controls best practices. By applying this knowledge, participants will develop the skill to perform an Internal Controls risk assessment to support the organization's strategic objectives, improve its sustainability and leverage its ability to face future challenges.	Internal Audit and Internal Control Officers in both the corporate sector and the public sector.	N305,000/ \$1,200
51	Audit Evidence and Documentation Training	29 Jan-2 Feb 29 Apr-3 May 29 Jul-2 Aug 28 Oct-1 Nov	Auditors perform audit procedures to obtain audit evidence that will allow them to draw reasonable conclusions on whether the client's financial statements follow Generally Accepted Audit Principles (GAAP) and/or International Financial Reporting Standards (IFRS). How do auditors address the risk of material misstatement? Especially for internal auditors who must satisfy management of their value to their organizations, audit evidence and documentation are a hot topic for discussion at this Internal Auditors Roundtable forum.	All levels of auditors, especially Internal Auditors who must demonstrate professionalism in deficiency findings and produce defensible audit opinions and reports.	N250,000/ \$1,000
52	Auditing the Human Resources Function Training	26 Feb-1 Mar 27-31 May 2-6 Sep 2-6 Dec	The course provides an opportunity for interaction and cooperation between internal auditors and human	Internal Auditors, Quality Assurance Managers and Internal	N250,000/ \$1,000

expectations, key business risks, and control best practices. 3) Participate in a series of discussions on several complex HRM audit activities. 4) Benchmark internal auditors' approaches and supporting tools and techniques. 5) Build a foundation for increasing the effectiveness of their audit and HRM strategies and delivering value-added results.	
Course  The aims of the course is to explain: 1) the concept and role of accounting and financial in the modern market society; 2) the regulatory framework for the operation of accounting activities; 3) the accounting principles and techniques of posting basic business changes; 4) the structure and content of financial statements. On successful completion of the course, participants to: conceptually define accounting and bookkeeping, identify the accounting rules required for business enterprises, apply the accounting rules in determining financial results, prepare financial statements, and compare the specificity of different accounts within accounting policies.	evious
Skills Workshop  26 Feb-1 Mar 3-7 Jun 2-6 Sep 2-6 Dec  26 Feb-1 Mar 3-7 Jun 2-6 Sep 2-6 Dec  Employees and managers who complete this business writing course acquire skills, tools and resources they can apply to any business writing project – email, proposals,	N250,000/ \$1,000

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55	Behavioral and	8-12 Jan	responses to customers, procedures, reports, recommendations — whatever they need to write on the job. Typically, resulting in: Crisp email that gets the job done, User manuals that are userfriendly, Letters that customers understand and appreciate, Proposals that appeal to their readers and win the contract, Reports that are easy to skim for key information and decision-making, Announcements that provide clear, complete information, Excellent writing projects delivered on time, and much more	All levels of	N250,000/
	Communication Skills Training for Internal Auditors	8-12 Apr 8-12 Jul 7-11 Oct	develop and maintain good relations with auditees in order to gain information and to ensure corrective action on audit findings. The objective of the program is to impart "soft" skills that position auditors as friends,	Internal Auditors, Inspectors, Risk Managers, Compliance Officers, Internal Control and other Business Assurance	\$1,000
			not foes! The ultimate goal is to make internal auditors become more valuable to management and other toplevel executives in their organizations.	Managers/Officers	
56	Behavioral Interviewing Skills and Techniques Training	5-9 Feb 6-10 May 5-9 Aug 4-8 Nov	Finding the right person to recruit is important for business growth, and it can be a very expensive undertaking. This workshop program will help managers develop the skills and techniques to ask appropriate questions to draw out the passion, experience, and fit of potential candidates.	Designed for teaching Hiring Managers how to refine their interview skills and techniques and choose the right candidate for the job.	N250,000/ \$1,000
57	Big Data Analytics Course	5-9 Feb 6-10 May 5-9 Aug 4-8 Nov	Data science plays an important role in many industries. In facing massive amount of heterogeneous data, scalable machine learning and data mining algorithms and systems become extremely important	The program is well suited for Data Analysts, Data and Information Officers, Business Leaders, Decision Makers including	N305,000/ \$1,200

			for data scientists. The growth of volume, complexity and speed in data drives the need for scalable data analytic algorithms and systems. In this course, we study such algorithms and systems in the context of individual participants' existing applications.	C-level Executives, Documentation Officers, Records and Archives Managers, Project Managers, HR Leaders, Marketing and Sales Leaders, IT Personnel and Technical Sales Consultants.	
58	Boardroom Governance Workshop: Improving the Effectiveness of Audit Committees	4-8 Mar 3-7 Jun 9-13 Sep 9-13 Dec	As corporate financial reporting all over the world continues to undergo close scrutiny, significant attention has been given to board committees such as the audit committee as principal players in the effort to implement reform and rebuild public trust. Current and prospective board members will find this conference to be a useful forum for understanding the expectations of their constituencies, determining their responsibilities, and assisting them in fulfilling those responsibilities.	Chairmen, Company Secretaries and Members of Audit Committee of the Board of Directors of Public and Private Organizations, Non- Governmental Organizations, Cooperative Societies, etc.	N305,000/ \$1,200
59	Budgeting, Budgetary Control and Monitoring Course	15-19 Jan 15-19 Apr 15-19 Jul 14-18 Oct	Of all business activities, budgeting is one of the most important and, therefore, requires detailed attention. The course looks at the concept of responsibility centers, and the advantages and disadvantages of budgetary control. It then goes on to look at the detail of budget construction and the use to which budgets can be put. Like all management tools, the course highlights the need for detailed information if the technique is to be used to its fullest advantage.	Budget Officers, Accountants, Finance and Administration Managers, Internal Auditors and Management Executives responsible for Budgeting, Budgetary Control, Budget Monitoring and Audit.	N305,000/ \$1,200
60	Budgeting, Forecasting, and the Planning Process Training	12-16 Feb 13-17 May 12-16 Aug 11-15 Nov	The purpose of the course is to provide the opportunity for participants to take an overview of budgeting, forecasting and planning	Budget and Planning Officers, Accountants, Finance & Admin Managers, Internal	N305,000/ \$1,200

			process; learn the practical methods for preparing budgets; gain an appreciation of the uses of budgets; and indicate and explain the importance of budgetary control in public and private sectors organizations.	Auditors, Divisional, Branch & Departmental Managers, and other Management Executives participating in Budgeting, Forecasting, Planning, Budgetary Control and Monitoring in the Public and Private Sectors.	
61	Building Critical Talent Pipelines Course	5-9 Feb 6-10 May 5-9 Aug 4-8 Nov	Top talent is today's competitive differentiator between an organization that is thriving and one that is stagnant or declining. Companies that do not have the right people in critical jobs forfeit revenue growth, innovate slower, or lose competitive advantage as they are unable to adapt to market dynamics. The course is designed to help participants (1) Assess internal and external talent pools; (2) Determine the gaps between available and needed talent; (3) Identify the best strategies for developing and acquiring the talent to fill those gaps; and (4) Execute, monitor, and refine pipeline strategies.	Human resource managers/ directors, recruitment officers, and training/learning managers responsible for human capital development and talent management.	N250,000/ \$1,000
62	Business Analysis Course	4-8 Mar 3-7 Jun 9-13 Sep 9-13 Dec	The course helps you gain a new, wider, more interconnected view of your business and the world in which it operates, and provides knowledge toolkits to help you analyze your own challenge. From this perspective, you can better understand your company's long-term objective and the best business development strategy to achieve it. The program also helps you to become an effective and operational leader - able to execute your strategy, assemble strong,	Business Analysts, Business Development Officers and Strategic Management Executives.	N250,000/ \$1,000

			committed teams and build an organization capable of		
63	Business Development Strategy Course	22-26 Jan 22-26 Apr 22-26 Jul 21-25 Oct	sustaining success.  Defining a comprehensive business development strategy - and being a visionary leader - requires a wide, interconnected view of your business and the world in which it operates. This program offers both a global perspective and in-depth business intelligence training. It should challenge you to assess your business' reality within the wider business environment - so you know exactly where your business really sits and where it should go.	This course is essential whatever level you are working at - be it leader of a business unit, function, division, country or region.	N250,000/ \$1,000
64	Business Ethics and Corporate Social Responsibility (CSR) Training	11-15 Mar 10-14 Jun 16-20 Sep 16-20 Dec	This program is concerned with the issue of the moral responsibility of a manager or leader being confronted with the challenge of doing the right thing in a practical setting rather than the mental activity of discerning what is right. How does a manager balance the conflict between the responsibility he owes himself as an individual to uphold his personal ethics and the responsibility placed on him as a leader in his organization to take the hard decisions? The proposition of spheres of morality that combine with CSR to inform the role of the executive in decision making – as a person, as an economic agent, as a company leader or beyond the firm's boundaries – are proposed for resolving these ethical dilemmas.	CEOs, Executive Directors, General Managers, Corporate Affairs Managers, Public Relations Officers and other Senior Management Executives.	N305,000/ \$1,200
65	Business Leadership Skills Training: Becoming	19-23 Feb 20-24 May 19-23 Aug 18-22 Nov	Anyone can be promoted to manager, but not anyone can lead. Trainers of new and aspiring leaders will engage participants in the functions of managers and, with three days' worth of	New and Aspiring Managers who need leadership skills to excel in today's business world.	N250,000/ \$1,000

	Management Material	44.45	material, get them fully engaged in practical methods of leadership, including change, performance, and people management.		Nootage
66	Business Leadership Skills Workshop: Leadership Excellence for Senior Management	11-15 Mar 10-14 Jun 16-20 Sep 16-20 Dec	It is often said that too many businesses are overmanaged and under-led. This is not to say that managing is bad; rather, it implies that managers often get bogged down in the daily process of managing and neglect the fine art of leading. We have created this powerful Executive Leadership Program to equip you with the strategies and techniques to become a highly successful leader as well as an exceptional manager.	Senior Level Managers who need leadership skills to excel in today's business world.	N305,000/ \$1,200
67	Business Management and Strategic Planning Course	18-22 Mar 17-21 Jun 26-30 Aug 25-29 Nov	The capability approach of this highly interactive training will nurture three of the most critical factors essential to achieving superior, sustainable results – business management (analysis or assessment), strategic planning (strategy formulation) and strategy execution and evaluation of sustainable growth strategies – thus developing participants' capability thinking.	Managers, Supervisors and Officers at all levels responsible for organizational strategic/corporate planning and decision-making.	N305,000/ \$1,200
68	Business Process Management (BPM) Course	25-29 Mar 24-28 Jun 23-27 Sep 16-20 Dec	This training course program is based on the six steps of the business process life cycle (create, design, model, execute, monitor, and optimize). We have also included information on process improvement tools such as Lean and Six Sigma.	Designed for participants who are looking for a comprehensive course program on business process management including business analysts, process analysts, quality analysts, supervisors and managers.	N250,000/ \$1,000
69	Business Strategy Training	15-19 Jan 15-19 Apr 15-19 Jul 14-18 Oct	This course comprises interactive three-part workshops designed to give	Business or Finance Managers with responsibility	N250,000/ \$1,000

			you practical business planning and reporting approaches you can implement directly in your own organization. The workshops allow you the opportunity to try out techniques in a safe environment so that you can adapt and use them for the specific circumstances in your own organization.	for developing plans and budgets and reporting business results to management team or provide business/ financial advice and decision support to the business team.	
70	Business Writing That Works Course	1-5 Jan 1-5 Apr 1-5 Jul 30 Sep-4 Oct	Being able to write well is a real career boost. No matter your position or function in your organization, writing well is essential to: (1) Prepare your board & shareholders' meetings. (2) Write powerful business plans. (3) Enter into binding agreements with independent contractors. (4) Write winning business and technical proposals. (5) Write incident/ accident and progress reports. (6) Write credit and collection letters. (7) Improve your customer service with email etiquette. Participants will learn how to enhance their organizational profile and capture their thoughts on paper so they are strong and persuasive, but at the same time clear, concise, complete and correct.	Designed for all those who must do business writing as part of their job: Directors, Human Resource Managers, Lawyers, Marketers, Consultants, etc.	N250,000/ \$1,000
71	Call Centre Training for Call Centre Executives	4-8 Mar 3-7 Jun 9-13 Sep 9-13 Dec	Today's customers demand authenticity and professionalism. Scripts and standard responses are not enough to reinforce your brand, build customer loyalty, or make sales. Many of today's contact centers have evolved from customer service centers to operations handling both service and sales. However, many centers miss much of the revenue opportunity hiding in customer calls. Ensure you are making the most of sales opportunities. This call	Call Centre, Front Desk and Tele Sales Executives	N250,000/ \$1,000

72	Cash and Treasury Operations Management Training	29 Jan-2 Feb 29 Apr-3 May 29 Jul-2 Aug 28 Oct-1 Nov	center specific training offers flexible telephone skills and customer service solutions that fit the demands of fast-paced call centers, help desks, and phone sales centers.  Business analysts report that poor cash management is the main reason for business failure. Poor cash management is probably the most frequent stumbling block for entrepreneurs and even established firms. Understanding the basic concepts of cash flow and cash handling will help you plan for the unforeseen eventualities that nearly every business faces. The purpose of the course is to enable participants: (1) Optimize your cash flow management for both receipts and payments. (2) Accelerate the collection of remittances and improve control of disbursements. (3) Successfully invest excess funds in short-term instruments. (4)Understand the account analysis statement.	Cashiers, Treasury Managers, Supervisors/Office rs; Accounting and Finance Staff involved in Treasury, Cash Operations; Accounts Payable and Receivable Officers and Internal Control/Audit Staff.	N250,000/ \$1,000
73	Cash Management Course	19-23 Feb 20-24 May 19-23 Aug 18-22 Nov	Understanding the basic concepts of cash flow and cash handling will help you plan for the unforeseen eventualities that nearly every business faces. The purpose of the course is to enable participants: (1) Optimize your cash flow management for both receipts and payments. (2) Accelerate the collection of remittances and improve control of disbursements. (3) Successfully invest excess funds in short-term instruments. (4) Understand the account analysis statement.	Cashiers, Tellers, Customer Service Executives, Bank Relations Officers, Cash and Treasury Officers, Cash Supervisors and Managers.	N250,000/ \$1,000

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74	Cinematography, Editing and Graphics Training	15-26 Apr 14-25 Oct	Cinema is a language and within it are the specific vocabularies and sublanguages of the lens, composition, visual design, lighting, image control, continuity, movement, and point-of-view. Learning these languages and vocabularies is a never-ending and a fascinating lifelong study. The primary purpose of this book is to introduce cinematography/ filmmaking as we practice it on a professional level, whether it be on film, video, digital, High Def or any other imaging format.	Corporate Cameramen, Directors of Photography, Photo Journalists and anyone interested in universal information related to any form of shooting — film, video, or digital.	N425,000/ \$1,500
75	Communication for Development (C4D) and Social Change Course	11-15 Mar 10-14 Jun 16-20 Sep 16-20 Dec	C4D is an evidence-based process that utilizes a mix of communication tools, channels and approaches to facilitate participation with children, families, communities, networks for positive social and behavior change in both development and humanitarian contexts. This course takes a practical approach to communication for development to effect real change. It brings together professionals and senior managers of organizations and gives them a collaborative space to leverage their collective intelligence. The goal is that they learn from our instructors as well as from one another.	Senior Communication Officers and Managers of Development and Humanitarian Organizations, Government Ministries, Departments and Agencies (MDAs).	N250,000/ \$1,000
76	Communication Strategy Implementation and Monitoring Training for Communication Officers	15-19 Jan 15-19 Apr 15-19 Jul 14-18 Oct	A communication strategy is the critical piece bridging the situation analysis and the implementation of a social and behavior change communication program. Effective communication strategies use a systematic process and behavioral theory to design and implement communication activities that encourage sustainable social and	Communication officers, Project team, Technical advisors, M&E staff, Implementing partners, Representatives from target audiences, Community and government stakeholders.	N250,000/ \$1,000

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77	Community Relations Strategy Training	12-16 Feb 13-17 May 12-16 Aug 11-15 Nov	behavior change. The training will produce data and analyses that outline the project's goals, objectives, audiences, message framework, communication channels or interventions, and monitoring and evaluation framework.  Community relations has recently been described as "food for the soul of the organization." More chief executives are acknowledging that community relations is no longer an afterthought or corporate window-dressing but is now a serious, strategic aspect of business for global companies — indeed a fundamental ingredient for the health of the enterprise. In this program, we will discuss an 11-step best-practices blueprint for implementing the neighbor-of-choice	Community Relations Officers/ Public Relations Officers of Oil and Gas Companies, Extractive Industry Operators, Project/ Program Managers, Community Relations Committee Members of Houses of Assembly and other Executives interested in improving CSR outcomes in	N250,000/ \$1,000
			strategy and cap it with a practical case study highlighting the challenges often faced by major oil companies in the Niger Delta	communities where they operate.	
78	Community-Based Project Development and Management Training	26 Feb-1 Mar 27-31 May 2-6 Sep 2-6 Dec	and proffer solutions.  This course introduces important issues and principles for developing and managing community-based projects, using 'input sessions' incorporating action learning to deliver the essential content. It covers key areas for community activists and project coordinators and leaders, including project definition, business planning, partnerships, implementation, monitoring and evaluation, and fundraising strategies.	Project managers, community activists, project coordinators and leaders, M&E officers and others involved or interested in community-based project development and management.	N250,000/ \$1,000
79	Comprehensive Course on International	5-9 Feb 6-10 May 5-9 Aug 4-8 Nov	This comprehensive course provides a rigorous and detailed overview of all major technical IFRS requirements,	All levels of Accountants, Finance managers and Accounting	N250,000/ \$1,000

	Financial Reporting Standards (IFRS) Fundamentals		and includes illustrative financial statements, case studies, examples, coverage of the most significant IFRSs, and interactive participation from the delegates. In addition to a review of current IFRSs, course delegates also receive an update on the major new standards on revenue, leases, and financial instruments and the probable impact of their adoption in the local environment.	Officers in Private Sector Organizations.	
80	Comprehensive Course on Internal Control, Compliance, Governance and Risk Management	15-19 Jan 15-19 Apr 18-22 Jul 14-18 Oct 9-13 Dec	This program provides participants the opportunity to: (1) Gain a positive, firm and broad-based understanding of internal control and control models. (2) Analyze and evaluate existing or planned control systems and enterprise-wide risk management. (3) Design cost-effective control systems to minimize risks for business processes. (4) Identify business objectives, risks and the controls needed to mitigate risk. (5) Learn and apply the most useful internal control, compliance, governance& risk tools and templates. (6) Obtain a basic of the who, why and how of fraud as well as the role of business controls in preventing and detecting fraud.	All levels of Internal Control and Audit staff, Compliance Officers, Enterprise Risk Managers, Members of Audit Committee of the Board and anyone in the organization wanting to acquire "real world" knowledge of controls or to improve ability to design and analyze control systems in Companies, Universities, Colleges, Government Agencies, NGOs, etc.	N305,000/ \$1,200
81	Conference for Executive Secretaries	18-22 Mar 17-21 Jun 26-30 Aug 25-29 Nov	The earlier role of the secretary was limited to taking notes from their heads, typing, storing information, etc. However, with the advent of technology in companies and offices, these duties have extended to things that were meant for the professional and managerial staff. The Executive or Confidential Secretary that organizations are seeking in	Executive Secretaries; Chief, Principal, Senior Confidential Secretaries; and Personal Assistants to Chairmen, Chief Executives, Permanent Secretaries, Directors-General, Executive Directors, General	N250,000/ \$1,000

		4.9 Mor	today's times should not only have clerical and administrative skills, but also should possess the knowledge of office protocols, information and communication technology, meeting and customer management.	Managers and other top executives in public and private sectors.	N250 000/
82	Conference on Achieving Administrative Excellence: Managing the Office of the Future	4-8 Mar 3-7 Jun 9-13 Sep 9-13 Dec	This program will focus on adopting a strategic mindset to perform at your peak. Administrative excellence requires boosting your image, communication skills, professional development and job satisfaction. In this valuable conference, participants learn new, practical skills that will enable them to manage their job and their career with new professionalism, new authority and new success.	Administrative, Logistics and Protocol Managers, Officers or Assistants in Government Ministries, Departments, Agencies (MDAs), Higher Institutions, Non- Governmental Organizations (INGOs), and other Public and Private Sector Organizations.	N250,000/ \$1,000
83	Contemporary Issues in Fleet Management Training	26 Feb-1 Mar 27-31 May 2-6 Sep 2-6 Dec	Large enterprise companies that cover a vast area, own thousands of vehicles, and are responsible for a huge number of drivers across several states or even different countries, have a range of unique challenges when it comes to fleet management. During this program, challenges currently faced by enterprise fleet managers will be discussed, practical solutions proffered and case studies reviewed, including: (1) Avoiding information overload (2) Integrating fleet data into existing software systems (3) Making sure all assets are fully utilized (4) Fixing small problems fast (5) Managing a geographically-dispersed team (6) Finding specific fleet information quickly (7) Software systems that are scalable and able to handle	All levels of Corporate Fleet Management personnel.	N250,000/ \$1,000

			rapid growth and (8)Controlling unauthorized use of company assets.		
84	Content Writing Course	19-23 Feb 20-24 May 19-23 Aug 18-22 Nov	The amount of information available in the world doubles every two years. Half of that information becomes obsolete in about one year. Content Writing is considered a highly skilled area and presents opportunity for a full-time or part-time career. Content Marketing is the most selling strategy for web/online sales. This is increasing the demand of content writers exponentially worldwide. Content needs to be continuously updated and published to attract customers. Like software development, content writing is also a global profession. In order to meet the industry's requirement, we have developed this course to train aspiring content writers. This course can also be beneficial to the existing content writers in honing their skills.	Text authors, Media authors (audio and video), Web designers, Bloggers, Editors, Translators, Technical writers, Instructional designers, Trainers, Analysts, Critics and Journalists.	N250,000/ \$1,000
85	Contract Management Training	29 Jan-2 Feb 29 Apr-3 May 29 Jul-2 Aug 28 Oct-1 Nov	As contracts continue to be the foundation of business relationships, organizations need to implement effective contract management practices to avoid risk and achieve optimal outcomes. This course provides you with the knowledge and skills to successfully manage and execute the contracting process. Throughout the course, you learn how to implement the contract life cycle and avoid common pitfalls.	Project managers, contract managers and other professionals involved in the contract management life cycle. This course also benefits all stakeholders involved in the buying and selling roles.	N250,000/ \$1,000
86	Convoy Driving Tactics, Techniques and Procedures	19-23 Feb 20-24 May 19-23 Aug 18-22 Nov	The objective of this training is to provide corporate drivers in security crisis prone environments with tactical evasive driving instructions. This training	Convoy Drivers, Corporate, Professional Drivers	N250,000/ \$1,000
	Training		supports the International		

87	Cooperative Society Organization and Management Training	15-19 Jan 15-19 Apr 15-19 Jul 14-18 Oct	Non-Governmental Organizations, Government Agencies and Corporate Organizations on security or humanitarian programs, especially in the use of armored vehicles (AV).  The basic objective of this program is to train the leaders, members, managers and personnel of cooperative societies on the complete understanding of concept, policy, philosophy, principles and legislation. The management skills required for the successful formation, business strategies, funding, analysis, control, planning, implementation, credit, marketing and organizational management of different forms of cooperatives as viable enterprises are emphasized.	Founders, Board, members, managers and personnel of Multipurpose Cooperatives, Thrift & Credit Cooperatives, Consumer Cooperatives, Industrial Cooperatives, Agricultural Cooperatives, etc.	N250,000/ \$1,000
88	Corporate Communication and Media Training	12-16 Feb 13-17 May 12-16 Aug 11-15 Nov	Getting interviewed and projecting your image in the right media - print, electronic and new media services - increases your visibility, builds your brand and sets you apart from competitors. With over 20 years of experience, we understand how the industry works and what is needed. Using exemplary presentations, audio-visual aids, case studies, group exercises and practical demonstrations, we thoroughly prepare and train participants for any situation.	Press Secretaries, Directors of Press, Corporate Communication Managers, Public Affairs Managers, Media and other Public Relations Officers and Corporate Executives in Public and Private organizations.	N305,000/ \$1,200
89	Corporate Compliance Course	26 Feb-1 Mar 27-31 May 2-6 Sep 2-6 Dec	Employees must learn to comply with rules established by their organizations, the government, regulatory agencies, etc. In addition to the increasing monetary penalties on organizations for non-compliance, there are potential criminal	Chief Compliance Officers, Internal Controllers, Legal Advisers and other executives responsible for control, ethics and compliance practices in the organization.	N250,000/ \$1,000

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		3-14 Jun	sanctions and civil liability that make corporate compliance one of the most important issues facing companies today. This program will give participants an overview of the field of "corporate compliance" — its brief history, the components of an effective compliance program, and related issues.	Chaires as MD	NAOT 000/
90	Corporate Governance and Boardroom Politics Training	9-20 Dec	Nowhere are political battle lines more sharply drawn than in the boardrooms of our modern corporations. Here boardroom politics find expression in the language of corporate governance. The battlefields include questions of executive compensation, conflicts of interest, absence of transparency, ineptitude and corruption. Current and prospective board members will find this conference to be a useful forum for understanding the expectations of their constituencies, determining their responsibilities, and assisting them in fulfilling those responsibilities.	Chairmen, MDs, EDs, Company Secretaries, Board Committee Members and non-executive Members of Board of Directors of Public and Private Organizations, Non-Governmental Organizations, Cooperative Societies, etc.	N425,000/ \$1,500
91	Corporate Governance Training	5-9 Feb 6-10 May 5-9 Aug 4-8 Nov	The training offers tangible benefits for board directors committed to playing a key role in guiding their company's success. How exactly can corporate governance training help board members to make a better board? You have got this rare opportunity to gain from and share knowledge with top business management facilitators in just 5 days.	Chief Audit Executives; Chief Risk Officers; Compliance Officers; Internal Controllers and Internal Auditors.	N250,000/ \$1,000
92	Corporate Social Responsibility (CSR) and Triple Bottom Line (TBL) Sustainability Training	10-21 Jun 9-20 Dec	This program is concerned with the issue of the moral responsibility of a manager or leader being confronted with the challenge of doing the right thing in a practical setting rather than the mental activity of discerning	Designed for CEOs, Executive Directors, General Managers and other Senior Management Executives responsible for	N425,000/ \$1,500

			what is right. How does a manager balance the conflict between the responsibility he owes himself as an individual to uphold his personal ethics and the responsibility placed on him as a leader in his organization to take the hard	Business Ethics, CSR, Sustainability and the "Triple Bottom Line".	
			decisions? The proposition of spheres of morality that combine with CSR to inform the role of the executive in decision making – as a person, as an economic agent, as a company leader or beyond the firm's boundaries – are proposed for resolving these ethical dilemmas.		
93	Corporate Tax Planning and Management Training	11-15 Mar 10-14 Jun 16-20 Sep 16-20 Dec	This course is designed to make the participants aware of the corporate tax laws applicable to their business environment and sector. Understanding the corporate tax laws and using it for tax planning is the basic objective of the course. The course is therefore designed so that the participants are aware of what business income is and when it gets taxed. It also provides participants with knowledge of the difference between tax avoidance and tax planning.	Corporate Tax Advisors, Tax Consultants, Accountants and Auditors from Corporate Organizations irrespective of country or region.	N250,000/ \$1,000
94	Cost Control and Cost Reduction Strategies Training	4-8 Mar 3-7 Jun 9-13 Sep 9-13 Dec	Designed to provide participants with the opportunity to strengthen their organizational processes towards: (1) eliminating waste and creating growth capital; (2) identifying the real cost of your products and services; (3) implementing needed changes to cost accounting processes; and (4) mounting an effective cost reduction initiative.	Accounting, Finance and Administrative Officers, Internal Auditors and other executives responsible for cost control, cost containment, and due diligence.	N250,000/ \$1,000
95	Credit Appraisal and Debt	19-23 Feb 20-24 May 19-23 Aug 18-22 Nov	We live in the middle of the "Age of Debt". Debt has always been a lever of business development and	Banking and Financial Markets, Corporate Finance,	N250,000/ \$1,000

	Management Training		even more so in recent years. This course allows you to acquire and develop the knowledge, the techniques, the basic and advanced tools for planning and managing corporate debt. The course is aimed at clients requiring an understanding of financial statements including an awareness of the information contained within financial statements; how that information is presented; and how that information is interpreted.	Corporate Treasury, Documentation, Retail Banking, Risk and Credit Staff.	
96	Credit Approval Process and Risk Management Course	18-22 Mar 17-21 Jun 26-30 Aug 25-29 Nov	Changes and innovations are now forcing banks to adapt their in-house software systems and the relevant business processes to meet new requirements. The course provides the opportunity to assist practitioners in redesigning a bank's systems and processes and to provide information related to the current surge in the reorganization of these processes and the corresponding organizational structures in many credit institutions.	Credit and Risk Officers in Banks and Lending Institutions.	N250,000/ \$1,000
97	Credit Control and Debt Recovery Course	18-22 Mar 17-21 Jun 26-30 Aug 25-29 Nov	Poor cash flow has been indicated as a major cause of business failures around the world. Getting paid on time by customers/debtors is therefore an important component in the success of any company. The program is designed to aid the creation, operation and sustenance of an effective credit control system, credit management & debt recovery strategies.	Credit controllers, Salespeople, Finance Managers, Accountants, IT, Legal personnel and other management executives responsible for corporate credit policy and systems, credit management, debt management, accounts payables and receivables.	N250,000/ \$1,000

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98	Credit Risk Analysis for Credit Officers Course	11-15 Mar 10-14 Jun 16-20 Sep 16-20 Dec	Credit risk management is the practice of mitigating losses by understanding the adequacy of a bank's capital and loan loss reserves at any given time – a process that has long been a challenge for financial institutions. In this program, participants learn the principal concepts of credit risk analysis techniques using a structured approach and explore the management of credit risks under competitive and realistic conditions.	Credit & Financial Analysts, Credit Officers, Portfolio Managers, Investment, Commercial, Mortgage and Microfinance Bankers, Leasors, Risk Managers and Analysts.	N250,000/ \$1,000
99	Credit Risk Management and Loan Performance Course	1-5 Jan 3-7 Apr 1-5 Jul 30 Sep-4 Oct	Financial institutions are performing a key role in economic growth as they are mobilizing savings for productive investments through facilitating role in capital flows towards various sectors of the economy.  Credit risk management is one of the critical aspects and red hot issues faced by banks especially post Covid-19. The main objective of the course is to evaluate the influence of credit risk management practices on loan performance (LP) while taking credit terms and policy (CTP), client appraisal, collection policy (CRC) as the dimensions of the credit risk management practices.	Credit Risk Managers, Risk Officers, and other personnel involved in credit management, enterprise risk management or loan recovery in banks (commercial, microfinance, mortgage etc.), credit and thrift societies and other financial institutions.	N305,000/ \$1,200
100	Critical Communication Skills Training	19-23 Feb 20-24 May 19-23 Aug 18-22 Nov	Success isn't just due to how well you use your innate skills. A much-overlooked facet of success is the use of soft skills. As soft skills are an essential part of dealing with other employees within the workplace, communicators need to harness these skills and finetune them if they want to achieve success. Without a proper appreciation for the person they are	Communications, PR, public affairs, media relations, supervisory and management executives from private and public organizations/instit utions.	N250,000/ \$1,000

			communicating with and how their communication		
			methods affect the target, they may fail at their task.		
101	Critical HR Recordkeeping Course	1-5 Jan 1-5 Apr 1-5 Jul 30 Sep-4 Oct	Proper employee records management is one of HR's most important tasks. This comprehensive program is designed to provide accurate and authoritative information in regard to the various Employment Records Retention, Retrieval and Destruction.	Especially for HR officers and employers who want to make sure that organizational records management practices comply with the latest laws, regulations, and international standards.	N250,000/ \$1,000
102	Critical Thinking Skills Training	19-23 Feb 20-24 May 19-23 Aug 18-22 Nov	In this highly dynamic workshop, participants will gain greater insight into what it means to not only think critically, but also how to act critically in order to achieve greater organizational success.	Managers and executives who need to understand how to methodically, strategically and collaboratively make decisions, solve problems, and foster innovation in organizations.	N250,000/ \$1,000
103	Cultural Sensitivity Training	15-19 Jan 15-19 Apr 15-19 Jul 14-18 Oct	The purpose of our acculturation program is to improve the intercultural competence(Immigration, Acculturation and Implications for Social Identity) of the management (expat and local) staff of the multinational corporation o work more successfully with their international colleagues. At the group level, it will result in changes to culture, customs, and social institutions. Individuals will acculturate not just with changes in daily behavior, but with numerous measures of psychological and physical well-being.	The course will be of great benefit to expatriates and executives in organizations growing its business beyond national borders; staff increasingly working with colleagues in other countries; staff is becoming more culturally diverse; or involved in multinational projects and programs.	N250,000/ \$1,000

104	Current Trends in Contract and Procurement Management Conference	12-16 Feb 13-17 May 12-16 Aug 11-15 Nov	As contracts continue to be the foundation of business relationships, organizations need to implement effective contract management practices to avoid risk and achieve optimal outcomes. This course provides you with the current trends, knowledge and skills to successfully manage and execute the contracting and procurement management process. Throughout the course, you learn how to implement the contract life cycle and avoid common pitfalls in procurement.	Contract and Procurement Officers, Project Managers, and other professionals involved in the contract management life cycle. This conference also benefits all stakeholders involved in the buying and selling roles.	N250,000/ \$1,000
105	Customer Care and Conflict Resolution Training	29 Jan-2 Feb 29 Apr-3 May 29 Jul-2 Aug 28 Oct-1 Nov	Customer service/care is the backbone of all thriving businesses. Besides helping your customers feel better about your product and organization which will keep them coming back with their friends, customer care skills can increase your value to your company and advance your career at the same time. However, trying to please every customer is virtually impossible in any industry with no exception. No matter who is at fault, it's your job to clean up the situation or you'll lose your customer. You can't dodge customer conflict your whole career, so you need professional tips for dealing with it – and this training provides just that! Also in a video guide, you will learn the right ways to care for your valued customers by viewing scenarios in actual business settings.	Customer Care, Customer Service, Customer Relationship, Consumer Affairs Officers and Call Centre Executives.	N250,000/ \$1,000
106	Customer Due Diligence (CDD) and Know Your Customer (KYC) Training	19-23 Feb 20-24 May 19-23 Aug 18-22 Nov	It has never been more important to have robust controls and procedures in place to Know Your Customer (KYC). Adequate due diligence on new and existing customers is a key part of these controls.	Compliance Officers, Financial Officers, Risk Officers, Internal Auditors, Operational Risk Managers, Staff with roles and	N250,000/ \$1,000

			Without this due diligence, your firm can become	responsibilities in AML and anti-	
			subject to reputational,	terrorist financing	
			operational, legal and	activities	
			financial risks. This program has been designed for KYC	in Commercial, Central and	
			Analysts and professionals	Investment Banks	
			who manage risk in the	as well as other	
			Customer Due Diligence	financial	
			(CDD) process. This course	institutions:	
			will help you make sound judgements and pinpoint		
			areas of potential risk. If you		
			have a training requirement		
			for multiple employees, why		
			not contact us to discuss		
			delivering the training in- house at your firm or online?		
			It's the ideal way to		
			maximize your budget,		
			minimize disruption and		
			tailor content to your specific needs. We can work with		
			small firms, multinationals,		
			government bodies and		
			regulators to provide an		
			outstanding learning		
			experience with a unique blend of practical focus.		
107	Customer Loyalty	8-12 Jan	Improving customer loyalty is	Customer	N250,000/
	and Retention	8-12 Apr 8-12 Jul	an essential element in	Relationship	\$1,000
	Strategies Training	7-11 Oct	customer retention. The	Managers, Customer Service	
			CRM forum will reveal why customer loyalty is so crucial	Officers, Public	
			to business success. More	Relations Officers,	
			importantly, delegates will	Customer Care	
			discuss with their peers five	Centre Executives,	
			steps to <i>improve loyalty and</i> retention which, if focused	Marketing and Sales Executives.	
			on the appropriate	Calco Excounves.	
			customers, will improve		
100	Cuetomas	26 Feb-1	profitability!  At the end of the program	Customer/Client	N305,000/
108	Customer	Mar	participants should be able	Relationship	\$1,200
	Relationship	27-31 May	to: (1) Provide customers	Managers,	F /
	Management	2-6 Sep 2-6 Dec	with a compelling reason to	Marketing and	
	(CRM) Course:	_ 5 500	choose you over several others that may offer the	Sales Managers, Business	
	Beyond Customer		same products or services at	Development	
	Expectations		or below your price. (2)	Officers, and	
			Develop a solid CRM	Customer Service/	
			strategy that will help you	Support	
			retain more customers and	Executives.	
			increase repeat patronage.		

109	Cyber Security in Civil Aviation Training	11-15 Mar 10-14 Jun 16-20 Sep 16-20 Dec	customer service initiatives.  (4) Set customer service standards. (5) Improve customer loyalty. (6) Tackle customer service optimization challenges. (7) Balance cost and service levels.  MRO (maintenance, repair and operations) industry is an attractive target for cyber attacks. According to AITA, cyber security is a fast emerging threat to operation in the aviation industry where almost every business depends on IT systems and the confidentiality and reliability of its data. This course provides different training guidelines of aviation authorities, including ICAO, EASA, IATA, EUROCONTROL and UK	All cadres of airlines staff need proper training on security standards to prevent cybercrime, general awareness about cyber security and strong company culture to maintain a high level of safety in aviation.	N250,000/ \$1,000
			CAA, to increase the awareness of cyber security threats in aviation (cyberattack, cyber crime or cyber terrorism) and prepare your crew for efficient response mechanisms.		
110	Cyber Security in Oil and Gas Training	12-16 Feb 13-17 May 12-16 Aug 11-15 Nov	Significant changes to oil and gas systems have made companies much more vulnerable to cyberattacks over the past few years. The growing value of business data, the vulnerability of networked systems, and the importance of fuel infrastructure have made oil and gas companies major targets for malicious hackers. Ongoing digitization in the industry and a transition away from centralized systems to distributed management strategies have made managing cyber risks essential for oil and gas. Each business in the oil and gas industry faces unique risks and will need to adopt some business-specific	The principles and best practices covered in this training course program will be essential for all staff of oil and gas companies wanting to modernize their cyber defenses and prepare for future threats.	N250,000/ \$1,000

			cybersecurity policies as a result.		
111	CyberSAFE Certification Training	26 Feb-1 Mar 27-31 May 2-6 Sep 2-6 Dec	This certification training will enable candidates to identify the most common risks involved in using conventional, mobile, and cloud technologies, as well as how to protect themselves and organizations from cyber threats. Certifications provide a way to validate specific professionals' competencies in both a current and an ongoing basis, which is more important in an industry that is constantly evolving. It has been designed to evaluate a very specific set of knowledge, skills, and abilities required of an individual in a specific job function or performing specific tasks related to IT.	This credential is designed for IT, Internal Control, Internal Audit personnel and all end-users of computers, mobile devices, networks, and the Internet to ensure they can use technology safely to minimize security risks.	N250,000/ \$1,000
112	Data and Records Management for Administrators Workshop	18-22 Mar 22-26 Jul 26-30 Aug 25-29 Nov	Besides current trends and technology in data science, this course also covers all aspects of record and data management related to understanding the processes involved, the guidelines that apply, the steps that need to be taken, best practice examples and easy reference templates for use, storage and retrieval of data.	Senior Level Administrators and Company Secretaries desiring to develop and improve their record and data management skills in the face of emerging technologies.	N305,000/ \$1,200
113	Data and Records Management Workshop for Administrative/ Registry Staff	26 Feb-1 Mar 27-31 May 2-6 Sep 2-6 Dec	This course focuses on how to develop best practice record and data management. Efficient record and data management systems are essential for any organization. The course covers all aspects of record and data management relevant to understanding the processes involved, the guidelines that apply, the steps that need to be taken, best practice examples and easy reference templates for	Registry/ Administrative Staff, Documentation Officers, Office and Personal Assistants who need to develop and improve their record and data management techniques and systems.	N250,000/ \$1,000

			use, storage and retrieval of	
114	Customer Experience Management Training	12-16 Feb 13-17 May 12-16 Aug 11-15 Nov	How does the person manning the front desk of your office handle several people simultaneously with professionalism and poise? This fast-paced course is specifically designed to answer this and other important questions for those who work as an organization's first-impression representatives at the front desk office. In addition to learning the elements of effective verbal and visual communication, participants will find out how to expertly satisfy even the most demanding, difficult people without jeopardizing their health, safety or customer relationship.	N250,000/ \$1,000
115	Data and Information Governance Training	22-26 Jan 22-26 Apr 22-26 Jul 21-25 Oct	This training course is designed to give an overview of Data and Information Governance and the requirements to support and deliver an effective governance framework in your organization. Data and Information Governance involves the management and oversight of information and how to establish a framework for employees to handle data through robust policies and procedures. The legal framework governing the use of personal data can be complex and different across regions. Hence, this course will help participants in understanding those complexities and what standards should be met for information governance and security.	N250,000/ \$1,000

116	Data Dratastian	8-12 Jan	Participants will be able to:	This Data	N250,000/
10	Data Protection Training	8-12 Apr	(1) Learn everything they	Protection training	\$1,000
	Trailing	8-12 Jul 7-11 Oct	need to know about the	is intended for	
		7 17 000	General Data Protection Regulations (GDPR) as well	those performing the role of	
			as the requirements for the	designing,	
			DPO under the Nigerian	implementing and	
			Data Protection Regulation	overseeing the	
			(NDPR). (2) Discuss the	respective data	
			fundamentals of Data Privacy law, including the	privacy policies of their	
			respective rights and	organizations, in	
			obligations of Data Subjects,	compliance with	
			Controllers and Processors.	the Data	
			(2) Develop or oversee the	Protection	
			implementation of data privacy policies and	Regulation and its implementing	
			regulations. (3) Undertake	Rules.	
			the functions of a Data		
			Protection Officer (DPO),		
			including conducting privacy impact assessments and		
			undertaking the reportorial		
			requirements as mandated		
		40	by law or regulation.		None of the
117	Data Science for	4-8 Mar 3-7 Jun	DSBIZ offers business	Business leaders and Decision	N250,000/ \$1,000
	Business	9-13 Sep	leaders, sales and marketing managers, project	makers including	φ1,000
	Professionals	9-13 Dec	managers, and other	C-level executives,	
	(DSBIZ) Training		stakeholders a streamlined	Project managers,	
			course to help make	HR leaders,	
			decisions and drive organizational data science	Marketing and sales leaders, and	
			strategies. DSBIZ	Technical sales	
			candidates will learn data	consultants.	
			science concepts, methods		
			of use, challenges and		
			benefits using relevant business examples. Leads to		
			CertNexus DSBIZ exam and		
		4.0.11	credential.	All	None of the
118	Developing	4-8 Mar 3-7 Jun	This program relies on data on the production and	All interested in developing	N250,000/ \$1,000
	Entrepreneurship	9-13 Sep	distribution profile of players	entrepreneurial	φ1,000
	in the Oil and Gas	9-13 Dec	in the Nigerian oil and gas	skills or honing	
	Industry Training		industry to discuss how	already acquired	
			these affect	skills, especially in	
			entrepreneurship development in the industry.	the Oil and Gas industry.	
			At the end of the program	maddiy.	
			participants will have the		
			opportunity to: (1) Prepare		
			business proposals suitable for ventures in the oil and		
			gas industry. (2) Analyze		

			and evaluate existing oil and gas related enterprises (including MSMEs), investment options and challenges. (3) Design costeffective control systems to minimize risks in oil and gas business. (4) Identify sources of business finance and partnerships in the oil and gas industry. (5) Obtain essential entrepreneurial skills for success in oil and gas business venture.		
119	Developing Personal Assistants (PA) Management Skills Course	8-12 Jan 8-12 Apr 8-12 Jul 7-11 Oct	At the end of the program, you should be able to: (1) Develop your management and business skills. (2) Cope with work in high pressure environments. (3) Partner with your boss. (4) Effectively self-manage. (5) Be a good team player. (6) Explore the nature of modern management. (7) Learn the application of management principles and theories to work organizations. (8) Review the models of managers and discover what type of manager your boss is. (9) Understand the functions of managers. (10) Effectively manage your time, deal with other staff, handle external appointments, schedule and monitor projects.	Personal Assistants, Executive Assistants and Confidential Secretaries to Chairmen, Chief Executives, Executive Directors, General Managers and other top executives or Government Functionaries.	N250,000/ \$1,000
120	Digital Archives and Records Management Course	15-26 Jan 15-26 Jul 14-25 Oct	The purpose of this training course program is to help ensure that government electronic records are created, maintained, disseminated and destroyed in a manner consistent with the transparency and accountability requirements of ministries, departments, agencies, institutions or organizations. While many concerns are the same as those that exist with other, more traditional forms of	The program is designed for participants working in archives administration or records management and participants working in related information professions.	N425,000/ \$1,500

			public records, the prevalence of digital or electronic records raises some new issues. Therefore, government records custodians must be mindful of how business, technical and legal standards apply to electronic records.		
121	Digital Finance for Financial Inclusion Training	29 Jan-2 Feb 29 Apr-3 May 29 Jul-2 Aug 28 Oct-1 Nov	The program is designed to identify the impact of digital finance (including Internet banking, Mobile banking, Mobile Wallets/apps, Credit and debit cards) in bringing about financial inclusion among people. Financial inclusion covered are Convenience, Adaptability, Affordability, Security, Userfriendly, Low Service charge, Accurate timing, Online Monthly statement, Quick financial decision-making, Easy interbank account facility, Internet Connectivity, and Usability.	Financial institutions personnel providing access to financial products and services like banks accounts, insurance, remittance & payment services, financial advisory services, etc.	N250,000/ \$1,000
122	Digital Inventory and Logistics Management Course	18-22 Mar 17-21 Jun 26-30 Aug 25-29 Nov	Digital transformation is taking over the supply chain. A big part of this shift involves adding digital inventory solutions to improve internal efficiency and build supply chain resilience. The Digital Inventory and Logistics Management Course program will help participants to learn how digital inventory management software can save you time and streamline your logistics and supply chain operations.	Inventory Officers, Store/Warehouse Managers, IT Personnel, Ecommerce, Supply Chain, Purchasing, Sales and other Management Executives involved in inventory management and control.	N305,000/ \$1,200
123	Digital Inventory Management Course	22-26 Jan 22-26 Apr 22-26 Jul 21-25 Oct	After two centuries, a paper- and-pencil inventory system still works, but given the incredible advances in simple-to-use digital inventory management software, why use such limited tools? Modern, cloud- based inventory systems are	Inventory Officers, Store/Warehouse Managers, IT Personnel, Ecommerce, Supply Chain, Purchasing, Sales and other Management	N250,000/ \$1,000

124	Diplomatic Protocol,	8-12 Jan 8-12 Apr 8-12 Jul	not only affordable but also highly efficient at removing the drudgery of inventory—lightening your workload and saving you money on food costs. Digital transformation is taking over the supply chain. A big part of this shift involves adding digital inventory solutions to improve internal efficiency and build supply chain resilience. The Digital Inventory Management Course program will help participants to learn how digital inventory management software from can save you time and streamline your supply chain operation.  With the evolution of globalization, protocol has become a highly	Executives involved in inventory management and control.  This training is designed for professionals who	N250,000/ \$1,000
	Etiquette and Travel Management Training	7-11 Oct	sophisticated and strategic asset in today's business, government and diplomatic world. This program is a comprehensive training of expert instruction, guided exercises and coaching in the fundamentals of operational protocol planning, V.I.P visits, meetings, ceremonies, and special events.	require competency as or wish to learn the skills necessary to be an operational protocol officer - one who holds an office of trust who must understand and ensure the appropriate rules of protocol and	
125	Driver Safety Awareness and Defensive Driving Training	4-8 Mar 3-7 Jun 9-13 Sep 9-13 Dec	All organizations have a legal requirement to ensure their staff are adequately protected from the risk of injury while driving at work. This 5-day training program contributes to helping your organization fulfil this obligation by providing essential driver safety training in digestible modules that are proven to help improve understanding and retention levels. This course covers: (1) the levels of risk and legal requirements; (2) techniques to help reduce risks while driving at work;	public affairs.  Corporate Drivers	N250,000/ \$1,000

126	Dynamite Sales Presentations: A Practical Training	15-19 Jan 15-19 Apr 15-19 Jul 14-18 Oct	and (3) real world scenarios that reinforce techniques and responsibilities for safe driving at work.  The best sales presentations effectively demonstrate product/service knowledge as well as an understanding of what problems the client has, and the solutions they need. This one-week training course will teach participants how to create a winning proposal and how to turn it into a dynamite sales presentation.	Aspiring Sales Stars who need to understand that a great sales presentation does not demand that you have bells and whistles to impress a client.	N250,000/ \$1,000
127	Economic Modeling and Innovation Training	15-19 Apr 15-19 Jul 15-19 Jul 14-18 Oct	Innovation activities contribute essentially to the national dimension and growth. The technological infrastructure and innovation capabilities affect not only the national growth, but also the whole periphery and economy as well. There are a lot of problems and questions regarding the measurement of innovation activities at a national or regional level. This training course attempts to analyze the whole framework of innovation statistics and in particular to examine the measurement and also the statistical estimation of innovation activities. On this context, it is also designed to emphasize and to review the appropriate techniques, the most common methods and the particular problems associated with economic modeling of innovation.	The program is well-suited to young innovators and entrepreneurs interested in the development of socially-beneficial products and ideas.	N305,000/ \$1,200

128	E-Entrepreneurship and Innovation Training  Effective Accounts	5-9 Feb 6-10 May 5-9 Aug 4-8 Nov	E-business is being heralded as the new economy. However, developments in the area of new online business-to-consumer (B2C) venture creation has been accompanied by varying degrees of success, and it is increasingly recognized that online venture creation does not materialize overnight. E-business development typically follows an evolutionary cycle of initial experimentation with Internet technologies and the transformation of consumer propositions toward the creation of a commercially viable online presence. This training course discusses the underpinning entrepreneurial requirements for design conceptualization and the integration of the real and virtual business worlds within the Netrepreneur system development. This course demonstrates	Accounts	N250,000/ \$1,000
129	Receivable and Credit Policies Management Course	May 4-15 Nov	practical core topics in addition to introducing Excel in managing accounts receivable. The course also features role-playing and presentations by participants. It will enable you and your organization to manage your accounts receivable effectively without compromising your credit sales.	receivable department managers, credit managers, AR staff, AR and revenue accountants, credit officers, billing and collection clerks, AR specialists, and professionals in accounting, finance, operations and sales who interact with the accounts receivable and credit department.	\$1,500
130	Effective Cash Flow and Treasury Risk Management Training	22-26 Jan 22-26 Apr 22-26 Jul 21-25 Oct	Treasury managers know that forecasting, monitoring and managing the cash flow of your business should be a pivotal part of your overall business strategy.	Cash and Treasury Officers, Supervisors and Risk Officers.	N305,000/ \$1,200

			Treasury risk		
			management relates to		
			the management of risks		
			arising from foreign		
			exchange, interest rate		
			_		
			and commodity prices. A		
			range of tools and		
			financial instruments are		
			available. Some		
			companies will have a		
			formal Treasury Policy		
			that is a Board approved		
			document that outlines		
			what risks are being		
			managed and how they		
			should be managed. For		
			smaller companies, there		
			is unlikely to be a formal		
			policy document.		
			However, it is still		
			important that exposures		
			to cash flow management		
			and financial markets are		
			recognized, calculated		
464	<b>—</b> 41	40.00 = 1	and mitigated.		NOTO COC
131	Effective	19-23 Feb 20-24 May	The purpose of <i>Document</i>	Document Review	N250,000/
	Document Review	19-23 Aug	Review is to review a variety of existing source	Officers, Documentation	\$1,000
	Course	18-22 Nov	documents, reports, data	and Records	
			files, and other written	Officers,	
			artefacts with the intention of	Archivists,	
			collecting independently	Researchers,	
			verifiable data and	Investigators and	
			information for executive	others who review,	
			action. The document review	verify or analyze	
			process provides you with a	documents for	
			systematic procedure for	Medical, Legal,	
			identifying, analyzing, and deriving useful information	Financial, Admin, Technical,	
			as to the accuracy and	Procurement or	
			genuineness of these	Security purposes.	
			existing documents.		
132	Effective Front	15-26 Apr	How does the person	Experienced Front	N425,000/
	Desk Management	14-25 Oct	manning the front desk of	Desk Officers or	\$1,500
	and Customer		your office or business	Receptionists	
			handle several people		
	Service Training		simultaneously with		
			professionalism and poise?		
			This fast-paced course is specifically designed to		
			answer this and other		
			important questions for those		
			who work as an		
			5.4		

			organization's first- impression representatives at the front desk office. In addition to learning the elements of effective verbal and visual communication, participants will find out how to expertly satisfy even the most demanding, difficult people, without jeopardizing their health, safety or customer relationship. We invite you to increase the value of your Front Desk Officers or Receptionists by taking advantage of this rare		
133	Effective Grants Management Course	1-5 Jan 1-5 Apr 1-5 Jul 30 Sep-4 Oct 4-8 Nov	training opportunity.  Grants management is the phase of the grantsmanship that begins when an applicant signs agreement with a grantor, donor or funder to accept a grant award and becomes a grantee. This program covers the six main types of grants that require management:  1) Capital grants 2) General operating grants 3) Program/project grants 4) Startup grants 5) Technical assistance grants and 6) Planning grants.	Grantees, Grant Program/Project Managers, and Grant Technical Managers who need to keep abreast of challenges and solutions for successful grants implementation as well as Grant Seekers who need the practical knowledge for effective grant management.	N305,000/ \$1,200
134	Effective Grants Writing and Management Course	15-19 Jan 15-19 Apr 15-19 Jul 14-18 Oct	Grant writing can seem overwhelming. How do you know where to start? How do you know which grants are good for your organization? Grant writing does not have to be something that only the professionals do. This course is designed for nonprofits that want to not only get better at writing successful proposals, but also get better at the process of researching and applying for foundation and government grants. The course is also for grant writers or freelance writers who want to offer their	Non-profit Grant Seekers, Grantees, Grant Program/Project Managers, and Grant Technical Managers who need to keep abreast of challenges and solutions for successful grants implementation as well as Grant Seekers who need the practical knowledge for effective grant management.	N305,000/ \$1,200

			clients a more comprehensive approach to grant writing. Different types of grants and essential elements of effective grants management from A-Z are also covered.		
135	Effective Leadership Skills Workshop	5-9 Feb 6-10 May 5-9 Aug 4-8 Nov	In this Executive Leadership Program, delegates will: 1) Gain a clear understanding of the difference between leading and managing and how they complement each other to build highly successful teams. 2) Assess their own leadership skills and identify areas for personal growth. 3) Learn the characteristics of the four behavioral styles so they can understand the needs of their team members and know how to work with and bring out the best in each one. 4) Learn how to practice effective communication skills when interacting with employees regarding new goals or program initiatives. 5) Develop strategies for involving employees in the long-range vision and problem solving process. 6) Learn proven delegation strategies that will open up more blocks of time for them to focus on developing new goals and strategies for their team, while at the same time empowering team members to higher levels of achievement and fulfillment.	Team Leaders, Senior Management Staff and other Top Level Executives who desire to be equipped with the strategies and techniques to become highly successful leaders as well as exceptional managers.	N305,000/ \$1,200
136	Effective Office Practice and Administrative Duties Training	22 Jan-2 Feb 22 Jul-2 Aug 25 Nov-6 Dec	The advent of technology in companies and offices has made the duties of the administrative officers and assistants extended to things that were meant for the professional and managerial staff. The office manager or administrative assistant that organizations are seeking in today's times should not only have clerical and	This multiple-roles program focuses on skill enhancement and training for Senior Administrative Staff of Government Ministries, Agencies and Departments, Institutions,	N425,000/ \$1,500

			administrative skills, but also should possess the knowledge of office protocols, information and communication technology, meeting and customer management.	Corporate & International Non-governmental/Non-profit Organizations.	
137	Effective Payroll Management and Statutory Deductions Training	12-16 Feb 13-17 May 12-16 Aug 11-15 Nov	Payroll processing is an important function for any business—no matter how big or small. It is likely your company's largest expense, and the most time-consuming HR work performed each month. While the process varies from company to company, payroll is indisputably complicated. It requires an organized system, knowledge of current regulations and taxes, and careful planning. Paying your employees and tax authorities on time is not an option – it is an absolute must! Properly managing payroll takes time, patience, organization, and ongoing communication.	Payroll, Accounts and HR Managers and Officers wishing to hone their skills in handling the headaches and hassles of payroll management and statutory deductions by ensuring a consistent, streamlined payroll process, so their organizations can focus on running a profitable business.	N250,000/ \$1,000
138	Effective Secretarial, Administrative and Office Management Training	25 Mar-5 Apr 23 Sep-4 Oct	This multiple-roles training course focuses on skill enhancement and training to become, or consolidation of skills for, Secretary position in any sector. We also look at building confidence through improving interpersonal and self-developmental skills – providing a sounder footing on your secretaries' career development path.	Chief, Principal and Senior Secretarial Staff of Government Ministries, Agencies and Departments, Institutions, Corporate & Nongovernmental/Non-profit Organizations.	N425,000/ \$1,500
139	Effective Teamwork Training: Working with A Winning Team	15-26 Apr 14-25 Oct	The course explores the characteristics, challenges, and pitfalls of teams at any stage of growth from forming, storming, norming, performing to mourning or adjourning It helps participants to understand the skills needed to be a better team member and part of a successful team.	Every member of staff, irrespective of type of team membership, who desires to be a good team player by seeking, joining and building winning teams.	N425,000/ \$1,500

1.40	- Cff and in case	19-23 Feb	It is more important than	This course is	N250,000/
140	Effective	20-24 May	ever (in this highly	designed for	\$1,000
	Workplace	19-23 Aug	competitive environment)	leaders,	Ψ1,000
	Communication	18-22 Nov	that managers focus on	managers,	
	Training		improving their	supervisory and	
	3		communication skills.	other levels of staff	
			Employers all say they want	of Government	
			executives who are 'expert	Ministries,	
			communicators, team	Departments and	
			players, creative and	Agencies (MDAs),	
			innovative thinkers'. It does	Public and Private	
			not seem to matter what	Institutions,	
			industry you apply it to: most	Companies and	
			employers are saying the same thing – excellent	Non-	
			communicators get the best	Governmental Organizations	
			paying jobs and the most	(NGOs).	
			rewarding careers. This	(11003).	
			training course teaches the		
			essential communication		
			skills for success in		
			supervisory or leadership		
4 4 4	<u> </u>	22.20.100	positions in the workplace.	la dividuale cole e	N050 000/
141	Emotional	22-26 Jan 11-15 Mar	Emotional intelligence is a strong predictor of job	Individuals who want to master the	N250,000/ \$1,000
	Intelligence and	10-14 Jun	performance, according to a	capacity for	φ1,000
	Creative Skills	16-20 Sep	new study. This program	understanding	
	Training	16-20 Dec	covers the most widely	their own feelings	
	3		accepted view of emotional	and the feelings of	
			intelligence that identifies 20	others, for	
			competencies, which are in	motivating	
			turn organized into four	themselves, and	
			clusters: Self-Awareness; Self-Management; Social	for managing their emotions	
			Awareness; and Social	effectively in their	
			Skills.	relationships.	
142	Employee	22-26 Jan	This workshop will help	Officers inspiration	N250,000/
' '-		22-26 Apr	leaders to manage for	and solid tools for	\$1,000
	Engagement and	22-26 Jul	optimum performance,	individuals	
	Performance	21-25 Oct	contribute to motivating work	responsible for	
	Management		environments, to understand	measuring	
	Training		the role of goal setting in	performance	
			performance management, use ideal tools to help	management and managing	
			employees set and achieve	employee	
			goals, apply a three-phase	performance: HR	
			model that will help prepare	managers,	
			employees for peak	departmental	
			performance, activate their	heads, line	
			inner motivation, and	supervisors, etc.	
4.40		0.47.14	evaluate/appraise their skills.	0	NI405 000/
143	Energy Production	6-17 May 4-15 Nov	Energy taxes are an	Senior Corporate	N425,000/
	Tax Training	TIJINUV	important source of revenue in virtually every country and	Tax Management Officers,	\$1,500
			for countries that are also oil	Accountants,	
		l .	וטו טטעוונווטט נוומג מוד מוטט טוו	, 1000uiilaiila,	

			and gas producers, such as	Account	
			Nigeria, they can be the	Supervisors,	
			dominant source of	Corporate Tax	
			government tax revenue.	Advisors and Tax Consultants from	
			participants will able to review some of the peculiar	Corporate	
			challenges faced by the	Organizations	
			energy industry and their tax	irrespective of	
			implications under the	country or region.	
			current tax laws including:		
			Treatment of Value Added		
			(1) Tax across the energy		
			industry's value and supply		
			chain. (2) Application of		
			Minimum Tax to the		
			Successor Companies. (3)		
			Applicability of Withholding Tax and Value Added Tax		
			deduction at source to		
			Discos. (4) Tax treatment of		
			imbalance penalties. (5)		
			Pioneer status for power		
			sector companies.(6)		
			Applicability of VAT on the		
444		00.00 las	transfer of legacy debts.	O D(-	NOTO 000/
144	Engineering Spare-	22-26 Jan 22-26 Apr	The spare part management function is critical from an	Spare Parts	N250,000/ \$1,000
	parts Inventory	22-26 Jul	operational perspective	Management, Inventory	\$1,000
	Management	21-25 Oct	especially in asset intensive	Management and	
	Course		industries such as refineries,	Maintenance Store	
			chemical plants, paper mills,	Room Personnel.	
			automotive manufacturing,		
			and oil mills. This course		
			evaluates best practices in		
			the Maintenance Repairs &		
			Overhauls, discusses the ABC classification scheme,		
			and elaborates on the role of		
			maintenance storeroom as		
			service provider.		
145	Enterprise	19-23 Feb	An enterprise compensation	Human Resource	N250,000/
	Compensation	20-24 May 19-23 Aug	management strategy is	Managers,	\$1,000
	Management	18-23 Aug 18-22 Nov	crucial for dealing with a rapidly changing business	Employee Benefits Managers and	
	(ECM) Course		climate and making the most	other Senior	
	(		of human resources in the	Executives	
			best and worst of economic	involved in	
			times. At the end of the	compensation	
			program, participants should	planning, tracking,	
			be able to define a strategic	monitoring and	
			compensation policy that	execution.	
			apply throughout your enterprise – one that		
			motivates employees to		
			support business goals,		
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440		10 00 Mar	allows you to respond to change, and improves your company's bottom line. And one that enables you to track, monitor, plan, simulate, and execute that strategy precisely to achieve short-term cost savings without mortgaging future returns.	Chief Dials Office	NOTO 2007
146	Enterprise Risk Management (ERM) Training	18-22 Mar 17-21 Jun 26-30 Aug 25-29 Nov	Enables management to effectively deal with uncertainty and associated risk and opportunity, enhancing the capacity of the organization to build value. Covers the techniques, tools and templates for Risk Identification, Risk Assessment, Risk Analysis, Risk Control, Risk Evaluation, Risk Prioritization, Risk Transfer, Risk Sharing, Contingency Planning, and Risk Avoidance.	Chief Risk Officers (CROs) and anyone in the organization who manages risk or is involved in the risk management process including CEOs, Trustees, Directors, Senior and Mid-level managers, Insurance, Internal Control, Legal and other concerned professionals.	N250,000/ \$1,000
147	Entrepreneurship Workshop for Engineers	12-16 Feb 13-17 May 12-16 Aug 11-15 Nov	This special-topic course will focus on starting and managing a successful business. Topics will include marketing, finance, human resources, operations, legal issues, initial public offering, and succession and estate planning. Due to the engineering background of the delegates, special emphasis will be on exploring the legal issues involved in the process of applying for a patent. The course will enable a participant to evaluate his or her own desires and prospects for a career as an entrepreneur. In so doing, it will provide the aspiring entrepreneur with a framework for selecting, funding, and starting his or her own business.	Engineers with an interest in innovation and entrepreneurship; Engineers looking to develop new products and services, or setting up a new business area or a new start-up company; Enginee rs working in large companies as well as entrepreneurial engineers who are looking to set-up or have already set up a new company.	N250,000/ \$1,000
148	Environmental and Social Impact	15-19 Jan 15-19 Apr 15-19 Jul	Participants will gain an understanding of principles, methods and trends in	Environmental and Social Impact Assessors, M&E	N250,000/ \$1,000

	Assessment (ESIA) Training	14-18 Oct	Environmental, Social and Health Impact Assessment (ESHIA), focused on different industries. The training will address key process requirements, approaches and trends including integration of international guidelines. Case studies, and interactive exercises will demonstrate lessons learned, best practice, and strategic approaches.	Officers and Program Managers.	
149	Environmental, Social, Health Impact Assessment (ESHIA) and Climate Change Training	19 Feb-8 Mar 19 Aug-6 Sep	Environmental issues have become top priorities in national, sub-regional, regional, and global agenda in the realization of the importance and benefits of environmental protection for sustainable development. Industrialization, improved technology, and economic growth have considerably impacted positively on man's quality of life and regardless of the progress, the world continues on unsustainable pathways, this has however not been without its untoward consequences on our environment. The training course discusses some directions for the future to ensure that entire content of the ESHIA are religiously implemented, review the existing ESHIA acts, and increase the expertise of ESHIA practitioners and consultants.	Environmental Impact Assessors (EIAs), Social Impact Assessors (SIAs), Health Impact Assessors (HIA), M&E Officers and Program Managers.	N575,000/ \$2,400
150	Essential Sales Skills Training	25-29 Mar 24-28 Jun 23-27 Sep	The course takes into consideration delegates' personality, knowledge and background to build on their experience. The challenges of selling in a competitive environment and in tough market conditions are addressed. Delegates are encouraged to develop	Salespersons desiring to improve their "go- getter" skills and meet or even exceed their sales quota in a competitive market environment.	N250,000/ \$1,000

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151	Ethical Hacking Training	4-8 Mar 3-7 Jun 9-13 Sep 9-13 Dec	their individual post course action plan, identifying the key actions that they plan to implement in their job role. Delegates will also have the opportunity to hone their techniques and skills required for high sales performance. The key points are reinforced with syndicate and practical exercises to ensure that they are seen in the context of each delegate's own business or industry.  This program is designed to provide the opportunity for participants to gain the ability to do ethical hacking and penetration testing. It provides answers from our experienced IT faculty of experts to every single question related to the learning in this course.	The Ethical Hacking Training course will significantly benefit IT security officers, auditors, security professionals, site administrators, and anyone who is concerned about the integrity of the network	N250,000/ \$1,000
152	Event Planning and Management Fundamentals Course	8-12 Jan 8-12 Apr 8-12 Jul 7-11 Oct	Event planning and management are not easily mastered, and it takes plenty of creativity to design an event that is memorable and meaningful. It also takes careful attention to detail, adaptability, effective delegating, and a lot of managerial work. While this 5-day training course is specifically for corporate event planning such as AGMs, retreats, customer forums, end-of-year parties, business or product launches, the learning here can also be applied to more personal event planning such as anniversaries, birthday gatherings, weddings, etc.	infrastructure.  Event Planners, Logistics Managers, Corporate Affairs Managers, Administrative Managers, Secretaries and other executives responsible for corporate events planning and administration in the organization.	N250,000/ \$1,000

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153	Facilities Management and Maintenance Training	29 Jan-2 Feb 29 Apr-3 May 29 Jul-2 Aug 28 Oct-1 Nov	Success as a facilities manager means juggling competing needs and expectations with a high level of professionalism and a strong knowledge base. The course is designed to provide the technical skills and management techniques participants need to increase their effectiveness.	Anyone who wishes to learn more about how to effectively and safely manage a large, complex plant, especially facilities managers, operations supervisors, chief operating officers and line supervisors.	N250,000/ \$1,000
154	Financial Accounting Review Training	5-9 Feb 6-10 May 5-9 Aug 4-8 Nov	The Financial Accounting Review training course equips the accountant to obtain objective assurance that there are no errors, omissions, misstatements, of material modifications that need to be made to an organization's financial documents and statements and that they are in conformity with the applicable financial reporting framework – Generally Accepted Accounting Principles (GAAP) or International Financial Reporting Standards (IFRS).	Accountants, Accounting Officers; Accounting & Finance Personnel; Bursars, Directors and Managers heading the Finance or Accounts department or involved in Financial Decision Making in the organization, institution, ministry, commission or agency.	N250,000/ \$1,000
155	Financial Analysis and Financial Reporting Skills Training	6-17 May 4-15 Nov	The course focuses on current practices in corporate financial reporting and fundamental issues related to asset valuation and income determination. At the end of the program, participants will be able to: (1) Recognize important financial accounting topics and how to report them in financial statements, (2) Properly account for assets, liabilities, equities, revenues and expenses, (3) Prepare financial statements with the required notes and disclosures in periodic financial reports, (4) Recognize the need for transparency in reporting of	Finance and Accounting Professionals, All levels of Accounting & Finance Personnel in the organization.	N425,000/ \$1,500

			financial statements and		
156	<b>Financial</b>	26 Feb-1	financial statements and management reports, (5)  Determine the structure, presentation and disclosure of financial statements and annual reports, and (6)  Interpret and report statements of income and financial affairs  This program is aimed at	Finance	N305,000/
130	Financial Management Course	Mar 27-31 May 2-6 Sep 2-6 Dec	providing finance managers and management executives with a broad balanced financial perspective that enables them to function better as managers. It integrates traditional financial analysis with the latest thinking around economic profit, value management and the Balanced Scorecard. In this way, figures come alive and are imbued with significance and meaning; finance becomes a joy! It is an interactive program that involves delegates creating their own models and managing as if in the real world. A large proportion of time is spent outside of "lecture-style" learning.	Managers, Senior Management Executives, Head of Departments/ Units and other non-finance managers with strategic decision- making responsibilities.	\$1,200
157	Financial Modeling and Data Analysis Using Excel and Bl Training	15-19 Jan 15-19 Apr 15-19 Jul 14-18 Oct	Financial Modelling and financial data analytics provides scientific support to decision-making concerning a firm's money related matters. This course addresses the topic of financial modelling with a practical focus, focusing especially on demystifying analytics for finance managers, financial analysts from both statistical and computing point of view.	Finance managers, financial analysts and anyone involved in financial analysis.	N305,000/ \$1,200
158	Financial Planning, Control and Accountability Training	5-9 Feb 6-10 May 5-9 Aug 4-8 Nov	Financial controls are the procedures, policies, and means by which an organization monitors and controls the direction,	Financial Controllers, Senior Finance Managers, Accountants,	N305,000/ \$1,200

		00.511.4	allocation, and usage of its financial resources. Financial controls are therefore at the very core of resource management and operational efficiency in any organization. This program is aimed at providing finance managers and management executives with a broad balanced financial control perspective that enables them to function better as accountable managers.	Management Executives, Heads of Departments, Unit Heads and other non-finance managers with strategic decision- making responsibilities in Public and Private Sector Organizations, Institutions and NGOs.	
159	Fixed Asset Accounting Course	26 Feb-1 Mar 3-7 Jun 2-6 Sep 2-6 Dec	Fixed assets can be one of the largest asset groups within an organization, and requires special accounting that differs from the accounting used for any other assets. The Fixed Asset Accounting course comprehensively addresses every GAAP and IFRS accounting rule related to these crucial assets, including interest capitalization, asset retirement obligations, depreciation, impairment, and disposal. The course delves into many other areas of interest to the accountant, including the record keeping, controls, policies and procedures, measurements, asset tracking, and auditing procedures related to fixed assets.	Fixed Asset Accountants and Asset Managers	N250,000/ \$1,000
160	Fixed Assets Management Course	8-12 Jan 8-12 Apr 8-12 Jul 7-11 Oct	In the world of accounting, the savings potential of improved fixed asset management is often overlooked. It's difficult to find the time and tools to devote the attention to fixed assets that they deserve. Yet assets like land, buildings, transportation, and manufacturing equipment	Corporate accountants managing fixed assets; CFOs striving to optimize business efficiencies and plan capital budgets; Government asset managers	N250,000/ \$1,000

			represent the largest	complying with	
			investments most companies make. Sound fixed asset management can yield substantial tax savings in depreciation deductions. Conversely, suboptimal fixed asset practices can threaten the accuracy of financial reports and negatively impact your bottom line.	IPSAS standards; Public accountants providing tax, depreciation, and auditing services to clients; and Nonprofit executives seeking to gain maximum leverage from already strained resources.	
161	Fleet Management	26 Feb-1	Fleet management	Administrators and	N250,000/
	Essentials Course	Mar 27-31 May 2-6 Sep 2-6 Dec	addresses the problem of managing fleets of trailers, containers, trucks, cars, taxicabs, buses, vessels, locomotives and business jets. It can be daunting for fleet professionals, especially if you are new to the role, have 'acquired' the day to day running of the fleet as part of your responsibilities or are trying to adjust to the difficult economic climate. This comprehensive program presents best practices and cost savings for running an efficient and effective fleet operation.	managers with responsibility but not necessarily the experience or specialist knowledge of running a fleet of vehicles, as well as fleet professional Fleet Managers who require an update on best practices and a crash course in effective cost management associated with managing a fleet.	\$1,000
162	Foreign Exchange	8-12 Jan 8-12 Apr	Foreign exchange is a business of exchanging one	Hedge funds, banks, brokerage	N305,000/ \$1,200
	(FX) Market Operations Training	8-12 Jul 7-11 Oct	currency for another. All major currencies now move independently of other currencies, being traded by anyone who wishes. Thus, Foreign Exchange is the mechanism that facilitates global trade and finance. But how much do you know about how it works? This training course is designed to help participants to: (1) Explore how foreign exchange developed into the various regimes we have now. (2) Identify who needs FX and why? (30	houses, corporations, and individuals who wish to participate in the foreign exchange market either on a speculative basis, to facilitate transactions, or to hedge against currency risks associated with their core business.	ψ1, <b>2</b> 00

			Understand what drives the FX market.		
163	Forensic Accounting, Auditing and Investigation Course	5-9 Feb 6-10 May 5-9 Aug 4-8 Nov	Forensic auditing or accounting describes a wide range of investigative work which accountants in practice could be asked to perform. It covers the whole process of investigating a financial matter, including potentially acting as an expert witness if the fraud comes to trial and other nonfraud situations such as settling monetary disputes. This course covers the competences of Forensic Auditing including: (1) Understanding of Forensic Accounting; (2) Investigation Methodologies; (3) Auditing Techniques; and (4) Legal Issues.	Forensic Auditors, Forensic Accountants and other investigators, inspectors or examiners in public institutions and high-profile private organizations.	N250,000/ \$1,000
164	Fraud Investigation, Detection and Deterrence Training	4-8 Mar 3-7 Jun 9-13 Sep 9-13 Dec	The current compliance, regulatory, and economic environment continues to have a significant impact on audit plans, priorities, and activities. Every internal auditor needs to fully understand the latest emerging trends and leading practices in the internal audit profession. This practical, case-packed conference is constantly updated to: (1) Keep auditors abreast of developments and practical issues that will place you in a position to help deter and detect fraud that might be present in your organization. (2) Provide useful tools to help you 'scan' the structure of your organization so you enhance your skills to detect and investigate any possible flaws in the system that would allow fraudsters room to rob your assets.	Internal auditors, bank inspectors, internal control, risk and compliance officers, business assurance managers and other monitoring agents in private and public organizations.	N250,000/ \$1,000
165	Front Desk Management Training	15-19 Jan 15-19 Apr 15-19 Jul 14-18 Oct	How does the person manning the front desk of your office or business handle several people simultaneously with	Front Desk Officers or Receptionists	N250,000/ \$1,000

166	Fundamentals and Best Practices of Cost-Effective Procurement	19-23 Feb 20-24 May 19-23 Aug 18-22 Nov	professionalism and poise? This fast-paced course is specifically designed to answer this and other important questions for those who work as an organization's first-impression representatives at the front desk office. In addition to learning the elements of effective verbal and visual communication, participants will find out how to expertly satisfy even the most demanding, difficult people, without jeopardizing their health, safety or customer relationship. We invite you to increase the value of your Front Desk Officers or Receptionists by taking advantage of this rare training opportunity.  The conference covers: promotion of coherent policy to ensure a greater level of competition in markets; the implementation of cost containment strategies focusing on issues relating to pricing and intellectual property regulation; the strengthening of supply systems to ensure continuous availability and affordability of essential goods and services; and the consolidation of mechanisms for joint price negotiations	Procurement, Purchasing and Supply Officers, Buyers and Bid Committee Members in Public and Private sector Organizations, Institutions, Agencies and NGOs.	N305,000/ \$1,200
167	Fundamentals of	18-22 Mar	and pooled procurement.  The aims of the course is to	Senior Accounts	N250,000/
	Advanced Accounting Course	17-21 Jun 26-30 Aug 25-29 Nov	explain: 1) the concept and role of accounting and finance in the modern market society; 2) the regulatory framework for the operation of accounting activities; 3) the accounting principles and techniques of posting basic business changes; 4) the structure and content of financial statements. On successful completion of the course, participants to: conceptually	Personnel with accounting education and experience desiring to update their knowledge and application of accounting concepts, principles and conventions in real-world situations.	\$1,000

			define a serviction of		
168	Fundamentals of Insurance Practice Course	18-22 Mar 17-21 Jun 26-30 Aug 25-29 Nov	define accounting and bookkeeping, identify the accounting rules required for business enterprises, apply the accounting rules in determining financial results, prepare financial statements, and compare the specificity of different accounts within accounting policies.  The course presents the concepts and practices used by Insurance Professionals in areas such as sales, service, marketing, claims, and underwriting. Questions and study checklists are included at the end of each chapter, with four section reviews and ten quizzes interspersed throughout the lessons to reinforce the concepts covered and to help students measure their progress.	Those interested in being employed in the insurance industry or insurance departments of corporate organizations, government agencies, educational and research institutions, and nongovernmental organizations and those preparing for the professional examinations of the Chartered Insurance Institute	N250,000/ \$1,000
169	Fundamentals of Local Content Implementation Training	15-26 Jan 15-26 Jul 21 Oct-1 Nov	The Nigerian Local Content Law 2010 defines local content as "the quantum of composite value added to or created in Nigeria through utilization of Nigerian resources and servicesresulting in the development of indigenous capability without compromising quality, health, safety and environmental standards". This course will provide delegates with the basic understanding of local content policy and showcase examples of practical opportunities and challenges for implementation.	CII).  Local Content Officers, Managers, Regulators, Analysts, Procurement and Contract Managers, Governmental Relations Executives, Officers of Federal and State Ministries of and Agencies, etc.	N425,000/ \$1,500
170	Fundraising and Development Course	18-22 Mar 17-21 Jun 26-30 Aug 25-29 Nov	Effective fundraising for nonprofits such as higher educational institutions (HEIs) and non-	Fundraising and Development Unit Officers and staff of higher	N250,000/ \$1,000

			governmental organizations (NGOs) requires an understanding of sources of private and public philanthropic support, the motivations and expectations of donors and grantmaking institutions, and facility in applying a variety of techniques and tools of fundraising. The course emphasizes matching fundraising techniques and messages to donors' values, interests, and capabilities. Through individual and team projects, students gain experience in developing strategies and solicitation materials for a selected nonprofit.	educational institutions (HEIs), nonprofit and non- governmental organizations (NGOs).	
171	Gender Discrimination and Sexual Harassment Training	11-15 Mar 10-14 Jun 16-20 Sep 16-20 Dec	The primary objective of this training is to provide basic information about what constitutes gender discrimination and sexual harassment in the workplace to employees at all levels. The training offers a discussion of the many consequences of discriminatory and harassing behavior and strategies to take to avoid engaging in such illegal behaviour. Offering presentations and instructional sessions like this to employees at all levels is one way organizations strive to achieve that goal and at the same time avoid legal and reputational consequences.	All levels of employees, supervisors and managers.	N250,000/ \$1,000
172	Global Logistics and Supply Chain Management Post COVID-19 Pandemic Training	18-29 Mar 17-28 Jun 25 Nov-6 Dec	This training course demonstrates the pandemic as an absolute catastrophe, which has distracted the overall supply chain activities, with significant shortcomings for businesses, consumers, and the overall global economy. Even in a regular time, it has been extremely challenging to ensure seamless supply	Senior Shipping, Logistics and Supply Chain Practitioners, Managers and Supervisors.	N445,000/ \$1,600

173	Grant and Donor Fund Management	12-16 Feb 13-17 May	chain operations, and senior management had to struggle to respond to critical uncertainties to protect their employees, safeguard supply security, alleviate the financial collision, tackle reputational risks, and steer the market uncertainty. The catastrophic disaster COVID-19 has compelled practitioners to rethink different aspects of supply chain management such as disruption management, resilient supply chain operations, supply chain collaboration and so many other issues, which are now a priority. Otherwise, it will be unmanageable for organizations to sustain and handle post-COVID challenges and future disasters similar to this.  Not all donors have extensive regulations	Finance staff, Contracts and	N305,000/ \$1,200
	Training	12-16 Aug 11-15 Nov	detailing how you must manage their funding. In the absence of specific donor requirements, organizations must determine how best to implement their projects in a responsible and transparent manner. This course covers best practices for managing core components of implementation, including procurement, financial management, personnel, sub-awards, reporting, and donor relationship management. These topics will be addressed across the five project stages of proposal, negotiation, startup, implementation and closeout, to identify key decisions and action items at each phase. Each topic will be examined from the perspective of finance and accounting, program staff and operational staff using real-life scenarios. Potential	Grants staff, Procurement staff, Project Managers, Program staff, and Senior project leaders.	

			sources for risk and		
			inefficiency will be used to		
			explore proactive solutions		
			related to monitoring,		
			documentation and process improvement.		
174	Healthcare	25-29 Mar	The healthcare industry is	CEOs, COOs,	N250,000/
'' -		24-28 Jun	constantly changing. With	CFOs,	\$1,000
	Administration	23-27 Sep	changes in the political	Administrators and	. ,
	Course		landscape, funding, policy	other senior	
			and regulations, our leaders	managers of	
			need to be equipped to lead	public and private	
			and manage within the complex landscape of	health maintenance	
			healthcare. Employees who	organizations	
			possess the knowledge and	(HMOs), hospitals,	
			leadership skills acquired in	clinics, maternity	
			Healthcare Administration	homes, doctors	
			are able to successfully	offices, etc.	
			navigate through these		
			complex challenges. Among other things, you will learn:		
			1) How to use management		
			and leadership frameworks,		
			theories, and case studies to		
			address complex issues in		
			healthcare organizations. 2)		
			Evidence-based methods for planning, organizing,		
			leading, and advocating for		
			patients, families and		
			communities in the public		
			health sector. 3) How to		
			manage the economic		
			environment in healthcare. 4) Financial Management		
			techniques to prepare		
			budgets, financial forecasts,		
			assess investment		
			alternatives, and leverage		
			capital structures within		
175	Health Safety and	11-15 Mar	healthcare organizations.  Organizations are highly	HSE managers,	N305,000/
173	Health, Safety and	10-14 Jun	motivated to avoid the huge	supervisors and	\$1,200
	Environment (HSE)	16-20 Sep	costs associated with	officers; Safety	•
	Training	16-20 Dec	occupational and	inspectors and	
			environmental accidents and	other	
			mishaps. HSE personnel	professionals who	
			need to constantly update their knowledge and skills to	are responsible for identifying,	
			plan and implement	evaluating, and	
			strategies to control and	communicating	
			manage potential problems,	information about	
			and motivate proactive	workplace and	
			behavior change. The	environmental	

			course includes guides to NEBOSH, OSHA, OSHAcademy, IADC, HLO, HLA, RSO, and SIIRSM certifications.	conditions that may have adverse impacts on human health.	
176	Healthcare Customer Service Course	8-12 Jan 8-12 Apr 8-12 Jul 7-11 Oct	This customer service course for hospitals, medical centers, clinics, maternity homes and health maintenance organizations (HMOs) focuses on the "people skills" those working in healthcare must master in order to earn top patient satisfaction scores. The program addresses service challenges specific to healthcare environments. It is taught in a highly interactive format and is designed to keep those who rarely sit behind a desk engaged throughout the workshop.	All levels of staff of hospitals, medical centers, clinics, maternity homes and HMOs including Doctors, Nurses, Midwives, Pharmacists, Lab Scientists and Technicians, Receptionists etc.	N250,000/ \$1,000
177	Healthcare Data Analytics and Medical Records Management Course	11-15 Mar 10-14 Jun 16-20 Sep 16-20 Dec	Most health care institutions today must support a hybrid data environment, with medical records storage in both physical and electronic formats. All must comply with ever changing, and ever more stringent, regulations concerning privacy and security. At the same time, health records management equipment and processes should meet best-practice standards for cost-effectiveness, space utilization, optimum retrieval, ensured security, and meaningful use of technology.	This course is designed to meet the specific needs of those working in the healthcare industry such as Health Maintenance Organizations (HMOs), Hospitals, Clinics, HR Medical Records Units, etc.	N250,000/ \$1,000
178	Healthcare Utilization Management Course	8-12 Jan 8-12 Apr 8-12 Jul 7-11 Oct	When it comes to utilization management (UM) – the evaluation of the medical necessity, appropriateness, efficacy and efficiency of the use of healthcare services, procedures and facilities under the provisions of the applicable health benefits plan – medical facilities are faced with a growing number of questions and challenges.	Utility Management Nurses and Administrators in healthcare facilities such as Hospitals, Clinics and HMOs.	N250,000/ \$1,000

			Utilization of hospital services usually accounts for up to 40% or more of the total expenses in a managed care plan. That amount can be even greater when utilization is excessive. With hospitals constantly seeking ways to save money while becoming more efficient, utilization management is particularly a necessary requirement.		
179	Health Centre Management Course	1-5 Jan 1-5 Apr 1-5 Jul 30 Sep-4 Oct	The Health Centre Management provides you with an overview of how health care institutions are organized and governed, the role of the management staff, physicians, nurses and other clinical and support staff in these organizations, and the management systems designed for their efficient and effective operation.	Directors, CEOs, COOs, Administrators, Managers and Supervisors of various functions in health centers/hospitals, Marketing and Relationship Marketing Managers of health care organizations.	N250,000/ \$1,000
180	Health Insurance Underwriting Course	29 Jan-2 Feb 29 Apr-3 May 29 Jul-2 Aug 28 Oct-1 Nov	Health insurance underwriters help determine if those who have applied for a health insurance plan qualify for it. They review specific information such as the patient's personal or family history with health issues and pre-existing conditions. They help to quantify the risk to the insurance provider such as HMO of taking on a particular patient, in addition to attempting to find ways to reduce future insurance claims from particular claimants. Whether you are new to underwriting or a seasoned, existing underwriter, this program is designed in a sequential format from the fundamentals an underwriter must master to the various diseases and disorders most commonly seen in health underwriting.	Health/Medical Underwriters in Health Insurance Companies, Life Insurance Companies and Health Maintenance Organizations (HMOs).	N305,000/ \$1,200

181	High-Impact	22-26 Jan	To help you make the most	Front Desk	N250,000/
101		22-26 Apr	of the all-important role of	Officers, Call	\$1,000
	Training for	22-26 Jul	your frontline people. At the	Centre Executives,	<b>,</b> , , , , , , ,
	Frontline People	21-25 Oct	end of the training, the	Booking and	
			participant should be able to:	Reservation	
			(1) Handle difficult people	Officers, Frontline	
			with skill and	Sales and	
			professionalism. (2) Manage	Customer Support/	
			mails effectively. (3) Apply	Interface Officers.	
			proven telephone techniques to save time and satisfy		
			callers. (4) Become		
			conversant with digital		
			(online) marketing. (5)		
			Practice successful		
			telemarketing. (6) Apply the		
			secrets of assertive (not		
			aggressive) language. (7)		
			Improve communication		
			skills. (8) Improve		
			negotiation skills. (9) Enhance customer service.		
			(10) Dress and groom		
			corporately. (11) Build a		
			positive image for your		
			company.		
182	Hospital	8-12 Jan	Managing hospital for growth	Senior Hospital	N250,000/
	Management	8-12 Apr 8-12 Jul	and profitability involves an	Administrators,	\$1,000
	Course	7-11 Oct	unwavering focus on patient	Senior Managers	
			experience. This in turn requires a thorough	of various functions in	
			understanding of who the	hospitals /health	
			hospital customer is and how	centers, Marketing	
			to customize and optimize	Directors and	
			hospital offerings. This	Marketing	
			program will provide critical	Managers of	
			insights into setting patient	health care	
			centered growth strategies	companies.	
			that include managing both internal and external publics.		
			Active learning of critical		
			concepts such as customer		
			orientation, integrated		
			marketing communications		
			and branding strategies will		
			be encouraged. The		
			program culminates with a		
			practicum experience where participants will be exposed		
			to best practices in		
			managing hospital growth		
			both from Nigeria and		
			abroad and will engage in a		
	İ	I	creative exercise of	İ	i l

			designing a growth trajectory for their own hospitals.		
183	Hospital Operations Risk Management Training	19-23 Feb 20-24 May 19-23 Aug 18-22 Nov	Our current economic climate is continuing to force healthcare organizations to evaluate operational efficiencies. Maximizing profits, or at least not operating at a loss, has long been at the forefront of business objectives. Very few organizations can survive in the long run without meeting their expenditures. But how much risk can or should be taken to achieve this objective? While tolerance for risk varies with the culture of the organization, has it come to a point where our assumption of risk is at the expense of our customers? Can more healthcare medical errors be averted by proactive risk management? This two-pronged course provides participants a grounding of actionable knowledge in clinical (human factor) and facility management (physical factor) risks and their management.	Hospital Managers, Risk Managers, Medical Directors, Clinical Managers, Facility Managers, etc.	N305,000/ \$1,200
184	Hospitality & Tourism Management Course	18-22 Mar 22-26 Jul 26-30 Aug 25-29 Nov	The course has been designed to meet the demands of employers for the strategic, technological, managerial, and leadership skills required in this exciting and dynamic industry.	Hospitality managers who work in restaurants, hotels, guest houses, holiday reports, catering companies, events planning companies, and in public sector organizations such as public parks, hospitals, universities.	N250,000/ \$1,000
185	Hotel Customer Service Course	22-26 Jan 22-26 Apr 22-26 Jul 21-25 Oct	Today, more than ever, hotel and hospitality customers in general demand higher and higher levels of service. This	Hospitality Team	N250,000/ \$1,000

			tailor-made training course aims to help your team learn best practice techniques to exceed customers' expectations including: (1) Delivering excellent service to your customers (2) Handling customer complaints and difficult behavior (3) Discovering the art of building rapport with guests (4) How to professionally communicate with your clients (5) Delivering a more powerful customer experience.		
186	Hotel & Restaurant Management Training	8-12 Jan 8-12 Apr 8-12 Jul 7-11 Oct	Upon completion of the program, students will be able to: 1. Understand the trends and traits of the hospitality industry. 2. Identify the five stages of the marketing cycle, the concept of target marketing, and how the Internet is affecting the hospitality industry. 3. Comprehend the processes for recruiting and interviewing prospective employees and managing employees. 4 Understand how to forecast hotel occupancy and revenue. 5. Identify how to determine staffing and scheduling of responsibilities. 6. Understand the executive housekeeper's responsibilities and how current technologies affect the housekeeping department. 7. Understand how the engineering and maintenance departments operate the vital engineering systems, such as electricity, heating, and ventilation. 8. Understand the terminology and methods of hospitality accounting and the ways	Hospitality staff who work in or desire to pursue career in restaurants, bars, hotels, guest houses, catering companies, etc.	N305,000/ \$1,200

			computers relate to		
			1		
			g.		
187	HR Metrics & Analytics Training	25-29 Mar 24-28 Jun 23-27 Sep	The widespread use of human resource information systems and enterprise resource planning software, alongside the increasing ubiquity of employee attitudes surveys, means that there are ever increasing volumes of human capital related data being generated by organizations. However, for years HR has collected data but failed to use it to promote strategic participation and inform senior management actions. Decision making based on evidence and analysis is essential to any organization in today's competitive market place. In this program, a strong case will be made that HR needs to not only develop but interpret, use and evaluate much better metrics and analytics if it is ever to	HR Professionals in organizations who would like to develop the role of HR within the organization; HR Professionals tasked with providing HR data to support strategy development and delivery; Senior Managers who want to understand how they can deliver strategic and organizational change in their organization - and use HR to achieve it; and IT professionals with an interest in HR data to achieve organizational objectives.	N250,000/ \$1,000
			become a true strategic	objectives.	
			partner in most		
400	LID Transila 0	19 22 Mar	organizations.	Drofossional	N250 000/
188	HR Trends & Prospects Course	18-22 Mar 17-21 Jun 26-30 Aug 25-29 Nov	In this exciting conference we present the current results of the Chartered Institute of Personnel and Development (CIPD) survey of HR practitioners. This annual program provides a forum for experienced HR practitioners and consultants to update delegates' HR skills by: (1) Analyzing the relevance of the results with a view to reviewing their organizations' HR policies and practices in line with global HR trends; and (2) Benchmarking local and international HR best practices and applying the lessons learned to their own or clients' organizations.	Professional Human Resource Managers, Directors or Consultants, Employee Benefits Administrators, Training/ Learning Managers and other corporate executives.	N250,000/ \$1,000

189	Human Relations &	25-29 Mar	This course is designed to	Individuals and	N250,000/
103	Interpersonal Skills Training	24-28 Jun 23-27 Sep	assist individuals in recognizing their own communication styles and how these differ from those of others in the workplace. Additionally, participants learn how to improve their interpersonal skills and maintain relationships over time. Through interactive activities, self-assessments and discussions, participants gain an awareness of their communication styles and learn strategies to resolve conflicts and communicate effectively with those whose styles are unlike their own.	personnel who want to understand their communication style and use that to improve their human relations and interpersonal skills: whether at interpersonal, group, intra-group, or organizational level.	\$1,000
190	Human Resource Business Partner (HRBP) Training	1-5 Jan 1-5 Apr 1-5 Jul 30 Sep-4 Oct	This HR Business Partner training is a 5-day comprehensive course on human resource issues facing today's business owners, managers and human resource support staff. Facilitators will demonstrate that HR staff needs to be armed with the expertise to deal with the many employee relationship issues faced in today's dynamic workforce - from recruitment planning to exit interviews. Emphasis is placed on making HR decisions that are both effective and legal. After completing the training, participants should be able to demonstrate a practical grasp of: (1) The changing role of the human resource professional as a business partner; (2) How human resource planning and the organization's strategic plan work together; among many other issues.	HR Business Partners, Advisors, Business Owners, Senior Managers, HR Generalists and Support Staff desirous of making HR decisions that are both effective and legal.	N305,000/ \$1,200

191	Human Resources for Health (HRH) Training	22-26 Jan 22-26 Apr 22-26 Jul 21-25 Oct	This program is designed to complement the efforts of governments at all levels and the private sector to optimize the available workforce in the provision of quality essential services towards realization of universal health coverage (UHC). The purpose of the training is to improve the performance of the health workforce by providing knowledge and skills that health care managers need for human resource planning and management. According to the World Health Organization (WHO), a strengthened health policy environment is critical to the delivery of quality health care to the population as it creates an enabling environment for the health workforce; and that health services, particularly at the primary health care level, are critical to Maternal, Newborn and Child Health (MNCH), and can be only as effective as the persons responsible for delivering them.	HRH Desk Managers in Governments at all levels and Public and Private Health Institutions, Agencies and Organizations.	N250,000/ \$1,000
192	Human Resources Generalist Training – HR from Recruitment to Exit	1-5 Jan 1-5 Apr 1-5 Jul 30 Sep-4 Oct	This HR training course is an overview of human resource issues facing today's business owners, managers and human resource support staff. Facilitators will demonstrate that HR staff needs to be armed with the expertise to deal with the many employee relationship issues faced in today's dynamic workforce.  Emphasis is placed on making HR decisions that are both effective and legal.	Business owners, HR managers, Officers and human resource support staff.	N250,000/ \$1,000
193	Impact Evaluation Practice Training	29 Jan-2 Feb 29 Apr-3 May 29 Jul-2 Aug 28 Oct-1 Nov	The nature of development work – regionally, nationally or internationally – requires accountable, efficient programs that can measure the impacts of their interventions. This training	M&E Officers, Managers and Project Coordinators in a range of areas including health, youth work, food	N250,000/ \$1,000

			course offers current and aspiring development practitioners the opportunity to take multiple perspectives, paradigms and disciplines into account when developing, implementing, monitoring and evaluating major projects, development programs and intervention strategies.	and agriculture, refugee work, environmental and natural resource management, education and gender.	
194	Innovation, Incubation and Entrepreneurship Workshop	12-16 Feb 13-17 May 12-16 Aug 11-15 Nov	The Innovation, Incubation and Entrepreneurship Workshop is a pedestal to help knowledge driven enterprises to establish and prosper under organized scientific guidance. It also facilitates swift commercialization of a product based on sophisticated technology. It aims to motivate, build and promote out of box thinking, development of innovative ideas. Thus, the program is designed to build an environment that will facilitate the creation of social enterprise knowledge through research and empower delegates to apply their entrepreneurship abilities to develop solutions for greater social impact.	The program is well-suited to young innovators & entrepreneurs interested in the development of socially-beneficial products and ideas.	N305,000/ \$1,200
195	Internal Control and Fraud Prevention Course	25-29 Mar 27-31 May 2-6 Sep 2-6 Dec	Control is everyone's business. But how does your organization manage fraud risk associated with internal control? A company's internal control structure consists of management's policies and procedures which are designed to provide reasonable, but not absolute, assurance that specific entity objectives will be achieved. This workshop will provide greater insights on understanding fraud schemes, errors and abuses, and the design of internal controls as well as the key challenges in fraud management. Upon	Everyone in the organization interested in internal control, fraud detection and prevention.	N250,000/ \$1,000

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196	International and Strategic HR Management Training	22-26 Jan 22-26 Apr 22-26 Jul 21-25 Oct	completion of this workshop, participants will be able to: (1) Understand the importance and the role of internal controls in fraud prevention and detection; (2) Appreciate and propose activities to manage various types of corruption; and (3) Understand key challenges in fraud management and resources to contract these challenges.  This Human Resource Management course will teach you about internationalization of companies, managing diverse workforces, and international labor laws. Striking a balance between effectively caring for employees and achieving company goals can often be difficult, especially for international organizations, but Human Resource Management techniques can assist you in fostering a productive and happy	HR Directors, Senior HR Managers, Professionals and Advisors of multinational corporations (MNCs) and international organizations.	N425,000/ \$1,500
197	International Conference on Media for Sports Development	22-26 Jan 22-26 Apr 22-26 Jul 21-25 Oct	workforce.  This course will prepare you for a career in various media roles within the sports industry; whether your dream job is in broadcasting, marketing, social media, content creation, public relations or advertising. Studying core media modules, with specific focus on the sports sector and with an emphasis on production techniques, you will gain the key creative skills and practical expertise to plan, create and reflect on the digital communications that are the lifeblood of contemporary society.	Media. Public Relations and Marketing Communications Practitioners in the Sports Industry.	N305,000/ \$1,200

198	Internet of Things for Business Professionals (IoTBIZ) Training	8-12 Jan 8-12 Apr 8-12 Jul 7-11 Oct	loTBIZ offers business leaders a streamlined course and associated credential to open collaboration and drive informed business decisions for their IoT strategy. IoTBIZ candidates will learn IoT terminology to understand the components of IoT infrastructure, uncover challenges for consideration, and discover the impact that IoT has on their organization. Leads to CertNexus IoTBIZ exam and credential.	Business leads in Project Management, Marketing, and Sales who are seeking to grow their organization through IoT technology.	N250,000/ \$1,000
199	Inventory, Store and Warehouse Logistics Management Workshop	5-9 Feb 6-10 May 5-9 Aug 4-8 Nov	To gain an edge in today's competitive environment, your warehouse and inventory management system must be lean, mean and super-efficient. This comprehensive course will put participants at the forefront by examining those issues that are unique to the warehouse or store environment. They will learn fast, easy and cost-effective techniques being used by top warehouse/store managers around the world to get the most of warehouse space, sharpen forecasts, find optimal stock levels and achieve inventory accuracy.	Inventory, store/ warehouse and logistics managers, supervisors and officers desirous of making the continual changes required to keep their inventory running smoothly, eliminating outdated practices and squeezing the highest level of productivity out of employees and vendors.	N305,000/ \$1,200
200	Investigative Interviewing Training: Principles, Strategies and Techniques	8-12 Jan 8-12 Apr 8-12 Jul 7-11 Oct	The program describes differences between general and investigative interviewing in terms of: (1) Approach, strategy and questioning technique; (2) Factors that can make interviewing relationships adversarial and how to handle these; (3) Techniques for dealing with deceit, 'spin', trauma, reluctance and fear in interviews; (4) Risks reporters face in investigative interviews and tactics for dealing with these.	Communication & Media Officers, Investigative Journalists, Monitoring and Evaluation (M&E) and Compliance Officers, Loss Prevention Agents, Detectives, Auditors, Inquiry Commission Members and other Investigators.	N250,000/ \$1,000

201	Investment Analysis and Portfolio Management Training	19-23 Feb 20-24 May 19-23 Aug 18-22 Nov	The course is an exploration of the three major investment vehicles: bonds, equity, and derivatives. The major objective of this course is to provide an exploration of the investment analysis and portfolio management discipline by equipping the participants with tools and techniques which they can use in analysis of investments and management of portfolios. At the end of the course the participants will be able to analyze investments and manage portfolios and make appropriate decisions in the area of investment analysis and portfolio management.	Investment analysts, portfolio managers, investment managers, investment officers, accountants and other executives responsible for strategic investment decisions and day- to-day investment activities.	N305,000/ \$1,200
202	Key Account Management Course	4-8 Mar 3-7 Jun 9-13 Sep 9-13 Dec	The program focuses on developing a strategy to manage and develop a key account. The course takes delegates from the start of the relationship through to managing existing accounts and identifies ways that the relationship can be developed with a view to increasing sales. Techniques for increasing the penetration throughout the depth and breadth of the account are covered. In addition the key issues of proposals, handling meetings, negotiation, building buyer needs and understanding emotional influencers which motivate people to buy for different reasons are examined and discussed.	Key Account Managers, Marketers, Supply Chain and Distribution Managers, Business Development, Sales and Customer Service Officers.	N250,000/ \$1,000

Customer (KYC) and Anti-Money Laundering (AML) Compliance Training	29 Jan-2 Feb 1-5 May 29 Jul-2 Aug 28 Oct-1 Nov	By the end of the course delegates will: 1) Appreciate and understand the latest crime prevention regulation (national and international); 2) Understand the elements necessary to create the right corporate culture; 3) Recognize key elements of 'Know Your Client' (KYC) documentation; 4) Respond quickly to criminal behavior by introducing alert systems which react appropriately and quickly to any potential criminal situations; 5) Recognize how to investigate more quickly and escalate suspicious activity, reducing the damage to the firm; 6) Protect the firm's reputation by avoiding the media spotlight created by high-profile incidents of firms being victims of financial crimes; and 7) Develop a solid overview of their firm's vulnerabilities and the controls and procedures needed to address them in an increasingly complex global industry.	Compliance Officers, Financial Officers, Risk Officers, Internal Auditors, Operational Risk Managers, and Staff with roles & responsibilities in anti-money laundering (AML) and anti-terrorist financing activities.	N250,000/ \$1,000
204 Laboratory Quality Management System (LQMS) Training	22-26 Jan 22-26 Apr 22-26 Jul 21-25 Oct	The purpose of this course is to provide the participants with a broad understanding of a laboratory quality management system. At the end of this course, participants will be able to: (1) explain the importance of a quality management system; (2) list the quality management system essential elements; (3) describe the history of development of quality principles; and (4) discuss relationship of this quality model to ISO and CLSI standards.	Laboratory Technicians and Quality Control Analysts.	N250,000/ \$1,000
Leadership in Sports Course	1-5 Jan 1-5 Apr 1-5 Jul	Every team needs leadership. In difficult times players are left searching out	Sports Leaders, Coaches, Captains,	N250,000/ \$1,000

		30 Sep-4	the leaders in their team but	Administrators	
		Oct	the leaders in their team, but not everyone can pick up to the baton and lead a team away from a testing period. It takes a special range of characteristics to excel as a sports leader. If you want to take on the mantle at your club, this sport leadership program is right for you. Depending on your role in the team your scope for leadership can change, and the series of pointers to be explored in this highly interactive program will be realized in slightly different ways.	Administrators, Club Managers, etc.	
206	Leadership Skills Training for Supervisors – Communication, Coaching and Conflict Management	12-16 Feb 13-17 May 12-16 Aug 11-15 Nov	This course provides Supervisors with both useful ideas and practical tools to improve their overall management effectiveness. Mid-level and senior operations supervisors and team leaders are the driving force for improving performance, productivity, quality, and innovation in today's organizations. Whatever pressures and opportunities face them, this program will provide them with useful new skills and insights.	Supervisors and line managers who desire to learn or improve their shop floor leadership skills.	N250,000/ \$1,000
207	Leadership Skills Training for Technical Supervisors	11-15 Mar 10-14 Jun 16-20 Sep 16-20 Dec	This workshop is designed to: (1) Teach skills needed to lead projects, drive innovation, and influence others in a technical or engineering roles. (2) Differentiate between leadership, 'leaderfulness' and management, and emphasize the most important supervisory leadership traits that apply to technical responsibilities. (3) Engage participants in exercises that assess their individual leadership abilities and provide guidance for further skills development.	Technical supervisors who want to improve their ability to effectively lead projects and teams as well as improve their organization's innovative ability; Mid-level and senior supervisors with team leadership responsibilities — unit and departmental heads; front-line supervisors and non-managerial	N250,000/ \$1,000

				officers who	
				supervise the work	
				of other staff.	
200	Lasalanakin Okilla	15-19 Jan	This workshop is designed	Chief Engineers,	N305,000/
208	Leadership Skills	15-19 Jan 15-19 Apr	This workshop is designed to: (1) Teach skills needed to	Plant Managers,	\$1,200
	Workshop for	15-19 Jul	lead projects, drive	Software	φ1,200
	Engineers and	14-18 Oct	innovation, and influence	Developers,	
	Project Managers		others in an engineering	Project Leaders,	
	i roject managers		role; (2) Differentiate	Project Leaders, Project Managers	
			between leadership,	and Technical	
			'leaderfulness' and	Managers who	
			management, and	want to improve	
			emphasize the most	their ability to	
			important leadership traits	effectively lead	
			that apply to engineering	projects and	
			responsibilities; and (3)	teams as well as	
			Engage participants in	improve their	
			exercises that assess their	organization's	
			individual leadership abilities	innovative ability.	
			and provide guidance for	,	
			further skills development.		
209	Lean Process	4-8 Mar	The program is based on	Process Analysts,	N250,000/
		3-7 Jun	leading research and	Operations	\$1,000
	Management	9-13 Sep	presented in a format that is	Managers, Quality	
	Training	9-13 Dec	straightforward and easily	Managers,	
			understood. Participants will	Engineers and	
			learn the foundation	other executives	
			necessary to begin using	interested in Lean	
			Lean process improvement	process analysis	
			tools in their workplaces.	as a 'best	
				business practice'	
				in their	
				organization.	
210	Linkages and	26 Feb-1	The course provides an	Officers and staff	N250,000/
	Partnerships	Mar 27-31 May	opportunity to: (1) Promote	of Linkages and	\$1,000
	Course	27-31 May 2-6 Sep	contact and cooperation	Partnerships Unit	
	Course	2-6 Dec	with other institutions of	of higher	
			higher education in the	educational	
			world. (2) Empower the	institutions (HEIs)	
			University's departments in	responsible for	
			their pursuit of academic	promoting	
			collaboration with others	collaboration with	
			institutes of higher	other institutions	
			education. (3) Promote	of higher learning,	
			and facilitate networking,	corporate bodies,	
			effective collaboration, and	and other	
			sharing of experiences with	relevant	
			other institutions of higher	organizations.	
			education in teaching,		
			learning, and research. (4)		
			Maintain the University's		
			membership of professional		
			associations. (5) Sustain		

			local and international		
			collaborations, etc.		
211	Local Content Policy, Implementation and Compliance Training	22-26 Jan 22-26 Apr 22-26 Jul 21-25 Oct	The Nigerian Oil and Gas Development Law defines local content as "the quantum of composite value added to or created in Nigeria through utilization of Nigerian resources and services in the petroleum industry resulting in the development of indigenous capability without compromising quality, health, safety and environmental standards". This course will comprehensively discuss the issues of local content policy, legislation, implementation and compliance in the oil and gas industry anywhere in the world.	Country, Local Content, HRD, Business Development Managers; IOCs & Oil Services Companies; Regulators; Analysts, Contract, Procurement & Supply Chain Managers; Governmental Relations Executives; Officials of State Petroleum Companies, Federal and State MDAs.	N305,000/ \$1,200
212	Local Government Councilors Development Workshop	25-29 Mar 24-28 Jun 23-27 Sep	The modules cover the competencies required to undertake the functions of an elected member in local government, and to explore the roles and responsibilities of a councilor. The workshop focuses on teamwork and working effectively with council team members, the role in the community and expectations of the role of elected members as prescribed in the Local Government Act. The workshop also addresses required protocols, limitations, procedures and strategies that meet council and legislative requirements.	Newly Elected and Returning Local Government/Local Authority Councilors.	N250,000/ \$1,000
213	Logistics and Supply Chain Management Training	18-22 Mar 17-21 Jun 26-30 Aug 25-29 Nov	The Supply Chain is the backbone of any organization. A well-managed Supply Chain is critical for a business to be successful. This course introduces the key concepts and core requirements to enable a business to organize and run an efficient Logistics and Supply Chain -	All levels of personnel who need the tools to map a process that will best suit their business, the disciplines required to enable the process, and advice on key	N250,000/ \$1,000

and services to the distribution end. Successful logistics and supply chain management requires crossfunctional integration. The challenge, which is addressed in this course, is to determine how to successfully accomplish this integration.  Training  1-5 Jan 1-5 Apr 1-5 Jul 30 Sep-4 Oct  1-5 Jul 30 Sep-4 Oct  Training  1-6 Apr 1-5 Jul 30 Sep-4 Oct  1-5 Jul 30 Sep-4 Oct  Training  1-6 Apr 1-5 Jul 30 Sep-4 Oct  1-7 Jul 30 Sep-4 Oct  1-8 Apr 1-7 Jul 30 Sep-4 Oct  1-9 Jul 30 Sep-4 Oc				from the supply end of goods	performance	
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Function Training relatively unexplored by Officers, Chief		runction training			I -	
rigorous research. Although Compliance					•	
many course programs with Officers, Internal						
the title may exist, the Audit Managers, uniqueness of this 5-day Internal Control						
program is its research- Managers, and				1		
based approach, discussing Management				· •		
staffing and managing the Executives						
internal audit function as a responsible for						

		ı			<del>                                     </del>
		11-15 Mar	component of organizational governance. The course is designed as a focus group discussion with the framework adapted from a widely accepted, fundamental model of management – planning, organizing, staffing, leading, and controlling.	establishing and/or managing an internal audit function.	Note and
216	Managing Immigration Challenges, Expatriates and International Assignees	10-14 Jun 16-20 Sep 16-20 Dec	Expatriate employment is fraught with so many immigration challenges. These challenges are multidimensional and often range from adapting to a new environment and culture to tax related issues, Expatriate quota, immigration and so much more. Managing immigration laws and tracking expatriates and employees on international assignment is more crucial than ever to ensure compliance with both local immigration and employment rules. This training will cover best practice approaches that can help you to overcome any immigration obstacles in employing, deploying and maintaining workers from a foreign country.	Corporate Communications Managers, Public Relations, Legal and Local Content Officers; Human Resources, Admin, Project & Logistics Managers; Accountants and other Executives responsible for Immigration and Expatriate matters.	N250,000/ \$1,000
217	Managing People and Commercial Shrewdness Training	1-5 Jan 1-5 Apr 1-5 Jul 30 Sep-4 Oct	This training course is designed to enable participants strengthen their conflict-management skills and learn how to become more effective in influencing others, by practicing techniques to engage in productive debates and to develop more flexible leadership styles. Moreover, research has shown that more than 90% of executives in business don't really know or understand the organization's key business metrics— key performance indicators that are important for success. The course will guide participants to the	Business owners and Staff of business/commerc ial organizations with first level supervisory responsibilities desiring to make people management and business savvy a core competency.	N250,000/ \$1,000

218	Sexual and Gender-Based Violence (SGVB) Grievance Redress in Community Development Projects Training	5-9 Feb 6-10 May 5-9 Aug 4-8 Nov	understanding of a business' mission, strategy, financials, competitiveness and in using that knowledge to make smart and informed business decisions.  Projects bring people and social change to the communities in which they operate and, in doing so, may exacerbate existing risks of Sexual and Genderbased violence (SGBV) — any harmful act perpetrated against a person's will because of their sex or gender. At the end of the program, participants will be able to: 1) Develop an organizational standard on gender equality that addresses, among other issues, SGBV risks that may arise in the context of a development project. 2) Discover ways to adhere to the principles of nondiscrimination and gender equality for all persons affected by the project and to the objectives of this performance standard. 3) Assess and prevent SGBV risks related to the project, addressing incidents	Gender and Social Safeguard Officers, Public Health Officers, Project Development Managers and other Health and Social Workers.	N250,000/ \$1,000
219	Managing Your Boss ("Managing Up") Training	29 Jan-2 Feb 29 Apr-3 May 29 Jul-2 Aug 28 Oct-1 Nov	addressing incidents promptly and appropriately.  Provides practical skills participants need to stimulate better performance, improve their working life, job satisfaction and workload, which only the boss can guarantee. The course covers a whole lot of personal development and administrative skills including emotional intelligence, personal time and project management, and interpersonal skills.	Personal Assistants, Secretaries and others working with busy executives in forward-looking organizations.	N250,000/ \$1,000
220	Maritime Logistics and Supply Chain Risk Management Training	26 Feb-1 Mar 27-31 May 2-6 Sep 2-6 Dec	In the marine industry most perceptions, methodologies and frameworks of dealing with hazards, risks, safety and security issues are for	Any safety officer who wants a more effective, realistic approach to safety program	N305,000/ \$1,200

			their assessment rather than their management. This trend reveals the fact that in different marine industry sectors such as logistics and shipping there is a lack of coherent risk management framework or methodology from which to understand the risk-based decisions especially for the purpose of design, construction, operation, management and even decommissioning of the marine related applications.	management and to develop an effective safety management system; Managers and supervisors who have responsibility for controlling risk in the aviation sector.	
221	Marketing Communications Course	11-15 Mar 10-14 Jun 16-20 Sep 16-20 Dec	A marketing strategy lives and dies in communication with the customer. A methodology to it is the culmination of all of the marketing research and analysis you have done. At the end of this course participants should be able to: (1) Identify communications objectives. (2) Use a process based approach for planning and designing creative marketing communications. (3) Select the right integrated marketing communications methods and media. (4) Determine the success of marketing communications campaigns.	Marketing Communications Officers and staff of nonprofit, non- governmental organizations (NGOs), higher educational institutions (HEIs), etc. desiring to explore a process- based approach to designing creative communications using a variety of methods and media.	N250,000/ \$1,000
222	Mastering Trade Credit and Debt Management Training	19 Feb-1 Mar 19-30 Aug	The course is aimed at clients requiring an understanding of financial statements including an awareness of the information contained within financial statements; how that information is presented; and how that information is interpreted. This course allows you to acquire and develop the knowledge, the techniques, the basic and advanced tools for planning and managing corporate debt.	Banking and Financial Markets, Corporate Finance, Corporate Treasury, Documentation, Retail Banking, Risk and Credit Staff.	N425,000/ \$1,500

223	Measuring and	8-12 Jan	This extensive and very	Risk Managers/	N250,000/
	Managing and	8-12 Apr	practical 5-day workshop is	Analysts,	\$1,000
		8-12 Jul	designed to build an	Operations	
	Operational Risk	7-11 Oct	understanding of the	Managers,	
	Training		importance of operational	Treasury	
			risk management particularly	Managers, Internal	
			within the Banking and	Control/Complianc	
			Finance industry.	e Officers,	
			Specifically, participants will	Auditors,	
			be equipped to: (1) Identify	Accountants and	
			the sources of operational risk and how these arise	Regulators.	
			within the context of financial		
			institutions' main business		
			activities; (2) Understand the		
			governance structures,		
			systems, procedures and		
			cultural aspects necessary		
			for an organization to		
			successfully manage		
			operational risk; (3) Build a		
			knowledge of the main		
			techniques for the		
			measurement and		
			quantification of operational		
			risk and their relative merits		
			and drawbacks; (4) Appreciate the approaches		
			available to a bank under		
			Basel requirements for the		
			calculation of regulatory		
			capital for operational risk		
			and the supervisory		
			requirements for each		
			approach.		
224	Media Relations	25-29 Mar	Building solid relationships	Officers and staff	N250,000/
	and Publishing	24-28 Jun 23-27 Sep	based on the media is a vital	of Media Relations	\$1,000
	Course	23-27 Sep	part of any communications	and Publications	
	004100		strategy. Your message, brand and reputation hinge	Unit of higher education	
			largely on how the public	institutions (HEIs),	
			perceives you. The media –	public relations	
			whether traditional, digital or	and	
			social – is an important	communications	
			player in this. This course	professionals from	
			helps participants	government	
			understand the media, its	agencies,	
			challenges and goals. It also	nonprofit and	
			helps participants develop	corporate	
			strategies and skills for	organizations.	
			dealing with the media in a		
			professional, responsible		
			and fair manner. In		
			particular, this course will provide practical insight into		
			provide practical insignit into		

225 Medical Insurance Underwriting Course	29 Jan-2 Feb 29 Apr-3 May 29 Jul-2 Aug 28 Oct-1 Nov	how journalists and news outlets use social media for their work and how public relations and communications professionals can engage them on these platforms.  Medical insurance underwriters help determine if those who have applied for a health insurance plan qualify for it. They review specific information such as the patient's personal or family history with health issues and pre-existing conditions. They help to quantify the risk to the insurance provider such as HMO of taking on a particular patient, in addition to attempting to find ways to reduce future insurance claims from particular claimants. Whether you are new to underwriting or a seasoned, existing underwriter, this program is	Health/Medical Underwriters in Health Insurance Companies, Life Insurance Companies and Health Maintenance Organizations (HMOs).	N305,000/ \$1,200
226 Modern Internal Auditing Practice Training	22 Apr-3 May 15-26 Jul 21 Oct-1 Nov	_	Internal Auditors, Internal Controllers, Internal Check Managers and Business Risk and Assurance Officers.	N425,000/ \$1,500

			importance of the sudit		
			importance of the audit communication process; (8) Develop effective channels of communication with the Chief Audit Executive and executive management; (9) Learn techniques for managing teams, assigning and delegating tasks, and documenting & presenting audit results.		
227	Monitoring and Evaluation (M&E) Course	5-9 Feb 6-10 May 5-9 Aug 4-8 Nov	This monitoring and evaluation course considers important concepts and activities from inception through to outcome evaluation and additionally includes valuable project management and leadership techniques. The course includes a series of activities and assignments as part of the learning. Reference is made to case studies which are also considered during the course.	Individuals who are new to the field of monitoring and evaluation or those who wish to formalize their existing understanding which has been developed through work based experience.	N250,000/ \$1,000
228	Negotiation, Mediation and Conflict Management Training	4-8 Mar 3-7 Jun 9-13 Sep 9-13 Dec	Recent research reveals that 62% of salespeople make wonderful presentations but fail to close the deal. Why? Because they fail to ask for commitment at the right time. When is this? Besides sales and contracting, human resources and workplace leadership also require a great deal of day-to-day negotiating skills. In this workshop, participants will learn about the essential elements of negotiation including preparation, delivery, and techniques to develop their communication skills, with the goal of creating sustainable agreements with clients, partners, communities and others.	B2B sales professionals, human resource, admin and program managers, and others involved in strategic relationships and ongoing business arrangements where closing deals is often complex and complicated.	N250,000/ \$1,000
229	News Media Management Workshop	8-12 Jan 8-12 Apr 8-12 Jul 7-11 Oct	Few people are natural talents when it comes to radio or television interviews, and most find it a stressful experience. You often have just a few	Officers and staff of News Media or New Media Unit of higher education institutions (HEIs), government	N250,000/ \$1,000

			seconds to get your core message across, and blunders can be found years later on the internet. But you can learn how to maser situations like these and always appear competent. If you publicly represent an organization or institution, you have to be able to deal professionally with the media. This workshop gets you ready to step and deliver your message with confidence.	agencies, nonprofit, non- governmental and corporate organizations.	
230	Office Practice and Administrative Duties Course	12-16 Feb 13-17 May 12-16 Aug 11-15 Nov	In this valuable conference, participants will learn new, practical skills that will enable them to manage their job and their career with new professionalism, new authority and new success. To help them design their day to meet their unique needs, we've packed a lot of information into just one weekso they'll feel free to move in and out of these two tracks and 11 dynamic sessions. It's their course – don't allow them miss a thing!	Office Managers, Administrative Officers and Assistants.	N250,000/ \$1,000
231	Oil and Gas Occupational Health & Safety Training	25-29 Mar 24-28 Jun 23-27 Sep	The oil and gas industry, more than any other, needs safety procedures in all operations. Identifying and controlling onshore and offshore oil platform hazards, reducing fatalities, injuries and illnesses, and designing effective OSHA management systems specific to the oil and gas industry are essential skills to the success of organizations. At the completion of this comprehensive program, participants will be able to, among other things, learn the essential safety concepts associated with, and equip their safety leadership with	This program is the best value for ambitious individuals and employers in the oil and gas industry who want to get the most out of their safety training experience. If you have high-career goals, are passionate about the field, and want to develop the skills needed to effectively manage safety in your workplace, this	N250,000/ \$1,000

			the skills they need for, the	program will help	
			oil and gas industry.	you get there.	
232	Oil and Gas	12-16 Feb	Quality Assurance and	Quality	N305,000/
202		13-17 May	Quality Control both	Assurance	\$1,200
	Quality	12-16 Aug	ensure that industry	Managers,	ψ·,=σσ
	Assurance/Quality	11-15 Nov	standards, regulations and	Welding	
	Control Training		guidelines are met for	Inspectors,	
			every element of a project	QA Inspectors,	
			in the oil and gas industry.	Painting &	
			All the materials,	Coatings	
			equipment, components	Inspectors,	
			and structures will be	Inspection	
				•	
			subject to inspections that	Coordinators,	
			are guided by mandatory	Plant Inspectors,	
			regulations, technical	Vendor	
			specifications from the	Inspectors,	
			contracts and quality	NDT Inspectors,	
			standards. Therefore,	Electrical and	
			quality assurance and	Instrument	
			quality control and	Inspectors,	
			inspections play a vital	Quality Control	
			role in the oil and gas	Engineers, etc.	
			industry and enhanced		
			QA/QC skills (from ISO to		
			API) are continuously in		
			high demand in the industry.		
233	Operational Risk	11-15 Mar	The aviation industry is both	Any safety officer	N305,000/
	Management in the	10-14 Jun	complex and unique. The	who wants a more	\$1,200
	Aviation Sector	16-20 Sep 16-20 Dec	demands on employees are	effective, realistic	
		16-20 Dec	great and, in many cases,	approach to safety	
	Training		the requirements are not	program	
			accurately communicated to	management and	
			upper management. The Operational Risk	to develop an effective safety	
			Management (ORM)	management	
			approach will give your	system; Managers	
			safety program the tools and	and supervisors	
			methods necessary to meet	who have	
			the requirements of a Safety	responsibility for	
			Management System (SMS)	controlling risk in	
			for identifying and controlling	the aviation sector.	
			risk. This program introduces		
			Risk Management as a		
			systems-based approach that focuses on the		
			identification of hazards		
			involved in each aspect of		
			the operation, whether it		
			involves aircraft flight		
			operations, cockpit		
			procedures, aircraft		

			maintenance, turn-around, ticketing, scheduling, or baggage handling. Operational Risk Management formalizes this approach by implementing a logic-driven process to analyze the degree of risk associated with identified hazards, recommending Risk-based solutions, and monitoring the effectiveness of these solutions.		
234	Operational Risk Management in the Energy Sector Training	15-19 Jan 15-19 Apr 15-19 Jul 14-18 Oct	One of the most significant risks facing businesses in general and energy companies in particular is operational risk. This is so because operational risk affects productive assets that are susceptible to failure and thus to generating economic loss and personal injury or environmental damage, with a potentially significant impact on reputation. It is precisely because of the potentially fatal consequences it has in terms of economic loss, environmental impact and loss of human life that operational risk has been traditionally managed through prevention and contingency plans. This extensive and very practical workshop is designed to build an understanding of the importance of operational risk management particularly within the Energy Industry.	Enterprise Risk Managers in the Energy and related sectors.	N305,000/ \$1,200
235	Operational Risk Management in the Oil & Gas Sector Training	1-5 Jan 1-5 Apr 1-5 Jul 30 Sep-4 Oct	Operational risk in the oil industry may lead to environmental disasters and to heavy loss of human lives. This program discusses models to analyze and to assess the operational risk at the drilling, primary transport and refining stage of the oil supply chain. For the drilling stage, three submethods, one for each period of the plant life cycle	Risk Managers and Analysts in the Oil and Gas supply chain covering upstream, midstream and downstream operations.	N305,000/ \$1,200

236	Organizing and Managing Accounts Payable Function Course	22-26 Jan 22-26 Apr 22-26 Jul 21-25 Oct	(design, construction and production) are considered. For the primary transport stage, two different risk management processes are presented: one for allowing the risks resulting from processes, procedures and physical components (other than oil-pipelines) to be identified, assessed and controlled, and the other for allowing risks arising from the pipeline breakdowns to be faced. Finally, for the refining stage, a preliminary phase is recommended to prioritize each equipment of the refinery, and several techniques and tools are suggested.  This seminar has condensed tons of information to get to the essentials the very latest proven accounts payable (AP) techniques, accepted best practices guaranteed to improve your accuracy and SAVE MONEY, and techniques, tips and shortcuts that will help you get more done in less time.	AP professionals desiring skill-building instructions on "how-to's" for organizing, streamlining and managing enormous workload, crucial questions to ask about every invoice, secrets to setting up files that will hold up under scrutiny of an audit, a fail-safe system that eliminates duplicate payments and tips for getting approvals and authorizations – without getting headaches!	N250,000/ \$1,000
237	Payroll Management, Compensation and Benefits	12-16 Feb 13-17 May 12-16 Aug 11-15 Nov	This course is designed for the accountant who is setting up a payroll system, wants to improve the efficiency of an existing system, or who needs answers to the inevitable variety of compensation, benefits, tax,	Payroll Accountants, HR Personnel and Employee Benefits Administrators.	N305,000/ \$1,200

	Administration Training		deductions, and record-keeping issues associated with payroll. At the completion of the course, participants will be able to handle the headaches and hassles of payroll management, compensation and benefits administration by ensuring a consistent, streamlined payroll process, so their organizations can focus on running a profitable business.		
238	Performance Improvement Course	15-19 Jan 15-19 Apr 15-19 Jul 14-18 Oct	Organizations that run at peak performance understand that improving employee performance must be an active, continuous, and structured process of valuable feedback and constructive assessment. In this course, participants learn how to successfully design and use an integrated performance improvement model to effectively set specific goals or targets that are tied to the organization's productivity and are a basis of ongoing feedback and periodic job evaluations.	Individuals at all levels desiring to improve their performance and productivity at work.	N250,000/ \$1,000
239	Personal Development and Productivity Course	12-16 Feb 13-17 May 12-16 Aug 11-15 Nov	At the end of the intensive motivational course, participants should be able to apply learned skills to their Personal Development; Personal Productivity; New Choices for Growth and Change; Understanding of Behavioral Styles; Use of Powerful Communication Tools; Effective Listening Skills; Personal Time Management. The objective is to help you in Managing Yourself for Success.	All levels of operative staff including administrative and technical officers and mid-level management executives.	N250,000/ \$1,000
240	Personal Effectiveness and Team Work Training	19-23 Feb 20-24 May 19-23 Aug 18-22 Nov	This course is designed to: (1) Help you identify specific areas where you may need to improve your skills; (2) Create a forum for you to share thoughts with your peers on how to excel in this relentlessly innovating	All levels of operative staff including clerical and non-clerical, marketing and mid-level officers.	N250,000/ \$1,000

			economy where challenges		
			,		
			are great and opportunities		
0.14		5.40 E.I.	abundant.	0((; ; )	N1405 000/
241	PPP Cycle	5-16 Feb	This course is	Officials	N425,000/
	Training:	7-18Aug 25 Nov-6	an introduction to the basic	from federal and	\$1,500
	Fundamentals,	Dec	policy and institutional issues	state ministries,	
		Dec	involved in Public-Private	departments	
	Strategies and		Partnerships (PPP) project	and agencies;	
	Methods		design and procurement and	Local	
			is required for more	governments;	
			advanced training in this	Senior	
			field. The course will also	management and	
			offer an introduction to the	board members	
			financial aspects of project	from utilities,	
			structuring, including project	regulatory	
			finance and the core	agencies	
			elements of PPP	and authorities;	
			bankability.The objective of	Professionals from	
			the PPP Cycle Training:	financial institution	
			Fundamentals, Strategies	s; and Staff of	
			and Methods course is to	international	
			provide participants with a	donor and non-	
			comprehensive overview	governmental	
			PPP procurement and	organizations.	
			project structuring. This		
			course will cover key topics		
			such as the definition and		
			rationale of the PPP		
			procurement option;		
			prefeasibility and screening		
			processes; financial and		
			contractual planning; and		
			procurement, negotiation		
			and monitoring procedures		
			Institutional requirements		
242	Pre-Retirement	22-26 Jan	Experts recommend that	Whether Business	N250,000/
	Planning	22-26 Apr	employees attend a pre-	Owners,	\$1,000
	_	22-26 Jul	retirement training program	Professionals or	
	Workshop	21-25 Oct	at least three years prior to	Employees (with	
			retirement. By doing so,	family or	
			those attending have time to	employees alone),	
			prepare for the rainy day that	this pre-retirement	
			must come someday soon	training course	
			rather than do everything at	has various topics	
			the last minute. We therefore	that will not only	
			urge employers to avail their	interest everyone	
			staff who are nearing	but have practical	
			retirement this opportunity to	value for the rainy	
			plan ahead. Allowing their	day.	
			spouses to accompany the	-	
			intending retirees can be of		
			maximum benefit. This is		
			because retirement will		
			affect those that they interact		
			with.		

243	Droouroment and		This program helps you	This program	N425,000/
243	Procurement and	16-27 Sep	master the procurement and	benefits	\$1,500
	Supply Chain		supply functions of	professionals	Ψ1,000
	Management		integrated supply chain	working in all	
	Course		management. Critical insight	areas of supply	
			is gained by using real-world	chain	
			case studies, time-tested	management,	
			strategies and the	including those in	
			knowledge of leading	the procurement	
			professional doctoral level	and sourcing area.	
			faculty with international	The Procurement	
			exposure to teach you how	and Supply Chain	
			to manage the flow of	Management	
			products and services from	training is open to	
			sourcing and acquisition	anyone interested	
			through delivery to the	in gaining or	
			customer. Using an	improving their	
			analytical hierarchy process,	integrated supply	
			you'll discover ways to	chain	
			effectively evaluate and	management and	
			select suppliers. You'll also	strategic sourcing	
			discover how and when to	skills.	
			build trust between		
			participants across the		
044	<b>D</b>	18-22 Mar	supply chain.	Dra av mana ant	NOOF OOO/
244	Procurement	17-22 Mai 17-21 Jun	The strengthening of	Procurement,	N305,000/
	Planning,	26-30 Aug	procurement and supply	Purchasing &	\$1,200
ļ	Management and	25-29 Nov	management processes especially in the public	Supply Directors, Managers, Buyers	
	Due Diligence		sector is considered a key	and other Officers	
			component of an integrated	with procurement	
	Workshop		strategy to ensure	planning and	
l			operational systems that	management	
			meet international standards	responsibilities in	
			in quality, safety and	public and private	
			efficacy. Four strategic lines	sectors.	
			of action are emphasized in		
			this workshop: (1) promotion		
			of coherent policy to ensure		
			a greater level of competition		
			in markets; (2)		
			implementation of cost		
			containment strategies		
			focusing on issues relating to		
'			pricing and intellectual		
			property regulation; (3)		
			strengthening of supply		
			systems to ensure		
			continuous availability and		
			affordability of essential		
			goods and services; and (4) consolidation of mechanisms		
			for joint price negotiations		
			and pooled procurement.		
			and pooled productinent.		1

245	Product and Brand Management Training	19-23 Feb 20-24 May 19-23 Aug 18-22 Nov	The course takes a unique focus on branding from a business perspective. Participants to this course understand the real business value of brands and have the crucial practical skills needed to develop products and brands and manage them professionally.	Product, Brand Managers, Marketing Executives, Marketing Directors, Business Owners, Graphic Designers/Design Managers from start-ups to established enterprises.	N250,000/ \$1,000
246	Professional Advancement Course for Personal Assistants	25-29 Mar 24-28 Jun 23-27 Sep	The course provides an ample opportunity for delegates to develop or sharpen essential leadership, management, administrative, secretarial and communication skills that will enable them to meet the challenges of their many, but usually not clearly described, job functions satisfactorily – irrespective of previous education, training and experience.	Personal Assistants (PAs) and Confidential Secretaries to Chairmen, CEOs, EDs, GMs and other top corporate executives, educational institutions and government agencies such as Permanent Secretaries or Directors-General.	N305,000/ \$1,200
247	Professional Audit Report Writing and Presentation Training	25-29 Mar 24-28 Jun 23-27 Sep	The course will enhance skills to present your results clearly, concretely, convincingly, and concisely. It will show you how to avoid costly edits and rewrites. You will learn to compose efficiently, review your own writing thoroughly, and produce polished, professional reports. You will also understand how to determine what your readers expect of your documents and how to display the value of your audit work through your written communication.	All Auditors who need to use Audit Reports to show management or clients how they can help decipher the meaning of numbers, recommend appropriate accounting methods, analyze risks, controls or operating systems, detect and deter fraud, or conclude on the correctness of information.	N305,000/ \$1,200
248	Professional Etiquette and Business Ethics Training	22 Apr-3 May 21 Oct-1 Nov	The course demonstrates how a professional is characterized not only by his or her technical skills but also by the way in which he or she interacts with people. For organizations and employees alike, recognizing	Professionals in all levels of the organization who need to conduct themselves more professionally, communicate more effectively,	N425,000/ \$1,500

			the emitical limbs between	and couring the	
240		11 22 Mor	the critical link between business protocol and profit is key to success. The training will align participants' understanding of professionalism with the desired expectations of your company. Your staff will learn to conduct themselves more professionally, communicate more effectively and how to apply etiquette rules in a wide variety of typical business situations.	and acquire the tools to create that all important first impression for your organization.	N425 000/
249	Professional Health, Safety and Environment (HSE) Certification Training	11-22 Mar 16-27 Sep	Organizations are highly motivated to avoid the huge costs associated with occupational and environmental accidents and mishaps. HSE personnel need to constantly update their knowledge and skills to plan and implement strategies to control and manage potential problems, and motivate proactive behavior change. Leads to any of NEBOSH, OSHA, OSHAcademy, IADC, HLO, HLA, RSO, and SIIRSM training &certification.	HSE managers, supervisors and officers; Safety inspectors and other professionals who are responsible for identifying, evaluating, and communicating information about workplace and environmental conditions that may have adverse impacts on human health.	N425,000/ \$1,500
250	Professional Telephone Skills for the Help Desk Training	1-5 Jan 1-5 Apr 1-5 Jul 30 Sep-4 Oct	The help desk is a place where the relentless ringing of the phone can slowly drive a perfectly sane, patient and skilled help desk operator into a frazzled shell of their former self. In a world where the ubiquitous telephone plays such an important role in the customer service that an organization provides, it is worthwhile to review a few of the basics when it comes to using the phone, especially from the perspective of the help desk officer.	Help Desk Executives, Call Centre Executives, Receptionists, Secretaries, Customer Service Officers and other frontline people.	N250,000/ \$1,000
251	Professional Training on FOIA for IT and Legal Officers	22-26 Jan 22-26 Apr 22-26 Jul 21-25 Oct	The Freedom of Information Act 2011 (FOIA) enjoins public institutions to use modern technology to inform citizens of what is known and done by their	FOI Desk Officers, Legal and IT Officers of Public Institutions	N250,000/ \$1,000

			government. Accordingly,		
			agencies should readily and		
			systematically post		
			information online in		
			advance of any public		
			request. Providing more information online reduces		
			the need for individual		
			requests and may help		
			reduce existing backlogs.		
			This training will address all		
			the concerns anticipated by		
			the FOIA including the		
			requirement that all public		
			institutions shall keep,		
			organize and maintain their		
			records in a manner that		
			make them accessible to the		
			public and also proactively		
			disclose certain categories of information through the use		
			of multimedia formats (print,		
			electronic and online media).		
252	<b>Project Accounting</b>	15-19 Jan	Project Accounting describes		N305,000/
	and Cost	18-21 Apr	the role of the accountant in		N1,200
		15-19 Jul 14-18 Oct	designing a cost collection		
	Management	14-16 Oct	system for a project,		
	Training		charging expenses to it, and		
			measuring the amount of		
			revenue to be recognized.  Project Cost Management		
			includes processes in		
			planning, estimating,		
			budgeting, financing,		
			funding, managing, and		
			controlling costs so that the		
			project can be completed		
			within the approved budget .		
			The course also addresses		
			the management of change		
			orders, allowances, and contingencies, while noting		
			the impact of GAAP and		
			IFRS requirements on		
			specific project issues,		
			including interest		
			capitalization, the treatment		
			of research and		
			development costs, and the		
			controls and measurements		
050	Dunings Oriente	22 Apr 2	used for projects.	Drojoot	N/25 000/
253	Project Cycle	22 Apr-3 May	This practical training course is designed for development	Project Coordinators,	N425,000/ \$1,500
	Management	21 Oct-1	practitioners who want to	Project Advisors	φ1,300
	Training	Nov	know how all the stages of a	and Project	
	<u> </u>				

			musicat can be atmissible	Managana dagirir r	
			project can be structured,	Managers desiring	
			managed and communicated	thorough and	
			more effectively to enhance	practical	
			results. It is a project	knowledge of any	
			management body of	project cycle.	
			knowledge (PMBOK) based		
			course which identifies key		
			project management skills		
			required to not only give		
			participants an		
			understanding of project		
			management theories and		
			techniques, but also equip		
			them with tools and		
			techniques crucial for		
			managing projects		
05.4		11-29 Mar	successfully.	Amusans interested	NEZE 000/
254	Project Finance	11-29 Mar 12-30 Aug	This course is designed to	Anyone interested	N575,000/
	Fundamentals	11-29 Nov	assist investment	in honing skills for	\$2,400
	Training	11 23 140	professionals and financial	a typical project	
	9		analysts in gaining an	finance structure, effective financial	
			understanding of the fundamentals of project		
			finance. Our multi-discipline	model design techniques, project	
			faculty will provide practical	finance case	
			techniques, enhance skills,	studies, and	
			and increase the	roleplaying	
			participant's ability to	simulations to	
			analyze, structure, negotiate,	analyze and	
			and ultimately complete	negotiate project	
			successful project-backed	financings.	
				manongs.	
			financings.	manomys.	

255	Project Monitoring and Evaluation Training	11-29 Mar 12-30 Aug 11-29 Nov	This course builds on participants' understanding and skills of how to develop sustainable and cost effective monitoring and evaluation processes and practices within their own projects, programs and organizations. It is also relevant for those trying to improve and enhance current monitoring and evaluation (M&E) systems, or supporting partners to develop and implement effective M&E. The course provides an overview of all aspects of M&E from planning to M&E and impact assessment, with a focus on ensuring that M&E contributes towards improving organizational learning and accountability.		N575,000/ \$2,400
256	Project Management Training	29 Jan-2 Feb 29 Apr-3 May 29 Jul-2 Aug 28 Oct-1 Nov 9-13 Dec	Making missed deadlines, budget over-runs, missed deliverables, unsatisfied customers, unrealistic expectations and negative scope-creep a thing of the past will take more than Microsoft Project or any other project management software. At the end of this program participants will be able to: (1) Eliminate the sleepless nights spent worrying about looming deadlines. (2) Juggle multiple projects with ease without dropping balls. (3) Reduce overall project cost while increasing quality. (4) Plan better & fail less. (5) Explore the three most common causes of project failure and how to insure you don't fall victim. (6) Prioritize and plan to get more done	Whether you are a Certified Project Manager responsible for dozens of projects or only manage an occasional project of any sort, you need the cutting-edge advantages already enjoyed by others who are attending this practical project management training.	N250,000/ \$1,000

257	Project Reporting and Communication Management Training	26 Feb-1 Mar 27-31 May 2-6 Sep 2-6 Dec	every day with less stress.  (7) Explore common project management tools like Gantt, PERT and Resource Load Sheets that can make your projects more efficient.  Projects are the way of doing business and organizations need skilled people who can manage communication and operate effectively in a project environment. As more organizations adopt Project Management as the tool for the implementation of work, these skills are becoming ever so in demand. This program has been drawn from International Project Management Best Practice and developed to meet the requirements of the relevant competence in understanding and applying Project Communications.  This course is delivered in a practical real world context and whilst it is supported by theory it focuses on delivering the practical skills you can apply directly to your projects.	Communication Officers and anyone managing projects, working in a project team or affected by projects in one way or another.	N250,000/ \$1,000
258	Proposal Development, Monitoring and Evaluation Course	5-9 Feb 6-10 May 5-9 Aug 4-8 Nov	This course covers all aspects of developing proposals from pre-sales conversations through to developing the offer, identifying the requirement, the order winning criteria, unique selling points, to presenting the argument for your offer and securing the contract. It also offers current and aspiring development practitioners the opportunity to take multiple perspectives, paradigms and disciplines into account when developing, implementing, monitoring and evaluating major projects, development programs and intervention strategies.	Research and Proposal Writers,M&E Officers, Managers and Coordinators in a range of areas including health, education, etc.	N305,000/ \$1,200

259	Public and Press Relations Course	5-9 Feb 6-10 May 5-9 Aug 4-8 Nov	This is an intensive training course on how to write effective press releases and plan a successful PR campaign. The program looks at the difference between public and press relations, how to address the press, the use of photographs and techniques for obtaining maximum press coverage.  Delegates will also learn what is involved in a press conference, how to handle media interviews and how PR can improve the image of your organization.	This PR training program is ideal for the person who needs a good understanding of the role of PR within their organization and how to make the most of PR opportunities.	N250,000/ \$1,000
260	Public-Private Partnerships (PPP) Training	5-9 Feb 6-10 May 5-9 Aug 4-8 Nov	This course is designed for participants to understand the role PPPs and shared-value partnerships play as a tool for policy makers. It will also examine the benefits to corporate and NGO partners (including exposure to new markets, revenue generation, positive public relations, sustainable supply chains, and leveraging limited resources) in PPPs and shared-value partnerships. The program will cover recent applications and utilize practical case studies. Emphasis will be placed on the utilization of international best practices to local projects covered by the Infrastructure Concession Regulatory Commission (ICRC) Act.	Participants will be drawn from government ministries, departments and agencies (MDAs), NGOs, institutional investors and private sector operators.	N305,000/ \$1,200
261	Public Relations Course	8-12 Jan 8-12 Apr 8-12 Jul 7-11 Oct	Public relations (PR) involves using all forms of media and communication to build, maintain and manage the reputation of your organization or client. These may range from public bodies or services to businesses, institutions and voluntary organizations. This course will equip you with	Public Relations Officers and all who desire to work as part of an account team or as the sole PR lead or work as an agency PR officer where they will plan, develop and	N250,000/ \$1,000

			everything you need to become an expert public	implement PR strategies.	
			relations professional.	on atogrees	
262	Public Speaking and Presentation Skills Workshop	25-29 Mar 24-28 Jun 23-27 Sep	This program offers an indepth understanding of training design and effective presentation skills. It concentrates on ways and methods used in training to ensure that trainers get a clear view of these skills and use them in different occasions when delivering a presentation. The program incorporates the necessity of planning as a crucial step that helps to enhance the efficacy of training. It also highlights the essential attributes of world-class trainers.	Trainers, Training Managers/Officer, Sales and Marketing Executives, Public Speakers and other Personnel in Public, Private and International organizations.	N250,000/ \$800
263	Quality Assurance and Quality Control (QA/QC) Training	4-8 Mar 3-7 Jun 9-13 Sep 9-13 Dec	The program introduces the eight quality management principles on which the quality management system (QMS) standards of the ISO 9000 series are based. It also covers the six practical quality tools required by quality inspection agencies such as SON, NAFDAC, NCAA, DPR, etc., supplier capabilities, process capabilities (including statistical process control (SPC), humansigma, total supply chain, customer service and overall system quality, and provides complete guidance – quality common body of knowledge (CBOK) – for international professional quality certifications.	QA/QC Directors, Chiefs, Managers and Supervisors; Process Analysts, Quality Inspectors, Auditors, Engineers, Technicians and anyone who would like to improve their knowledge in QA/QC to achieve international quality standards and awards.	N250,000/ \$1,000
264	Quality Management in Healthcare Training	29 Jan-2 Feb 29 Apr-3 May 29 Jul-2 Aug 28 Oct-1 Nov 9-13 Dec	This specialist program clarifies the idea and summarizes the concepts, principles and standards of quality management in healthcare, thus creating the foundation for understanding the role and importance of quality of life in this field. Therefore, special attention will be paid to the quality	The course is designed to support professionals involved in planning and implementing healthcare quality management and who are already in supervisory or	N250,000/ \$1,000

			management concepts within the ISO 9000:2015 and the ISO 9001:2018 will be especially considered in the context of implementation in the healthcare industry.	management roles across health programs, projects, agencies and institutions.	
265	Raw Materials Management and Stock Control Course	1-5 Jan 1-5 Apr 1-5 Jul 30 Sep-4 Oct	Efficient raw materials management ensures planning certainty. This detailed course will enable participants to design, implement and maintain good materials management practice to consistently deliver excellent customer service with minimum effort and inventory. It includes overviews of current best practice thinking in materials planning and control systems and provides introductions to the most popular and effective ones.	Inventory Managers, Storekeepers, Stock Controllers and Production Managers.	N250,000/ \$1,000
266	Records Management and Archives Administration Training	12-16 Feb 13-17 May 12-16 Aug 11-15 Nov	This course provides a survey of principles and practices that archivists and records managers apply, as well as issues that they confront. We will discuss the nature of documentation and recordkeeping in contemporary society and the different types of institutions with responsibility for records. We will also examine the archival profession, its internal diversity and its relationships with allied professions.	The program is designed for two types of participants: (1) Participants working in archives administration or records management; (2) Participants working in related information professions.	N250,000/ \$1,000
267	Recruitment, Interview and Selection Skills Course	29 Jan-2 Feb 29 Apr-3 May 29 Jul-2 Aug 28 Oct-1 Nov 9-13 Dec	Human Resource planning is one of the most important and critical aspects for any organization. It involves a high level of risk and benefit for the organization. The future of any organization depends on the people working in it and impacts culture and branding. Therefore, the Recruitment, Interview and Selection must be done right. While right people can lead to astounding results, wrong	Recruitment Consultants, Leaders and Managers, HC Executives, HR personnel, Line Managers, HR experts, OD Consultants, Independent consultants.	N250,000/ \$,000

			ones can break your back. Recruitment is the core of any organization. It involves inviting, advertising, screening, short listing, selecting, and on boarding of an employee. It is a remarkably interesting as well as a costly process. It is especially important to understand the right competencies required for the business.		
268	Recruitment, Retention and Talent Management Training	11-15 Mar 10-14 Jun 16-20 Sep 16-20 Dec	HR plays a pivotal role in both being competitive today and planting the foundations of future growth and success. This makes managing top talent increasingly important as companies want to make the most of their money and get maximum value from their staff. The course has been specifically designed to help you attract, recruit, retain and manage the talent that you need to fulfill your strategic plans. It will address current challenges in recruitment, placement, retention, and talent management.	HR Personnel responsible for recruitment, retention, talent development or training, learning and development.	N250,000/ \$1,000
269	Research, Innovation and Startups Workshop	5-9 Feb 6-10 May 5-9 Aug 4-8 Nov	The training workshop aims to explore the effectiveness and the experience of fostering actions for innovative startups in the African context. In particular, the course will move from the analysis of a case study about the "Start-Up Start-Hope" project to how it was selected and actually supported both technological and traditional start-ups. In addition, the promising perspective elaborations about the investment made, the estimated value of production and the involved human capital, attest to the goodness and the effort in promoting this type of innovative ventures.	People curious about startups and innovation; Inspired young entrepreneurs; Students in any sphere with great ideas; People wanting to know more about the conceptual side of startups; and anyone who wants actionable knowledge and motivation on their startup journey.	N250,000/ \$1,000

070	Dagassa	25 20 140*	For quotoinable and affective	This source is	NOEO OOO/
270	Resource Mobilization and Proposal Development Training	25-29 Mar 24-28 Jun 23-27 Sep 16-20 Dec	For sustainable and effective implementation of project interventions, it is essential that organizations have the capacity to design, write and deliver high quality project proposals and reports. The course will not only help the participants to identify the current gap in resources for sustainable program intervention and understand the various sources and methods to mobilize resources but will also equip participants with skills in writing and presenting effective and successful proposals.	This course is aimed at managers, program/project coordinators and other project staff whose roles involve mobilizing resources and developing proposals for fundraising and report writing for their organization.	N250,000/ \$1,000
271	Result Based Project Management Monitoring and Evaluation Course	29 Jan-2 Feb 29 Apr-3 May 29 Jul-2 Aug 28 Oct-1 Nov 9-13 Dec	Monitoring and evaluation, as key results based management tools, are increasingly called upon within public service, nongovernmental sectors and multi-lateral development agencies to help ensure that resources are put to optimum use and that citizens and beneficiaries are ensured of receiving the benefits that are committed to them. This project management course is designed to address the growing demand for managers who can use results-based approaches to design, implement and manage an ever-growing range of programs and projects.	Project Managers and Coordinators, Monitoring and Evaluation Officers desiring to learn how to use a results-based approach to design and manage public sector programs that deliver tangible benefits and optimize the use of resources.	N305,000/ \$1,200
272	Retirement Planning and Real-Estate Management Training	5-16 Feb 6-17 May 5-16 Aug 4-15 Nov	The purpose of the training is to 1. Assist prospective retirees in preparing their Personal Retirement Plan for a healthy, secure and fulfilling life upon retirement.  2. Create awareness of challenges in life after retirement. 3. Assist retirees to make a smooth transition from their current working lifestyle to that of life after retirement 4. Equip retirees	Retirees and Prospective Retirees, especially who desire to focus on Property Management as a career, profession or business upon retirement.	N445,000/ \$1,500

	T	I	Lucia	Г	1
			with enough information on		
			managing important aspects		
			of their lifestyle. 5.		
			Overcome anxiety and		
			concerns about this major		
			change in their lives 6.		
			Identify issues that need to		
			be addressed for a fulfilling		
			retirement. 7. Approach		
			retirement positively and		
			enthusiastically as an event		
			to be looked forward to,		
			welcomed and enjoyed. 8.		
			Prepare a Personal		
			Retirement Plan for practical		
			implementation. 9. Focus on		
			Property Management as a		
			career, profession or		
			business to be profitably		
070	D'al Daniel	20 Apr 40	engaged in upon retirement.		N/40E 000/
273	Risk Based	29 Apr-10 May	Internal auditors play a key		N425,000/
	Internal Auditing	4-15 Nov	role in providing assurance		\$1,500
	Workshop	1 10 1101	to the board, generally		
	i i i i i i i i i i i i i i i i i i i		through the audit committee,		
			that governance, risk and control are adequate and		
			effective within their		
			organization. To discharge		
			this duty effectively and		
			efficiently, internal auditors		
			need to adopt a risk based		
			approach to their work. This		
			workshop provides the		
			opportunity for participants		
			to: (1) Learn how to use a		
			risk based approach to		
			redefine and refocus their		
			audit activities; (2)		
			Understand the emergence		
			of risk management, its link		
			with corporate governance		
			and how to audit risk		
			processes; (3) Learn how to		
			incorporate management's		
			view of risk with internal		
			audit's expertise in risk		
			management to boost		
			auditor productivity and build		
			"bullet-proof" audit plans;		
			and (4) Get guidance on how		
			to write risk-based, high-		
			impact audit reports.		

275	Risk Management and Compliance Training	20-31 May 18-29 Nov	Risk assessment is at the forefront of ensuring risk management, internal control and internal audit's value to stakeholders. Effective risk assessments help ensure any of these functions is deploying its resources in a way that fulfills its mission within the organization. Hence, risk assessments are widely used in risk management, reporting audit issues, and designing internal controls. The critical roles of governance, risk and control (GRC) frameworks in risk assessment are covered and the 2-week course includes a simple, practical approach to using the most recent COSO internal control framework in auditing and risk management.  If you are in the business of	Risk Analysts, Risk Officers, Compliance Officers, Internal Control and Internal Audit Personnel in Banks, Insurance Companies and other organizations.	N425,000/ \$1,500
275	Sales Relationship Building Course	18-22 Mar 17-21 Jun 26-30 Aug 25-29 Nov	If you are in the business of sales, then you are in the business of building relationships. In this course, participants will discover that the business of all sales professionals is making friends and building relationships, no matter how big the company or the type of market.	Key Account Managers, Business Development Officers and Sales Executives.	N250,000/ \$1,000
276	Secretarial Skills Training	25-29 Mar 24-28 Jun 23-27 Sep	This intensive course focuses on skill enhancement and training to become, or consolidation of skills for, Secretary position in any sector. We also look at building confidence through improving interpersonal and self-developmental skills – providing a sounder footing on your secretaries' career development path.	Secretaries, Personal and Administrative Assistants handling secretarial duties.	N250,000/ \$1,000
277	Social Media Skills for Business Professionals Training	27 Jun-8 Jul 26 Sep-7 Oct	This advanced course is a social media skills masterclass for anyone involved in online communication and content. It presents an alternative,	This is an advanced-level course designed for Communication and Public Relations Officers	N425,000/ \$1,500

			strategic perspective on how social media should be managed. You will be encouraged to challenge both what you already believe and what you may have been told about what constitutes an effective approach to social media. You will learn practical techniques to harness the latest online platforms and trends for strategic impact. You will learn how to ensure that activity creates measurable value, rather than simply using tools for creating engagement.	in senior roles, aspiring to mastery and innovation. The course is recommended for people who are already familiar with communication and social media tools and now want to deepen their expertise.	
278	Sports Management Course	1-12 Apr 30 Sep-11 Oct	This course reviews the development of sport into a major sector of economic and social activity and outlines the importance of sport management as a field of study. It discusses the unique nature of sport and the drivers of change that affect how sport is produced and consumed. A three-sector model of public, non-profit and professional sport is presented, along with a brief description of the salient aspects of the management context for sport organizations.	Sport Managers, Sport Management Personnel in Marketing, Sponsorship, Club Administration and Sport Development.	N425,000/ \$1,500
279	Stakeholder Engagement and Management Course	18-22 Mar 17-21 Jun 26-30 Aug 25-29 Nov	So far, one of the most vital but problematic areas within organizations seems to be stakeholder management. Stakeholders have the power to be a threat or a benefit to an organization. This course will thus focus on building fruitful relationships with them. You will learn the skills to analyze stakeholders and engage them productively by using effective communication techniques. In addition, the tips on managing conflicts will provide an effective management tool, making this a valuable course for	Corporate Affairs Managers, Entrepreneurs and Customer Relationship, Community- Corporate Relations Officers.	N305,000/ \$1,200

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			budding managers,		
			entrepreneurs and customer		
			relationship community-		
			corporate relations officers.		
280	Stock Audit and	1-5 Jan	How are businesses able to	Internal Auditors,	N250,000/
	Reconciliation	1-5 Apr	keep up or provide the	Accounting,	\$1,000
		1-5 Jul	demand of their goods or	Inventory, Store	
	Skills Training	30 Sep-4 Oct	products in the market?	and Warehouse	
		OCI	Inventory or stocking of	Personnel.	
			goods or products is done so		
			that the demand for such		
			goods or products can be		
			supplied without having to		
			wait for a long period of time.		
			This course covers <b>stock</b>		
			auditing – the process of		
			checking and verifying the		
			physical inventory of a		
			business – and <b>stock</b>		
			<b>reconciliation</b> . The program		
			focuses on various methods		
			used for stock verification for		
			assessing losses, errors,		
			discrepancies,		
			obsolescence, fraud, waste		
			and abuses in		
			stores/warehouses.		
281	Strategic Change	1-5 Jan	Today's leaders are	Executives from	N305,000/
	Management	1-5 Apr 1-5 Jul	constantly being challenged	public and private	\$1,200
	Course	30 Sep-4	to evolve their organizations	sector	
		Oct	or departments if they are to survive and prosper.	organizations.	
			Nowhere is this more		
			apparent than in the public		
			sector where, under		
			pressure to demonstrate		
			value for money and		
			maximum efficiency,		
			organizations are required to		
			do more with less. Forced to		
			modernize, leaders are		
			increasingly looking to		
			change programs to		
			streamline processes and		
			modernize working		
			practices. Competition and		
			harsh economic conditions		
			are also driving similar		
			desire in the private sector.		
			Participants on this course		
			will explore two different but		
			equally important elements		
1	i e	1	of the change process.	l	i .

282	Strategic Communication Management Training	29 Jan-2 Feb 29 Apr-3 May 29 Jul-2 Aug 28 Oct-1 Nov	The program is designed to foster strategic thinking and logical analysis focused on creating solutions to communication challenges. Participants in this program will gain knowledge of emerging technologies, program measurement, conflict/crisis management, persuasion, intercultural communication effectiveness, industry innovation and leadership.	The program is well-suited to individuals with professional experience or career interests in corporate communications, public relations, operations management, strategic planning, communication consulting, or other general management functions such as human resource management, etc.	N305,000/ \$1,200
283	Strategic Fleet Management Training	4-8 Mar 3-7 Jun 9-13 Sep 9-13 Dec	This course program presents best practices and cost savings for running an efficient and effective fleet operation. After the training participants will be able to apply best practices to effectively manage and control your fleet – both cost and time – as well as understand the external influences affecting your fleet and the impact your fleet has on the environment.	Administrators and managers who have the responsibility but not necessarily the experience or specialist knowledge of running a fleet of vehicles, as well as fleet professionals who require an update on new legislation, a refresher on best practice and new developments and a crash course in effective cost management and reduction associated with managing a fleet of vehicles.	N305,000/ \$1,200
284	Strategic Human Resource Management (SHRM) Training	22-26 Jan 22-26 Apr 22-26 Jul 21-25 Oct	Strategic human resource management is the link between a company's human resources and its strategies, objectives and goals. The aim is to advance flexibility, innovation and competitive advantage as well as to develop a fit for organizational culture. This course will help you learn about the tools and	Human resources managers and senior professionals, specialists, team leaders, and business partners in the function who seek to broaden their knowledge and improve their skills in the key	N305,000/ \$1,200

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285	Strategic Innovation and Critical Thinking Skills Workshop	29 Apr-10 May 4-15 Nov	techniques used in drafting and developing HR strategies. It will also equip you with the knowledge and skills you need to translate such strategies into actions. Furthermore, the course will enable you to link the HR strategy to that of the organization and provide real value-adding HR solutions that you can present in a language organizational management understands.  Strategic thinking is about unraveling the mysteries of the chaotic world around us and harnessing powerful forces to our own ends. It means utilizing tools of analysis and tactics to take decisive and prudent action that gives us the best possible chance of achieving our objectives – whether those objectives are personal or professional. In this course, we learn what the finest strategic minds of history can teach us and how their insights can transform us into decisive, capable strategic thinkers. The framework is a series of	functions of HR as well as those who are responsible for evaluating HR and its effectiveness in the organization. This course is also suitable for those employees who are targeted for development or promotion within the HR function.  Suitable for all Directors, Senior Managers, Executives and Professionals who need the same strategic thinking tools that inform both corporate strategy staffs and military intelligence units in accomplishing scenario development, strategic choice, and tactical execution.	N425,000/ \$1,500
			powerful analytical tools that enables us to make sense of a complex world and can transform the way we think, behave, and interact with		
286	Strategic Sales Management Course	19-23 Feb 20-24 May 19-23 Aug 18-22 Nov	others.  Strategic Sales Management emphasizes active skills training exercises and follows up with skill application to specific work environments. This 9-part program covering Selling & Sales Management, Strategic Sales Management Process and Sales Force Management is designed to give you a continuing opportunity to learn, grow	Sales and Marketing Directors, Managers and Supervisors; Divisional, Area and Branch Managers, and Sales Professionals in Product or Service industries.	N305,000/ \$1,300

			and develop to your full potential as a manager. The course is designed to prove you with the tools and skill kit to give your sales team the guidance they deserve, including: Vision and leadership that will unite them; Trust and autonomy that will motivate them as individual; Expertise and guidance that will teach and lead the team; Validation and equity that will reward them; and Courage and integrity that will discipline them.		
287	Strategic Thinking Skills Workshop	29 Jan-2 Feb 29 Apr-3 May 29 Jul-2 Aug 28 Oct-1 Nov	Strategic thinking is about unraveling the mysteries of the chaotic world around us and harnessing powerful forces to our own ends. It means utilizing tools of analysis and tactics to take decisive and prudent action that gives us the best possible chance of achieving our objectives – whether those objectives are personal or professional. In this course, we learn what the finest strategic minds of history can teach us and how their insights can transform us into decisive, capable strategic thinkers. The framework is a series of powerful analytical tools that enables us to make sense of a complex world and can transform the way we think, behave, and interact with others.	Suitable for all Directors, Managers, Executives and Professionals who need the same strategic thinking tools that inform both corporate strategy staffs and military intelligence units in accomplishing scenario development, strategic choice, and tactical execution.	N305,000/ \$1,200
288	Superior Customer Service Training	8-12 Jan 8-12 Apr 8-12 Jul 7-11 Oct	The purpose of the program is to develop customer service skills that increase value to the participant's company and career, recognizing that service delivery is an "individual response value" and that one's own behaviour impacts others. Participants will also develop more confidence and skill as problem-solvers	Consumer Affairs Managers, Customer Care Managers, Customer Service Representatives, indoor/show-room Sales Officers and Call Center Executives.	N305,000/ \$1,200

			and make customer service		
289	Supply Chain Management Training	19-23 Feb 20-24 May 19-23 Aug 18-22 Nov	a team approach.  The Supply Chain is the backbone of any organization. A well-managed Supply Chain is critical for a business to be successful. This Supply Chain Management course is designed to introduce the key concepts and core requirements needed to enable a business to organize and run an efficient Supply Chain - from the supply end of goods and services to the distribution end. Participants will be provided with the tools to map a process that will best suit their business, the disciplines required to enable the process and advice on appropriate key performance indicators and emerging technologies.	Supply Chain Personnel	N250,000/ \$1,000
290	Sustainable Business Growth Strategies Training	26 Feb-1 Mar 27-31 May 2-6 Sep 2-6 Dec	If your company is satisfied with its current rate of growth (even if it's zero) you might not have a need to innovate. Sustainable business growth strategy is a practical approach to achieving topline growth and bottom-line results. The organizational capability approach of this highly interactive management training will nurture three of the most critical factors essential to achieving superior, sustainable results – strategic focus, organizational alignment, and operating discipline – thus developing participants' capability thinking for business innovation.	Business owners, Managing Directors, Executive Directors, General Managers, Operations Managers, Senior Managers, subsidiary, divisional and branch heads, strategic/corporate planners and other key decision- making executives of corporate organizations.	N305,000/ \$1,200

291	Sustainable	1-5 Jan	This executive development	Leaders and	N305,000/
		1-5 Apr	program provides	Entrepreneurs	\$1,200
	Business Strategy	1-5 Jul	participants with the	desiring to take a	. ,
	Training	30 Sep-4	knowledge and tools to	values-driven	
		Oct	become purpose-driven	approach to	
			business leaders. This	business and learn	
			course explores the different	how to succeed	
			business models that	financially while	
			companies can use to drive	also playing a role	
			change and explains why	in solving some of	
			purpose-driven businesses	the world's most	
			are particularly well-	pressing	
			positioned to tackle the	problems.	
			world's biggest problems.		
			You will learn how to		
			influence management and		
			other key stakeholders on		
			the competitive advantages		
			of being a purpose-driven		
			firm, and how to integrate your values into your work		
			so that you can help		
			transform firms into catalysts		
			for system-level change.		
292	Tactical Evasive	19-23 Feb	The objective of this training	Tactical Field	N250,000/
232		20-24 May	is to provide corporate	Drivers	\$1,000
	Driving Training	19-23 Aug	drivers in security crisis	2111010	ψ.,σσσ
		18-22 Nov	prone environments with		
			tactical evasive driving		
			instructions. This training		
			supports the International		
			Non-Governmental		
			Organizations, Government		
			Agencies and Corporate		
			Organizations on security or		
			humanitarian programs,		
			especially in the use of		
222		5051	armored vehicles (AV).	0 : 110	NICOT COO!
293	Advanced Talent	5-9 Feb 6-10 May	Companies today face	Senior HR	N305,000/
	Management	5-10 May	formidable talent challenges.	Managers	\$1,200
	Training:	4-8 Nov	The ability to sustain a steady supply of critical	responsible for recruitment,	
	Planning,		talent is a challenge facing	retention, talent	
	<u> </u>		all organizations —	development or	
	Acquisition,		worldwide. Among the	training, learning	
	Retention and		issues impacting the "next	and development.	
	Analytics		generation" workforce are		
	_		impending skill shortages, an		
			increasingly cross-		
			generational and diverse		
			workforce, the need for		
			knowledge transfer from		
			retiring baby boomers, and		
			significant leadership gaps.		
			Intense cost pressure from		

			both traditional and emerging competitors, new markets, and more demanding customers are additional elements that give a new sense of urgency to the concept of talent management.		
294	Target Setting, Productivity and Performance Appraisal Course	29 Jan-2 Feb 29 Apr-3 May 29 Jul-2 Aug 28 Oct-1 Nov 9-13 Dec	This course is designed for organizations that desire to (1) Set organization-specific goals that motivate employees and organizational productivity (2) Improve performance through ongoing feedback and evaluation. After completing this course, participants should be able to: Set SMARTER performance targets for self and group; Demonstrate the role a manager should play in the performance management system; Participate in a collaborative goal-setting process that reflects overall organization goals; Use ongoing feedback and effective performance based communication; and Deliver a collaborative performance appraisal.	Human Resource Managers, Line Managers, Team Leaders and Supervisors.	N250,000/ \$1,000
295	Team Building and Leadership Skills Training	4-8 Mar 3-7 Jun 9-13 Sep 9-13 Dec	The program is designed to improve leadership skills and allow delegates to be able to lead successful and high performing teams. The workshop is packed full of useful teamwork training exercises, tips and techniques that both new and experienced managers will find essential in showing how to lead effectively. Those who desire to improve the direction, motivation and goal achievement of their team will find this training of immense benefit.	Managers and supervisors whose main responsibilities include analyzing the strengths and weaknesses of their team in relation to their goals and providing the motivation and skills to achieve those goals.	N305,000/ \$1,200
296	Teamwork Training - Working Effectively with Others	29 Jan-2 Feb 29 Apr-3 May	The course explores the characteristics, challenges, and pitfalls of teams at any stage of growth from forming, storming, norming,	Every member of staff, irrespective of type of team membership, who desires to be a	N250,000/ \$1,000

		29 Jul-2 Aug 28 Oct-1 Nov 9-13 Dec	performing to mourning or adjourning It helps participants to understand the skills needed to be a better team member and part of a successful team.	good team player by seeking, joining and building winning teams.	
297	The Excellent Front Desk and Customer Interface Officer Training	29 Jan-2 Feb 29 Apr-3 May 29 Jul-2 Aug 28 Oct-1 Nov 9-13 Dec	How does the person manning the front desk of your office handle several people simultaneously with professionalism and poise? This fast-paced course is specifically designed to answer this and other important questions for those who work as an organization's first-impression representatives at the front desk office. In addition to learning the elements of effective verbal and visual communication, participants will find out how to expertly satisfy even the most demanding, difficult people without jeopardizing their health, safety or customer relationship.	Front Desk Officers, Frontline Customer Officers or Receptionists in search of excellence on the job.	N250,000/ \$1,000
298	Time and Task Management Training	11-15 Mar 10-14 Jun 16-20 Sep 16-20 Dec	Designed to help people become more effective at time and task management, to be efficient, and organized. This training is founded in the principle that knowing what we want and setting concrete, clear, and motivating goals are essential steps to success, as is getting tasks done.	Specially designed for all levels of managers, officers and other executives who must balance the demands of busy work schedules with people and technology on the ever-limited resource – Time!	N250,000/ \$1,000
299	Tools and Techniques for Modern Internal Auditors Training	22-26 Jan 22-26 Apr 22-26 Jul 21-25 Oct	Provides an opportunity for all levels of internal auditors to: (1) Plan, manage and implement an audit from beginning to end. (2) Identify, prioritize and measure risks and their role in auditing. (3) Understand how to identify, document and evaluate internal controls. (4) Use the preliminary survey to determine how and what to audit. (5) Discover the best techniques for gathering	Internal Auditors, Internal Controllers, Internal Check Managers and Business Risk and Assurance Officers.	N305,000/ \$1,200

		40.00 5-1	audit evidence and preparing working papers. (6) Enhance interpersonal and teambuilding skills throughout the audit. (7) Understand the importance of the audit communication process. (8) Develop effective channels of communication with the Chief Audit Executive and executive management. (9) Learn techniques for managing teams, assigning and delegating tasks, and documenting & presenting audit results. (10) Create an environment of trust, teamwork, accountability and responsibility and develop strategies to increase participation & cooperation of the audit staff.		Nosa aggr
300	Total Quality Management (TQM) Training	19-23 Feb 20-24 May 19-23 Aug 18-22 Nov	TQM is a customer-oriented philosophy that ensures all members strive to achieve improvement of the organization through ongoing participation of all employees. This course is designed to provide understanding of TQM principles and practices across participants' industries and operations.	Essential for officers, supervisors and managers who are responsible for facilitating continuous improvement in their organization.	N250,000/ \$1,000
301	Training on Conflict Management, Reconciliation and Stability in Communities	15-19 Jan 15-19 Apr 15-19 Jul 14-18 Oct	Corporate and political leadership, communicators, activists, NGOs and sponsors all require a great deal of day-to-day negotiating, mediation and conflict management skills to maintain peace and harmony and ensure stability in communities where they operate. The opportunities are often quite complex, involving strategic relationships, ongoing business arrangements, negotiating with stakeholders, community leaders and top decision-makers, and knowing how to play hard-ball with the big boys. Closing these deals	Community Relations Officers/Public Relations Officers Project/Program Managers, Community Relations Committee Members and other Executives interested in managing conflicts, negotiating and maintaining peace in communities where they operate.	N305,000/ \$1,200

			often involves some fairly		
			complicated "give and take" negotiating. Unfortunately,		
			many negotiating		
			professionals are more		
			accustomed to simple		
			transactions, where price is		
000		40.40 5-5	the only parameter.	<b>T</b> 1 '	NOTO 000/
302	Train-the-Trainer	12-16 Feb 13-17 May	You probably want to train an employees	The course is suitable for	N250,000/ \$1,000
	Practical Training	12-16 Aug	to deliver your own training	anyone new to a	\$1,000
		11-15 Nov	because having your own in-	training position,	
			house trainer can be cost-	who has been	
			effective for company-	asked to take on	
			specific training (e.g. products), needs that	training responsibilities	
			change with different	within their	
			delegates, and delegate	existing role, or	
			availability that is	even experienced	
			unpredictable or limited. In	trainers wishing to	
			this program, participants will examine the techniques and	refresh skills. No prior experience is	
			disciplines required for a	necessary.	
			training role, and develop	,	
			communication and key		
			tutoring skills. The focus will		
			be on the practical aspects of being a trainer. Learning		
			is linked to workplace needs,		
			with tips and techniques		
			being shared at each stage		
			of the program. Participants will be well-equipped to		
			deliver quality training		
			sessions that get the best		
			results from delegates.		
303	Training Needs	1-5 Jan	Training Needs Assessment	HR Managers,	N305,000/
	Assessment (TNA)	1-5 Apr 1-5 Jul	(TNA) is acknowledged as a critical starting point to	Training Managers,	\$1,200
	Training	30 Sep-4	identify capacity gaps of	Learning and	
	_	Oct	organizational staff and	Development	
			functionaries, and then	(L&D) Managers,	
			determine the nature or	Project Managers,	
			design of training and development interventions.	Program Managers, etc.	
			The quality of TNA,		
			therefore, not only		
			determines the quality of the		
			training materials to be produced in response to the		
			TNA results, but also helps		
			in determining suitable		
			pedagogic approach to be		
			used to deliver the training		
			content to a specific group of		

			T		
304	Transport and	1-5 Jan	employees and functionaries. Furthermore, it has implications for monitoring of L&D program, and in assessing their impact. This also helps in making the L&D program demand driven. This course elaborates various methodologies for conducting a robust TNA.  This training is focused on	The course is	N250,000/
304	Transport and Logistics Business Management Training	1-5 Apr 1-5 Jul 30 Sep-4 Oct	the most modern techniques for the improved management of the flow of materials into and through the organization. It is concerned with all the areas responsible in the logistics process including procurement, inventory management, warehousing and transportation. It also covers the negotiation skills necessary to obtain your requirements in all of these areas.	designed to support professionals involved in planning logistics and transport operations and who are already in supervisory or operational management roles. It's also ideal for graduates with non-business degrees moving into the logistics field.	\$1,000
305	Travel, Transportation and Logistics Management Training	15-26 Apr 15-26 Jul 14-25 Oct	The quality of operations in the travel, transportation, fleet and logistics functions has a direct impact on the operating performance of an organization. This Business Travel, Transportation and Logistics Management training course is focused on the most modern techniques for the improved management of the movement of people, vehicles and flow of materials into and through the organization. It is concerned with all the areas responsible in the logistics process including procurement, inventory management, warehousing and transportation. It also covers the negotiation skills necessary to obtain your	The course is designed to support professionals involved in planning travel, transportation and logistics operations or who are already in supervisory or operational management roles.	N445,000/ \$1,500

			requirements in all of these		
306	Treasury and Working Capital Management Training	25-29 Mar 24-28 Jun 23-27 Sep	areas.  Never before were treasurers under so much pressure to improve their efficiency and cash flow and to optimize working capital. The most important drivers for this are cost reduction, value creation and increased transparency. The course will draw on practical experience to outline the entire process of treasury and working capital management and the impact within the organization of each participant. In doing	Treasury and working capital managers facing the challenges of improving visibility and control, generating more liquidity based on working capital, etc.	N250,000/ \$1,000
307	Writing Effective	4-8 Mar	so, we will not just look at partial elements, but also maintain a broad overview. We emphatically and pragmatically involve participants and examine how new technologies such as data mining and process mining can also make a difference.  Nobody likes writing reports.	Technical,	N250,000/
	Incident Reports Training	3-7 Jun 9-13 Sep 9-13 Dec	Nobody really likes writing anything; this applies to professional writers as much (if not more) than to the rest of us who have to write to communicate, on top of our other responsibilities.  Fortunately, the program demonstrates some practical ways of making it a relatively painless process – and a good thing too, because writing the incident report is absolutely crucial to any investigation.	Engineering, Security, Safety, Investigative and similar report writers.	\$1,000
308	Writing High- Impact Audit Reports Training	18-22 Mar 17-21 Jun 26-30 Aug 25-29 Nov	The course will enhance skills to present your results clearly, concretely, convincingly, and concisely. It will show you how to avoid costly edits and rewrites. You will learn to compose efficiently, review your own writing thoroughly, and produce polished, professional reports. You will	All Auditors who need to use Audit Reports to show management or clients how they can help decipher the meaning of numbers, recommend appropriate accounting	N250,000/ \$1,000

			also understand how to determine what your readers expect of your documents	methods, analyze risks, controls or operating systems,	
			and how to display the value of your audit work through your written communication.	detect and deter fraud, or conclude on the correctness of information.	
309	Writing Technical Reports Training	25-29 Mar 24-28 Jun 23-27 Sep 16-20 Dec	Technical report is the conventional format for reporting results of research, investigations, and design projects. They are read by managers, clients and construction engineers responsible for building from your designs. The course will hone the skills of participants to produce clear, concise, and professionally presented technical reports.	All levels of staff in Oil & Gas, Energy, Aviation, Engineering, IT and similar organizations who wish to master the professional requirements for writing and presenting technical and incident reports.	N250,000/ \$1,000
310	Writing Winning Proposals Course	1-12 Apr 30 Sep-11 Oct	Proposals, bids and tenders are some of the most important business documents you will write. In the competition for new business there is no room for 'average' – your proposals need to be the best they can be and provide the information that allows the recipient to select your product or service. This course covers all aspects of developing proposals from pre-sales conversations through to developing the offer, identifying the requirement, the order winning criteria, unique selling points, to presenting the argument for your offer and securing the contract.	This course is specifically aimed at sales and business professionals who are competing for contracts and seeking to improve their win rate.	N425,000/ \$1,500

\*\*\*All Courses Customizable for Physical Classroom (Lagos & Abuja), Online and In-house Training



With Ugandan Ministry of Energy and Mineral Development (MEMD), Kampala delegates at the Nigerian Content Development and Management Board (NCDMB) Headquarters, Yenegoa for a Learning Tour on Local Content Policy, Implementation and Compliance.

# Profile of Capacity for Africa

Year of First Incorporation and Commencement of Business: 1994

Incorporation No: RC 1555704

Tax Identification No: TIN 21236781-0001

Nature of Business: Management Training, Research and Consultancy

### Office/Lagos Learning Centre:

1A Unity Road, off Bank Anthony Way, Ikeja, Lagos

Tel: +2348034963464, +2348027635780
E-mail: training@capacityforafrica.com
E-mail: info@capacityforafrica.com
E-mail: capafrica19@gmail.com
Website: www.capacityforafrica.com

Facebook.com/capacityforafrica Twitter: @capacity\_for Instagram: #capacity\_for\_africa

WhatsApp: 08034963464

(Open course fees are guoted for **Lagos** & **Abuja** venues and may be changed for other venues)

### In-House Training Course Fee (per Class per Day):

1-10 Participants N500,000/\$1,500 11-20 Participants N750,000/\$2,000 21-30 Participants N900,000/\$2,500

#### Bank Details:

Zenith Bank Plc Account No: 1016198459 (NG Naira)

Account No: 5071029521 (US Dollar)

### Faculty:

**Dr. Gosim Martin**, DBA, MBA, MPH, ACCA (Director of Program/CEO)

Mr. A. C. Peter, FCA, ACCA, ACTI, ACIS, CISA (Consultant/Facilitator)

Mr. Michael Oladunjoye, BSc, LLB, MSc, MBA, CMI (Consultant/Facilitator)

Mrs. Rosemary Okonkwo, HND, MBA, ACE, ACIPM (Consultant/Facilitator)

**Surv. Mohammed Ibrahim**, B. Eng. (Abuja Coordinator/Facilitator)

**Dr. Kennedy Ononaeke**, MBBS, MSc, MBA (Consultant/Facilitator)

Engr. Mayokun C. IIo, BSc, PGD, MSc, MBA (Consultant/Facilitator)

Mr. Samuel Inikori, HND, MBA, FCA, FCTI (Consultant/Facilitator)

Dr. Desna Aja, BA, MA, PhD (Consultant/Facilitator)

Mr. Segun Cadmus, BSc, MSc, ACIPM, AHRP, ANIPR (Facilitator)

Mr. Chris Ukasoanya, BSc, MBA, FCA, FCTI (Facilitator)

Mrs. Justina Obute, BSc, ACA (Facilitator)



# Brief Profile of Facilitators



Dr. Gosim Martin, DBA, MBA, MPH, ACCA

**Competency Areas:** Human Resource Development (HRD), Management Consultancy, ICT/ Emerging Technology, Public Health, Accounting and Finance, General and Strategic Management, Team Leadership, Human Resources Management (HRM), Healthcare Finance, Administrative Management, Healthcare Management, Health Insurance, Project Management, Artificial Intelligence, Data Science, Internet of Things, Logistics/Supply Chain/Quality Management, Communication, Media and Soft Skills.



Mr. Michael Oladunjoye, BSc, MSc, MBA, LLB

**Competency Areas:** Corporate Governance and Risk Management, Legal, Corporate Compliance, General Management and Strategic Management, Leadership, Human Resources Management, Project and Operations Management, Construction, Energy, Emerging Technology Certifications, International Relations, Diplomacy and Soft Skills.



Dr. Kennedy Ononaeke, MBBS, MSC, MBA

**Competency Areas:** Entrepreneurship, Healthcare Finance and Management, Ethics, Healthcare Customer Service, Laboratory Quality Management (LQMS), Quality Assurance and Quality Control (QA/QC), International NGOs, Hospitality and Tourism, Community Relations, Soft Skills.



Mr. Asa Peter, FCA, ACCA, ACTI, ACIS

**Competency Areas:** Accounting and Finance, General and Strategic Management, Leadership, Human Resources Management, Healthcare Finance and Management, Mergers & Acquisitions, Public Private Partnerships (PPP) and ICT/Emerging Technology Certifications.



Mr. Samuel Inikori, HND, MBA, FCA, FCTI

**Competency Areas:** Healthcare Finance and Management, Accounting and Finance, General and Strategic Management, Leadership, Human Resources Management (HRM), Banking and Insurance, Oil and Gas, Project Management, Tax Management and Strategic Communication.



Mrs. Rosemary Okonkwo, HND, MBA, ACE, ACIPM, LHRP

**Competency Areas:** Human Resource Management (HRM) Consultancy, Recruitment and Talent Management, Marketing & Sales, Customer Service, Administrative Management, Cooperatives, Secretarial and Soft Skills.



Mr. Segun Cadmus, BSc, MSc, AHRP, ANIPR

**Competency Areas:** Leadership, Strategic Management, Critical Thinking, Teamwork, Learning & Development, Marketing & Sales, Human Resources, Communication/Media & Public Relations.



Mr. Chris Ukasoanya, BSc, MBA, FCA, FCTI

**Competency Areas:** Accounting and Finance, Internal Control and Audit, Healthcare Finance, Insurance, General and Strategic Management, Leadership, Human Resources Management, Credit Management and Tax Management.



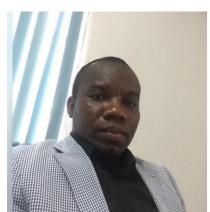
Mohammed Ibrahim, B. Tech

**Competency Areas:** Leadership, Arts and Culture, Communication and Media Strategy, Diplomacy, Logistics/Supply Chain Management, Presentation Skills, Corporate Social Responsibility (CSR), Public Administration, Economic Management, Community Relations, Sports Administration and Soft Skills.



Mrs. Justina Obute, BSc (Econs), AAT, ACA

**Competency Areas:** Accounting and Finance, Internal Control and Audit, General and Strategic Management, Asset Management, Credit Management, Customer Service and Tax Management.



Engr. Mayokun IIo, BSc, PGD, MSc, MBA

**Competency Areas:** Engineering, Oil & Gas, Energy, ICT/Emerging Technology Certifications, General Management, Human Resources Management, Financial Management, Cyber Security, Artificial Intelligence, Data Protection, Real Estate, Hospitality Management, Internet of Things, Access Control, Management Consultancy, Communication, Media and Soft Skills.

# Tailored In-House Training



All the programs described in this brochure can be tailored for in-house training for your organization. Some of the advantages our in-house training guarantees are as follows:

**Meeting your needs** – We will deliver one of our world-class seminars to your company in order to enhance learning and the overall human capital development.

Conducted by leading practitioners – Our instructors are on the cutting-edge and possess a wide breadth of expertise and hands-on experience.

**Convenience** – Located at your chosen site and on your schedule.

**Comprehensive** – Your employees will enhance their skills in a wide range of areas.

**Cost-effective** – There is a reduced cost per person compared to an individual off-site training event of a similar scope.

employees Dynamic Your an interactive learning experience environment where their specific concerns and questions will be addressed in a positive atmosphere.

**Motivating** – The shared learning experience provides a valuable opportunity for team building and increasing staff motivation and morale.

#### IN-HOUSE TRAINING CLIENTS

- ALUKO & OYEBODE, LP
- ANIMAL CARE CONSULT LTD
- ARCO PIPELINE SOLUTIONS LTD
- BRISTOW HELICOPTERS
- CADBURY NIGERIA PLC
- CLEANSERVE INTGRATED ENERGY
- COSCHARIS GROUP
- DANGOTE GROUP
- EKO SUPREME RESOURCES NIG LTD
- FEDERAL INLAND REVENUE SERVICE
- FIDELITY BANK PLC
- FINEPRO MANUFACTURING CO.
- FINLAB NIGERIA LTD
- GRAN IMPERIO GROUP
- GUARANTY TRUST ASSURANCE PLC
- HALOGEN SECURITY CO. LTD
- HARVESTFIELD INDUSTRIES LTD
- HAYAT KIMYA NIGERIA LTD
- HIGH FLYERS MEDIA LTD
- INDUSTRIAL CARTONS LTD
- INTERCONNECT CLEARINGHOUSE
- KRISORAL GROUP
- LEADWAY ASSURANCE CO. LTD
- MEDPLUS PHARMACY
- MOODY INTERNATIONAL LTD
- NAGODE INDUSTRIES LTD
- NATURAL PRIME RESOURCES NIG LTD
- NIG ELECTRICITY REGULATORY COMM
- NIGERIA ENERGY SUPPORT PROGRAM
- SIMBA GROUP (NIGERIA)
- THE EKO HOSPITALS
- THE NATIONAL ASSEMBLY
- TITIS GROUP
- TOTAL HEALTH TRUST
- UNIC INSURANCE PLC
- WECO GROUP
- ZENITH BANK PLC

We offer <u>Tailored Training Courses</u> to cover your every need from location to class to size to content. So basically, whatever you need to know, however and whenever you need it, we can provide it for you.

### Previous Participating Organizations

More than 10,000 individuals have benefitted – many repeatedly – from our empirical research-based, practical training programs from the following 760+ organizations:

1	Α(	3. Le	ven:	tis	PIC

2. Abbey Mortgage Bank Plc

3. ABC Transport Plc

4. ABEX Express Parcel Service

5. ABJ Consolidated Nigeria Ltd.

6. Abuja Electricity Distribution Co.

7. Abuja Investments Co. Ltd.

8. Abuja Markets Management Co. Ltd.

9. Academy Press Plc

10. Accord Savings & Loans Ltd.

11. Achieving Health Nigeria Initiative(AHNi)

12. Achilles Information Ltd., Abuja

13. Actis Africa

14. Adegbemile, Agangan, Akinlosotu & Co.

15. Adeniran Ogunsanya College of Education

16. Adgozo Ltd

17. ADIC Insurance Plc

18. Addrosser Microfinance Bank

19. Advanced Logistics & Procurement Services

20. Aelex, Legal Practitioners

21. AES Nigeria Barge Ltd.

22. Afribank Bureau de Change

23. Afribank Estate Company Ltd.

24. Afribank Nigeria Plc

25. Afribank Trustee & Investments Ltd.

26. Africa Oilfield Services Ltd.

27. African Petroleum Plc

28. Afrocommerce (W. A.) Ltd.

29. Aiico Insurance Plc

30. Aiico Pension Managers Ltd.

31. AKK/NNPC Joint Venture, Kano

32. Akwa Ibom Hotels & Tourism Board

33. Alfred James Holdings Ltd.

34. Alicorn Capital Managers Ltd.

35. All Best Cargoes, Haulage & Logistics Services

36. All Seasons Mediacom

37. Allied Techno Systems Ltd.

38. Alpha Mead Facilities & Mgt Services Ltd.

39. Aluko & Oyebode

40. ALUMACO PIc

41. Amadeus Marketing Nigeria Ltd.

42. Amaiden Energy Nigeria Ltd.

43. Amana Consortium Ltd.

44. Amazon Energy Services Ltd.

45. American University of Nigeria (AUN)

46. Anambra State SLOGOR Project, Awka

47. Ananda Marga Universal Relief Team (AMURT)

48. Animal Care Services Konsult

49. AOS-Allwell Oil Services Ltd

50. Apel Capital Limited

51. Aquila Capital Ltd.

52. Arab Contractors Nigeria Ltd.

53. Arco Pipeline Solutions Ltd.

54. Arik Air Limited

55. Arin Manufacturing Ltd.

56. Ark Insurance Brokers Ltd.

57. Arksego Nigeria Ltd.

58. Ascon Oil Company Ltd.

59. Ashaka Security Company Ltd.

60. Associated Discount House Ltd.

61. Association of Uganda Oil & Gas Providers

62. Astral Waters Ltd.

63. Atlas Copco Nigeria

64. Avery Nigeria Ltd.

65. Avidor Oil & Gas Co. Ltd.

66. AXA Mansard Pensions Ltd.

67. A-Z Petroleum Products Ltd.

68. B2Gold Mining, Bamako, Mali

69. Babcock University, Ilisan-Remo, Ogun State

70. Balogun Badejo & Company

71. Bank of Industry Ltd.

72. Boabab Microfinance Ltd.

73. Bel Impex Ltd.

74. Bel Papyrus Ltd.

75. Beneprojecti Nigeria Ltd.

76. Benue Investment & Property Co. Ltd, Makurdi

77. Berger Paints Plc

78. B.G. Technical Ltd.

79. Bint & Prattel

80. Bio-Organics Nutrient Systems Ltd.

81. Bi-TraxAxxent Company Ltd.

82. Bitts Travels & Tours Ltd.

83. Bizzdesk Global Solutions

84. BJ Bison Ventures Ltd., Sapele

85. Bluebird Communications Ltd.

86. BNL Engineering & Construction Ltd.

87. Bobo Food & Beverages Ltd.

88. Bollore Africa Logistics Nig. Ltd.

89. Bosan Resources Investment

90. Boulos Enterprises Ltd.

91. Boulos Food & Beverages Ltd.

92. Brian Munro Ltd.

93. Brickhouse Construction Co. Ltd.

94. Briscoe Technologies Ltd.

95. Bristow Helicopters (Nig.) Ltd.

96. BUA Cement Plc

97. BUA Flour Mill Ltd.

98. BUA Foods Plc

99. BUA Sugar Refinery

100. Buono Nigeria Limted

101. Bureau of Public Enterprises (BPE)

102. Business Contracting Ltd.

103. BusinessDav Media Ltd.

104. C & I Leasing Plc

105. CA Consultants Ltd.

106. Cable Mission Television

107. Cadbury Nigeria Plc

108. Cakasa Nigeria Co. Ltd.109. Calaq Capital Ltd.

110. Capital Bancorp Ltd.

111. Capital Express Assurance Ltd.

112. Capital Media Ltd.

113. Capital Trust Brokers Ltd.

114. Caraway Foods International Ltd.

115. Cards Technology Ltd.

116. Cashcraft Asset Management Ltd.

117. Caslat Nigeria Ltd.

118. Catholic Caritas Nigeria, Abuja

119.	Caverton Marine Ltd.	181.	Dalewares Ltd.
120.	Cement Co. of Northern Nig. Plc,	182.	Dana Motors
121.	Central Bank of Liberia, Monrovia	183.	Danex Medical Centre Ltd.
122.	Central Bank of Nigeria (CBN)	184.	Dangote Agro Sacks Ltd.
123.	Central Securities Clearing System	185.	Dangote Group
124.	CFAO Motors Nigeria Ltd.	186.	Dataflex Nigeria Ltd.
125.	Chams Nigeria Plc	187.	Datamax Registrars Ltd.
126.	Champion Newspapers Ltd.	188.	Datlex Nigeria Ltd.
127.	Charles Adebiyi & Company	189.	Daystar Christian Centre
128.	Chase Executive Business Services	190.	DBL Securities Ltd.
129.	Chemical & Allied Products Plc	191.	Delattre Bezons Nigeria Ltd.
130.	Chevron Nigeria Ltd.	192.	De-Lords Securities Ltd.
131.	Chi Limited	193.	Delta State Contributory Health Comm
132.	Chibek Instruments Ltd.	194.	Delta State University
133.	Chicason Group of Companies	195.	De-Tastee Fried Chicken Ltd.
134.	Chief Cornerstone Nig. Ltd.	196.	DHL International Nigeria Ltd.
134.	Chisco Group of Companies	197.	Diamond Bank Plc
136.	Chisco Transport (Nig.) Ltd.	198.	Digital Reality Prints Ltd.
137.	Christ Fash and Pharmachter	199.	Directorate of Petroleum Resources
138.	Christ Embassy Rhapsody	200.	Diversey West Africa Ltd (SealedAir)
139.	Cititrust Private Equity	201.	Diya, Fatimilehin & Company
140.	Civil Aviation Authority (CAA) Rwanda	202.	Dizengoff West Africa Ltd.
141.	Cleanjohn Nigeria Ltd.	203.	DLM Capital Group
142.	Cleanserve Integrated Energy Solut	204.	DN Meyer Plc
143.	Clearline International Ltd.	205.	Dorman Long Engineering Ltd.
144.	CMC Connect Ltd.	206.	Doyin Group of Companies
145.	Cneico Nigeria Ltd.	207.	Drum Cussac Nigeria
146.	Cobranet Ltd.	208.	DSV Pipetronix Ltd, Port Harcourt
147.	Codix Pharma Ltd.	209.	Dtools International Co. Ltd.
148.	College of Education, Azare	210.	Eagle Packaging Ltd.
149.	Colours in Africa Ltd.	211.	Eastern Distillers & Food Ind. Ltd.
150.	Combined Energy Technical Solutions	212.	Ebunoluwa Foundation
151.	Comprehensive Project Mgt Services	213.	Edo Geographic Information System
152.	Compuleb Nigeria Ltd.	214.	Edumark Consult
153.	Computer Warehouse Group	215.	EFT Insurance Brokers Ltd.
154.	Conoil Plc	216.	Egbin Power Plc
155.	Consolidated Discount House Ltd.	217.	Eko Supreme Resources Nig. Ltd
156.	Consolidated Media Associates Ltd.	218.	Electricity Management Services Ltd.
157.	Contemporary Group Ltd.	219.	Elektrint (Nigeria) Ltd.
158.	Continental Reinsurance Plc	220.	Elim Motors Nigeria Ltd.
159.	Cornerstone Asset Mgt Ltd.	221.	Elizade Nigeria Ltd.
160.	Corporate Rentals Ltd.	222.	Emerging Platforms Ltd.
161.	Coscharis Group	223.	Embassy Drycleaners Ltd.
162.	•		
	Coscharia Tochnologica Ltd	224.	Empire Securities Ltd.
163.	Coscharis Technologies Ltd.	225.	Emzor Hesco Ltd.
164.	Cosmos Trade Nigeria & Ghana	226.	Emzor Pharmaceuticals Ltd.
165.	COURE Software & Systems Ltd.	227.	ENCON Plc
166.	Credit Direct Ltd.	228.	Energia Ltd., Kwale, Delta State
167.	Credit Swift Ltd.	229.	Engineering & Technical Co.
168.	Creseada International Ltd.	230.	Enugu Electricity Distribution Co. EEDC
169.	CRIB Pension Fund Managers Ltd.	231.	Equinox International Resources Ltd.
170.	Critical Rescue International	232.	Equitorial Trust Bank Ltd.
171.	Cross Country Ltd.	233.	Equity Assurance Plc
172.	Cross River SLOGOR Project, Calabar	234.	Ernst & Young
173.	Crossworld Securities Ltd.	235.	Estate Links Ltd.
174.	Crown Flour Mills Ltd.	236.	Eteh Luckyman Graham
175.	Crystal Life Insurance Co. Ltd	237.	Eterna Plc
176.	CSL Stockbrokers	238.	Eternit Nigeria Ltd.
177.	Custodian Insurance Plc	239.	Etisalat Nigeria
178.	Daar Communications Plc	240.	EU-MPP9 Cedar for Development
179.	Daily Times of Nigeria Plc	241.	Eureka Metals Ltd.
180.	DajCom Limited	242.	Eurocomm Securities Ltd.
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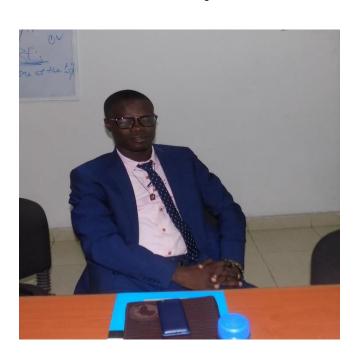
244. Evans Medical PIC 244. Evans Publications Ltd. 306. Grants Management Office, LSMOH 2446. Excel Scan Services, Kaduna 307. Grimalid Agency Nig. Ltd. 246. Excel Scan Services, Kaduna 307. Grimalid Agency Nig. Ltd. 247. FA Legal Consultants 309. Guaranty Trust Assurance PIC 248. Falcon Petroleum Ltd. 310. Guaranty Trust Assurance PIC 310. Guaranty Trust Assurance PIC 311. Guaranty Trust Assurance PIC 312. Guardin Newspapers Ltd. 311. Guaranty Trust Assurance PIC 312. Guardin Newspapers Ltd. 312. Gulf Coast Marine Nig. Ltd. 312. Gulf Coast Marine Nig. Ltd. 313. Gulf Treasures Ltd. 314. Halogen Security Co. Ltd. 314. Halogen Security Co. Ltd. 315. Federal Inland Revenue Service (FIRS) 315. Harbury Nigeria Ltd. 314. Halogen Security Co. Ltd. 315. Federal Ministry of Power (FMoP) 316. Harbury Nigeria Ltd. 316. Harbury Nigeria Ltd. 317. Harval Nigeria Ltd. 318.	0.40	Europa Madical Dia	005	O
246.         Excel Scan Services, Kaduna         307.         Grimidali Agency Nig, Ltd.           247.         FA Legal Consultants         308.         Grooming Centre NGO           248.         Falcon Petroleum Ltd.         310.         Guaranty Trust Bank Plc           249.         Fanfo Dil Ltd.         311.         Guaranty Trust Bank Plc           251.         Fan Milk Plc         312.         Gulf Coast Marine Nig, Ltd.           251.         FBN Insurance Brokers Ltd.         314.         Halogen Secutify Co. Ltd.           252.         FBN Insurance Brokers Ltd.         314.         Halogen Secutify Co. Ltd.           253.         Federal Inland Revenue Service (FIRS)         315.         Harvany Nigeria Ltd.           254.         Federal Mortgage Bank of Nig.         317.         Harmony Securities Ltd.           255.         Federal Androic Oropration of Nig.         318.         Harvestified Industries Ltd.           257.         Federal Radisc Express Plc         320.         Hayat Kimya Nigeria Ltd.           258.         Federal Redist Express Plc         321.         Healings School           260.         Fengate Insurance Brokers Ltd.         321.         Healings School           261.         Fides Neet School         322.         Healings School				
246.         Eyeware Limited         308.         Grooming Centre NGO           247.         FA Legal Consultants         309.         Guaranty Trust Assurance PIc           248.         Falcon Petroleum Ltd.         310.         Guaranty Trust Bank PIc           250.         Fam Milk PIc         312.         Gurdian Newspapers Ltd.           251.         FBN Holdings PIc         313.         Gulf Coast Marine Nig. Ltd.           252.         FBN Insurance Brokers Ltd.         314.         Habour Springer Ltd.           253.         Federal Inland Revenue Service (FIRS)         315.         Harburn Nigeria Ltd.           254.         Federal Ministry of Power (FMoP)         316.         Harburn Nigeria Ltd.           255.         Federal Radio Corporation of Nig.         318.         Harvan Nigeria Ltd.           256.         Federal Ender Express Plc         320.         Havat Kirmya Nigeria Ltd.           257.         Federal Express Plc         320.         Havat Kirmya Nigeria Ltd.           269.         Fernab Properties Ltd.         321.         Healthcare Security Ltd., Abuja           261.         Ficilelly Bank Plc         323.         Healthcare Security Ltd., Abuja           262.         Fickson Healthcare Ltd.         324.         Healthcare Security Ltd., Abuja <td></td> <td></td> <td></td> <td></td>				
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367.	ISN Products Ltd.	429.	Maple Group Ltd.
368.	Jackson, Etti & Edu	430.	Marketing & Media Ltd.
369.	Jagal Nigeria Ltd.	431.	May & Baker Nigeria Plc
370.	James Cubitt Architects	432.	Mayfield Finance Ltd.
371.	Jawachi Oilfield Services Ltd.	433.	Mechanical Systems Ltd, Port Harourt
372.	Jendol Superstores	434.	Mediaplus International Ltd.
373.	Jetlink Ltd.	435.	Medical Lab Science Council of Nigeria
374.	Jide Taiwo & Company	436.	Medplus Pharmacy Ltd.
375.	Jigawa State SLOGOR Project, Dutse	437.	Mega Lifesciences Nigeria
376.	JK Gadzama LLP	438.	Metro Mortgages Ltd.
377.	JKK Holdings Ltd.	439.	Micro Access Ltd.
378.	JMG Ltd.	440.	Mikano International Ltd.
379.	John Holt Plc	441.	Ministry of Budget & National Planning
380.	John Snow, Inc. Nigeria	442.	Min. of Energy & Nat Res, Uganda
381.	Joint Admin & Matric Board (JAMB)	443.	Minnesota Nigeria Ltd (3M)
382.	Jubaili Bros. Engineering Ltd.	444.	Momentum Media Ltd.
383.	Jumbo Sports Mart Ltd.	445.	Moni Pulo Ltd.
384.	Julius Berger Nigeria Plc	446.	Moody International Nig. Ltd.
385.	Kakanfo Inn & Conf Centre, Ibadan	447.	Mopson Pharmaceuticals Ltd.
386.	Kakawa Asset Management Ltd.	448.	Morgan Omonitan & Abe Ltd.
387.	Kamgam Consult	449.	Morison Industries Plc
388.	Kandaval Communications Ltd.	450.	Motayo Foods & Health Ltd.
389.	Keves Global Integrated Services Ltd.	451.	Mozyk Ventures Ltd.
390.	Kibo Graphics Ltd.	452.	MTN Nigeria Communications Ltd.
391.	Kings Care Hospital, Abuja	453.	Multichoice Nigeria
392.	Kings Guards Security Services Ltd.	454.	Multimesh Communications
393.	Knightsbridge Ltd.	455.	Multinational Technologies
394.	Kresta Laurel Ltd.	456.	Murphy Shipping & Comm. Serv. Ltd.
395.	Krisoral Group of Companies, Onitsha	457.	Mutual Benefits Assurance Plc
396.	Kwara IVTEC	458.	Nagode Industries Ltd.
397.	Kwara State Internal Revenue Service	459.	Nampak Cartons Ltd., Ibadan
398.	Lagoon Home Savings & Loans Ltd.	460.	Nampak Nigeria Plc
399.	Lagoon Hospital	461.	Nasarawa State Min of Youth&Sports
400.	Lagos State Ministry of Health, GMO	462.	National Hajj Commission of Nigeria
401.	Legacy Pension Managers Ltd.	463.	National Health Ins. Scheme (NHIS)
402.	Legacy Realties Ltd.	464.	National Ins. Commission (NAICOM)
403.	Lagos Channel Management Ltd.	465.	Nat Power Training Institut (NAPTIN)
404.	Lasaco Assurance Plc	466.	Natural Prime Resources Nig. Ltd
405.	Laterna Ventures Ltd.	467.	Neimeth International Pharm Plc
406.	Law Union & Rock Ins. Plc	468.	NEPZA-Calabar Free Trade Zone
407.	Leadway Assurance Co. Ltd.	469.	NetcoDietsmann Nigeria Ltd.
408.	Leatherworld Ltd.	470.	Netcom Africa Limited
409.	Lift Above Poverty Organization NGO	471.	Network Exploration & Production Nig.
410.	Linkage Assurance Plc	472.	Niger Insurance Plc
411.	Linkso Nigeria Ltd.	473.	Nigeria Communications Comm (NCC
412.	Literamed Publications Ltd.	474.	Nigeria Electricity Liability Management
413.	Livestock Feeds Plc	475.	Nigeria Energy Support Prog (NESP)
414.	Logic Sciences Ltd.	476.	Nigeria Inter-Bank Setllement Plc
415.	Lonestar Drilling Nigeria Ltd.	477.	Nigeria NLG Ltd, Port Harcourt
416.	Longman Nigeria Plc	478.	Nigeria Police Academy, Wudil-Kano
417.	Loveworld International	479.	Nigeria Reinsurance Corporation
418.	Lucky Stationery Ltd.	480.	Nigerian Agric Insurance Corp (NAIC)
419.	Lugaco Nigeria Ltd.	481.	Nig. Aviation Handling Co. (NAHCO)
420.	MacAdams Baking System	482.	Nigerian Bag Mfg Co. (BAGCO)
421.	Mainstream Energy Solutions Ltd.	483.	Nig. Bulk Electricity Trading (NBET)
422.	Mainstreet Bank Bureau de Change	484.	Nig. Content Dev & Monitoring Board
423.	Maldini Granite & Marbles Ltd.	485.	Nigerian-Danish Chamber of Commerc
424.	Mandilas Enterprises Ltd.	486.	Nig Elect Regulatory Comm (NERC)
425.	Mane Limited	487.	Nigerian Export Import Bank (NEXIM)
426.	Manifold Computers Ltd.	488.	Nigerian Foundries Ltd.
427.	Mantrac Nigeria Ltd.	489.	Nigerian-German Chemicals Plc
428.	Manufacturers Association of Nigeria	490.	Nigerian Law Reform Commission
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491.	Nig National Petroleum Corp. (NNPC)	553.	Popham Walter Odusote Ltd.
492.	Nigerian Ropes Plc	554.	Polo Limited
493.	Nigerianet Communications Ltd.	555.	Port Harcourt Water Corporation
494.	Nigerite Ltd.	556.	Premier Petroleum Ltd.
495.	Nobleserve Capital Management Ltd.	557.	Premium Pension Ltd.
496.	Nomase Microfinance Bank Ltd.	558.	PRESCO Plc
497.	NOV Oil & Gas Services Nig. Ltd.	559.	Primera Food Nigeria Ltd
498.	Nova Internet Solutions Nig. Ltd.	560.	Printpro Projects Ltd.
499.	Nutech Telecoms & Technical Services	561.	Priority Communications Ltd.
500.	OAN Overseas Agency Nigeria	562.	Private Networks Nigeria Ltd.
501.	Oando Plc	563.	Pro-Natural International (Nigeria)
502.	Oasis Group Ltd.	564.	ProsperFunds Ltd.
503.	Oasis Insurance Plc	565.	Providence Hospitals Ltd.
504.	Ocean Marine Solutions Ltd.	566.	Punch Nigeria Ltd.
505.	Odu'a Telecoms Ltd.	567.	Punuka Attorneys & Solicitors
506.	Odudu & Company	568.	P.W. (Nigeria) Ltd.
500. 507.	Odujinrin & Adefulu, LP	569.	Pyramids
507. 508.		570.	PZ Cussons Nigeria Plc
	O'La-Kleen Nigeria Plc	570. 571.	
509.	Olaiwon Ajayi LP		Quantum Securities Ltd.
510.	Olam Nigeria Ltd.	572.	Quintessence Ltd.
511.	Olisa Agbakoba & Associates	573.	Quinn Mcgrath Ltd.
512.	Ondo State House of Assembly, Akure	574.	Rabbonitech Ltd.
513.	Onward Paper Mill Ltd.	575.	Radial Circle Telecoms Ltd.
514.	Optimum Exposures Ltd.	576.	Rainoil Ltd.
515.	Ora Egbunike & Associates	577.	Rapid Vigil Security Co. Ltd.
516.	Orangeline Design & Dev. Ltd.	578.	Real Time Technology (Nig.) Ltd.
517.	Orwell International (Oil & Gas) Ltd	579.	Reals Pharma Ltd.
518.	Osun Rural Access Marketing Project.	580.	REAN Finance Company Ltd.
519.	Osun State SLOGOR Project, Osogbo	581.	Reckitt Benckiser Nigeria Ltd.
520.	Overere Services Ltd., Effurun	582.	Reddington Hospital
521.	Owel-Linkso Group	583.	Remlords Tours & Car Hire Services
522.	Oxbridge Tutorial College	584.	Research International
523.	Pahek Security Services Ltd.	585.	Resource Intermediaries Ltd.
524.	Palm Line Agencies Nig. Ltd.	586.	Resourcery Plc
525.	Pamol Nigeria Ltd.	587.	Restral Ltd.
526.	Panat Nigeria Ltd.	588.	Rockson Engineering Co. Ltd.
527.	Pan African Airlines	589.	Rosabel Leo Burnett
528.	Pan Ocean Oil Corporation	590.	Royalsec Securities Ltd.
529.	Papilon Industry Ltd.	591.	Rural Access & Agric Marketing Project
530.	Paradigm Initiative Nigeria	592.	Rwanda Airports Company Ltd, Kigali
531.	Paramount Frozen Food Ltd.	593.	Rwanda Civil Aviation Authority, CAA
532.	Partnership Initiative in the Niger Delta	594.	Rwanda Utility Regulatory Authority
533.	PIND Foundation, Asokoro, Abuja	595.	
534.			Saje Marine SAGETO Ltd.
535.	Pavilion Technology Ltd.	596.	
	Peacegate Oil & Gas Ltd.	597.	SAHCO PIC
536.	Peaktrust Insurance Brokers Ltd.	598.	Sapid Holdings Ltd.
537.	Pecuniary & Trust Insurance Brokers	599.	SATCO Consultancy & Energy Service
538.	Penman Pensions Ltd.	600.	Savannah Petroleum Plc
539.	Petro Base Ltd.	601.	Save the Children International NGO
540.	Petroleum Commission, The Gambia	602.	SCIB Nigeria & Co. Ltd.
541.	Petrostuff Ltd.	603.	SPDC West Multipurpose Coop Socie
542.	Peugeot Automobile Nigeria Ltd.	604.	SDV Nigeria Ltd.
543.	Pharmabase Nigeria Ltd.	605.	SecTrust Finance Ltd.
544.	Phase 3 Telecom	606.	Securities & Exchange Commission
545.	PHB HealthCare Ltd.	607.	Servetek Engineering Ltd.
546.	Pillar Oil Limited	608.	SFA Logistics Ltd.
547.	Pinnacle Insurance Brokers Ltd.	609.	SGS Inspection Services Ltd.
548.	Pipeline Infrastructure Nigeria Ltd.	610.	Shongai Packaging Ltd.
549.	Pivot Engineering Co. Ltd.	611.	Shoreline Power Company
550.	Planet Earth Nigeria Ltd.	612.	Sidmach Technologies Nig. Ltd.
551.	Platform Petroleum Ltd.	613.	SIFAX Group
552.	Platinum Mortgage Bank Ltd.	614.	Sigmund Engineering Works Ltd.
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615.	Silverbird Group	677.	Technovatives Engineering Ltd.
616.	Silverbird Communications Ltd	678.	Teco Limited
617.	Simba Agric & Power Products Ltd.	679.	Teledom International Ltd.
618.	Simba Group (Nigeria)	680.	Telnet Nigeria Ltd.
619.	Simba Industries Ltd.	681.	Tenece Professional Services
620.	Simba Motors Ltd.	682.	Terra Energy Services Ltd.
621.	Simba Technology Ltd.	683.	TG Arla Dairy Products LFTZ Ent.
622.	Simbanet Nigeria Ltd.	684.	The Chair Centre Ltd.
623.	Siotel Nigeria Ltd.	685.	The Eko Hospitals
624.	SKG-Pharma Ltd.	686.	The National Assembly
625.	Skybright Industries Ltd.	687.	The Nigerian Stock Exchange (NSE)
626.	Skypower Aviation Handling Co.	688.	The Okomu Oil Palm Co. Plc
627.	Skyview Estates Ltd.	689.	The Quadrant Company
628.	Smile360 Dental Specialists	690.	The Rose of Sharon Foundation
629.	Smoothway Ins. Brokers Ltd.	691.	The Tent Event Ltd.
630.	Soc Sec & Hsing Fin. Corp. Gambia	692.	Ticon Technologies Ltd.
631.	Socket Works Ltd.	693.	TNT/IAS Express
632.	Sofisticat Ltd.	694.	Toptech Engineering Ltd.
633.	Sofitam Nigeria Ltd.	695.	Total Health Trust Ltd.
634.	Sofunde Osakwe Ogundipe & Belgore	696.	Total E&P CPFA
635.	Soft Solutions Ltd.	697.	Total Nigeria Plc
636.	Sojitz Global Trading Nigeria Ltd.	698.	Total Telecom Solutions Ltd.
637.	Solar Energy Adv Power System	699.	Toyota Nigeria Ltd.
638.	Solarmate Engineering Ltd.	700.	Tradeways Express Ltd.
639.	Somotex Nigeria Ltd.	701.	Tranex Express Plc
640.	Sonnex Packaging Nig. Ltd.	702.	Trans Africa Financial Services
641.	SOS Children's Village Nigeria	703.	Transmission Company of Nig (TCN)
642.	Sovereign Trust Insurance Plc	704.	Transnational Corporation of Nig. Plc
643.	SPA Ajibade & Co., LP	705.	Tranter IT Infrastructure Services
644.	SPL Business Solutions Nig. Ltd.	706.	Trevi Foundations Ltd.
645.	Sparklight Group	707.	Tri Continental Oil Services Ltd.
646.	Spring Bank Plc	708.	Tripple 'A' Outdoor Ltd.
647.	Staco Assurance Plc	709.	Triple 'E' Systems Associates
648.	Stallion Home Savings & Loans Ltd.	710.	Trustfund Pensions Plc
649.	Stanbic IBTC Bank Ltd.	711.	TV Continental
650.	Standard Alliance Group	712.	TY Danjuma Foundation, Taraba State
651.	Standard Alliance Insurance Plc	713.	UAC Foods Ltd.
652.	Standards Organisation of Nigeria	714.	UAC of Nigeria Plc
653.	Starcom Media Ltd.	715.	UBA Metropolitan Life Ins. Ltd.
654.	Starcomms Plc	716.	UBA Pension Custodian Ltd.
655.	STB MacCann Lagos	717.	Udo Udoma & Belo-Osagie
656.	STI Consulting Ltd.	718.	UHY Maaji & Company
657.	Sterling Bank Plc	719.	Unic Insurance Plc
658.	St. Nicholas Hospital	720.	Unilever Nigeria Plc
659.	Strachan Partners	721.	Union Assurance Company Plc
660.	Suburban Trust S & L Ltd.	722.	Union Bank of Nigeria Plc
661.	Supercard Ltd.	723.	Union Homes Savings & Loans Plc
662.	Swap Technologies & Telecoms	724.	Union Registrars Ltd.
663.	Swifttalk Ltd.	725.	United Bank for Africa Plc
664.	Swiss Pharma Nigeria Ltd.	726.	United Geophysical Nigeria Ltd.
665.	Synergy Systems Ltd.	727.	United Nations Office for Human Affairs
666.	Syngenta Nigeria Ltd.	728.	United Parcel Service (UPS)
667.	Systemspecs Ltd.	729.	United States Embassy, Abuja
668.	Systemtech Services Ltd.	730.	Unity Bank Plc
669.	Tabson Gases Ltd., Abuja	731.	UnityKapital Assurance Plc
670.	TaijoWonukabe Ltd.	732.	Universal Energy Resources Ltd, Uyo
671.	Tantalizers Plc	733.	University of Ife
672.	Task Systems Ltd.	734.	USAID Maternal & Child Care Project
673.	Tavia Technologies Ltd.	735.	USAID/Nigeria, Abuja
674.	TBWA/Concept	736.	US Centers for Disease Control (CDC)
675.	Technocrime Security Ltd.	737.	Vanguard Media Ltd.
676.	Technology Distributions Ltd.	738.	VDT Communications Ltd.
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739. VFD Bridge Ltd. VFD Group Plc 740. Ventures & Trust Ltd. 741. 742. Viadaz FD Ltd. 743. Vigeo Holdings Ltd. 744. Virgin Nigeria Airways Ltd. 745. Vitafoam Nigeria Plc 746. Waltersmith Petroleum Oil Ltd. 747. Wandel International Nigeria 748. Washaman Nigeria Ltd. Wayne (West Africa) Ltd. 749. Weco Engineering & Const. Co. Ltd. 750. 751. Weco Systems Group Wema Bank Plc 752. West Africa Offshore Ltd. 753. 754. West Plastics Ltd. 755. Westoil Petroleum Services Ltd. 756. Wytak Press Ltd. 757. Xerox H. S. Nigeria Ltd. 758. XL Africa Group Yobe State SLOGOR Project, Damaturu 759. Zain Nigeria Ltd. 760. Zenith Bank Plc 761. Zenith Medical Centre 762. Zenith Medicare Ltd. 763. 764. Zinox Technologies Ltd.





### What participants are saying about our programs...



Thank you Capacity for Africa for professionalism and affable atmosphere that promoted learning and sharing of experience.

Jerome K. Olowoyeye, AGM (PR&D), Nigerian Agricultural Insurance Corporation, Abuja

Please keep the flag flying. You people are a very professional team.

Obed Nworgu, Station Manager, Arik Air Ltd., Benin Airport, Benin City

I will definitely recommend this course. I think it is perfect like that for the moment.

Gaoussou Baba Traore, Local Content Specialist, B2Gold Mining Corporation, Bamako, Mali

On behalf of my team, I'm satisfied and grateful for both the coordination and support received at the facilities.

**Honey Malinga**, Ag. Director, Directorate of Petroleum, Ministry of Energy & Mineral Development (MEMD), Kampala, Uganda

I really enjoyed this training and look forward to attending more training with you.

Haruna Rasheed Abubakar, Legal/Secretariat Officer, Abuja Investments Company Ltd.

The training is good. Please attend and acquire the knowledge.

Ziade Rugarama, Finance Expert, Rwanda Airports Company Ltd., Ligali, Rwanda

I would highly recommend the training at Capacity for Africa.

Opemipo Akin-Williams, Senior Accountant, Silverbird Communication Ltd., Victoria Island

The training is good and exposes a lot of talent in short time. Thanking the facilitators.

**Ebrima Jallow**, Procurement Assistant, Gambia Investment & Export Promotion Agency, Banjul, The Gambia

It's worth my time and money. Keep the good work going!

Adetutu Ibitoye, Quality Control Chemist, Eko Supreme Resources Ltd., Agbara, Ogun State

The facilitators are professional and well-equipped.

**Emmanuel Asiyanbola**, Revenue Officer, Kwara State Internal Revenue Services, Ilorin

The course was quite insightful. A lot of new innovations in HR practices were learnt.

Christian Uwakwe, Head, Career & Performance Management, Egbin Power Plc

I highly recommend the course. It is highly structured.

Klahn-Gboloh Jarbah, Senior Risk Analyst, Central Bank of Liberia (CBL), Monrovia, Liberia